



Village of Lake Bluff, Illinois



NORTH SHORE LIFE
LAKE BLUFF STYLE

Biennial Budget

May 1, 2016 through April 30, 2018

FY2017-FY2018 TENTATIVE BIENNIAL BUDGET

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VILLAGE OF LAKE BLUFF, ILLINOIS

HISTORY

The following information is derived from Lake Bluff Illinois: A Pictorial History, a book published in 1995 by the Village of Lake Bluff Centennial Committee to commemorate Lake Bluff's Centennial.

In 1818 Illinois became a state and the western shores of Lake Michigan, with its ravines and heavy woods, was used as a hunting ground by Indians. In the late 1820's the United State government started implementing a policy of moving Indian tribes to make way for the westward tide of white settlement. The last Indian treaty made in Illinois was completed on September 26, 1833, with the Potawatomi tribe, opening the northeast section of Illinois to settlement. John and Catherine Cloes were the first to claim land within the area now known as Lake Bluff. They arrived in 1836 and laid claim to 100 acres fronting on Lake Michigan and going west to the Green Bay Trail. The Green Bay Trail was the route used by Indians and traders going from Chicago to Green Bay, Wisconsin.

In 1875 a group of affluent Methodist businessmen led by Solomon Thatcher of River Forest purchased 100 acres of lake front property from Ben Cloes to create a summer camp meeting that would attract the growing midwestern middle class of the post Civil War period. Thatcher and the others wanted a resort that would provide not only religious activities, but also, social, cultural, educational, and recreational programs. It was hoped that this would attract prosperous families who would invest in property; building permanent summer homes to return to each year.

The little settlement of Rockland was renamed Lake Bluff and the Lake Bluff Camp Meeting Association was formed with Thatcher as president. However, economic troubles that plagued the nation in the late 1890's and the changing interests of society led to the decline of the camp meeting concept. The Camp Meeting Association was experiencing severe financial problems and was no longer able to provide the services and maintenance needed for the community. In 1895 Lake Bluff was incorporated as a village as a means for the community to survive into the 20th century.

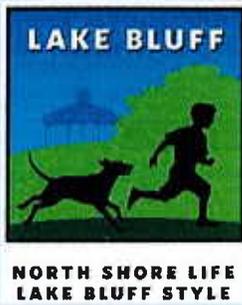
There was renewed interest in real estate investment in the area prior to the beginning of the first World War. Several well-known Chicago families built elegant homes on large estates near Green Bay Road and also overlooking the lake. Lake Bluff began to actively promote development and called itself "The Village Beautiful".

In 1923, the Village Board of Trustees commissioned a comprehensive study to revitalize the business area and design a development plan for future growth. Lake Bluff planned to join the other North Shore suburbs in the race to attract new homes and growing families. Though now a full fledged suburb, Lake Bluff has never relinquished the small town flavor and friendly spirit.

In 2012 the Village developed a strategic plan, culminating in the Vision for 2016. An objective of the strategy to sustain a robust and stable local economy was to implement a branding program. In 2013, the Village engaged North Star Destination Strategies, Inc. to determine the community's true, unique and relevant brand position to distinguish Lake Bluff in the marketplace. The logo and tag line shown to the right along with a branding program are the results of extensive research about the public perception of Lake Bluff and much community input. While Lake Bluff is part of the string of affluent communities to the North of Chicago along the shores of Lake Michigan known as the North Shore, Lake Bluff has its own style.



**NORTH SHORE LIFE
LAKE BLUFF STYLE**



VILLAGE OF LAKE BLUFF ILLINOIS

PRINCIPAL OFFICIALS

VILLAGE BOARD OF TRUSTEES

Kathleen O'Hara, President

Barbara Ankenman Steve Christensen

Mark Dewart Eric Grenier

John Josephitis William Meyer

Aaron Towle, Village Clerk

ADMINISTRATION

R. Drew Irvin, Village Administrator

Susan M. Griffin, Director of Finance

David Belmonte, Police Chief

Michael Croak, Building Code Supervisor

N. David Graf, Fire Chief

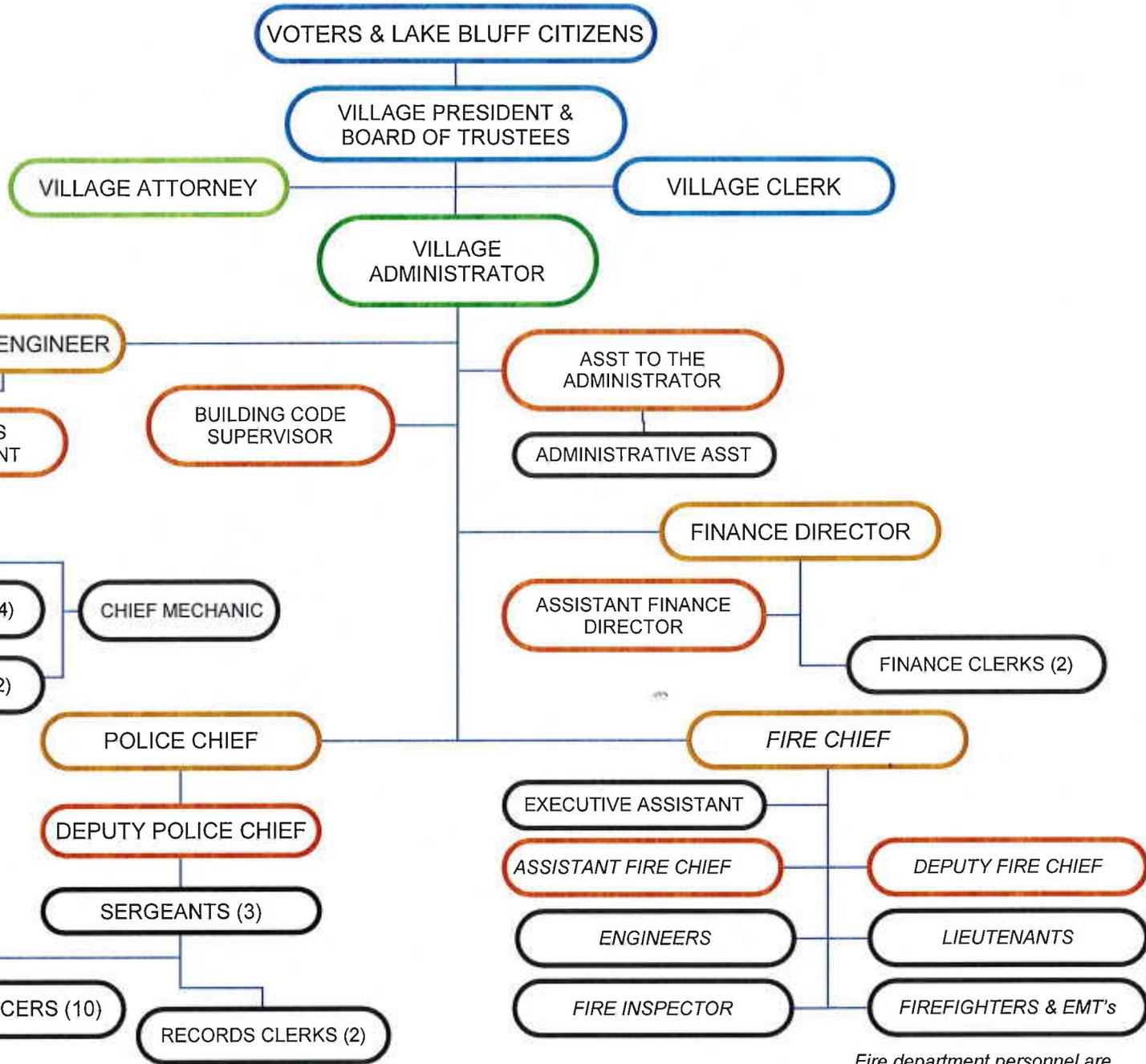
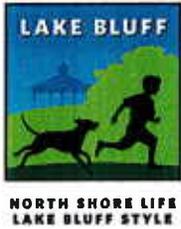
Jeff Hansen, Village Engineer

Marlene Scheibl, Assistant Finance Director

Brandon Stanick, Asst. to the Village Administrator

Peter M. Friedman, Village Attorney

Holland & Knight, LLP



Fire department personnel are volunteers except the Executive Assistant



March 3, 2016

Village Residents
Honorable Village President
Board of Trustees
Village of Lake Bluff, Illinois

The Tentative Biennial Budget of the Village of Lake Bluff, Illinois for the fiscal years commencing May 1, 2016 and ending April 30, 2018 is hereby submitted. This budget, in the amount of **\$14,043,941** plus **\$1,192,218** in inter-fund transfers for FY2017 and **\$13,934,293** plus **\$1,241,853** in inter-fund transfers for FY2018, includes the Village of Lake Bluff funds and the Lake Bluff Public Library funds. For the first time ever the Village is submitting a two-year fiscal plan; this multi-year budget process emphasizes long-range planning, budgeting for results, effective program management, and fiscal responsibility. Specifically, the primary objectives of this budget are to: (i) maintain current fund balances at or above Village minimum reserve levels, (ii) control operational costs, (iii) continue reinvestment in Village infrastructure, and (iv) continue to deliver quality and efficient services residents expect from the Village of Lake Bluff. Additionally, this budget has been assembled with the intention to allocate resources consistent with the developed 2016 Village Strategic Plan. Because this is a two-year fiscal plan, two fiscal years will be noted throughout this transmittal.

The most significant changes to the FY2017-FY2018 expenditures reflect the following: (i) an increase in Village infrastructure investment as capital spending is 21% of the total budget in FY2017 and 19% of the total budget in FY2018; and (ii) a 4% increase in FY2017 and a 5% increase in FY2018 in resources allocated to the Vehicle/Equipment Replacement Fund to adequately finance future replacements.

Since the start of the 2008 recession, the Village has reduced its workforce from 50 to 38 regular full time employees. The Village reduced the number of full time employees by 3 to 35 in FY2015 as a result of outsourcing dispatch operations to the Village of Glenview. Previously, seven positions were eliminated through attrition and five employees were offered positions with Groot Industries Inc. as part of the privatization and modification of the household waste collection program in February 2009.

Please note that the Lake Bluff Public Library is a component unit of the Village for budget purposes and as such, has a separately elected Board of Trustees. The Library Board selects management staff, establishes budgets and property tax levies, and otherwise directs the affairs of the Library. However, the library property tax levy must be levied by the Village on its behalf requiring the inclusion of the Library's budget within the Village's document.

Pursuant to state law, the tentative budget document was made conveniently available for public inspection on March 3, 2016, the first reading of the budget ordinance and a public hearing is scheduled to be held on March 14, 2016, and the budget is anticipated to be adopted by the corporate authorities on March 28, 2016. Amendments made after the adoption of the budget must

be approved by 2/3rd majority of the corporate authorities. This budget is available on the Village's website at www.lakebluff.org.

Budget Influences and Current Trends

According to Nielsen, consumer confidence increased 18 points in the U.S. (to 119) in the 3rd quarter of 2015—the highest score for the country in Nielsen's 10-year consumer confidence history. Locally, the economic climate improved in the prior fiscal year as evidenced by the 7% rise in income tax receipts estimated for FY16; however, there continues to be significant concerns regarding the state's fiscal management and its potential effect on the municipal allocation of state-shared revenues such as income, sales, personal property replacement, and motor fuel taxes. This budget was prepared with no modification in the formula for these State-shared sources nor with any property tax freeze, as there has been no clear plan coming from Springfield. Last year the Village increased its General fund balance reserve from 30% to 50% of operating expenditures to provide expanded flexibility to address potential revenue cuts and unanticipated issues. During this budget period the Village will postpone some capital items to address any changes enacted by the State legislature. From a planning perspective, our economic outlook remains cautious as the sustainability of the recovery is still uncertain.

The increase in the General fund balance reserve to 50% was in response to the increasing reliance on auto sales taxes as well as the steady threat of the state pulling municipal revenues. The housing and financial markets collapse in 2008 significantly reduced building permit and related permit revenues from 2009-2014. The redevelopment of a former Chevy dealership site into a Target store with several perimeter out lot retail businesses and the renovation of the vacant Dominick's grocery store space into the upscale Heinen's Fine Foods has elevated building permit revenue from \$490k in FY2014 to a \$1 million in FY2015. However, lacking some large commercial redevelopments, the FY2016 building permit estimated revenue was reduced to an estimated \$500k based on a moderate recovery in residential building and renovations. Estimated building permit revenues are projected to be \$510k in FY2017 and \$520k in FY2018. Sales tax revenue projections of \$3.603 million for FY2017 and \$3.635M in FY2018 represent the second largest source of income to the Village and exceeds the prior peak sales tax revenue in FY2008 of \$3.242 million. These projections include an estimate of sales taxes to be received from Heinen's, Target and the restaurants adjacent to the Target store. The estimated actual figure for FY2016 of \$3.604M is attributed to the resurgence of auto sales, a partial year of sales from the Target development, and two years of back sales taxes due from the city of North Chicago pursuant to a sales tax sharing arrangement for businesses located in an unincorporated adjacent corridor.

In addition to the Vision for 2016 Strategic Plan, there are many other influences on the proposed two year fiscal plan including the Village's comprehensive land use plan, multi-year capital plan, Village Board consensus, intergovernmental agreements, public initiatives, other governmental requirements, public safety and health factors, and requests from other standing Village Advisory Boards.

Budget Brief

The Village provides police protection; fire suppression and ambulance services; street, lighting, bridge, and public property maintenance; sanitation, recycling, and yard-waste collection services; building and zoning code enforcement; water distribution; storm and sanitary sewer collection; and general administrative services. The Village has 35 regular full time employees and a fully volunteer fire fighting force. This budget was prepared based on continuing/improving current service levels with the addition a part-time records clerk to supplement the current Police Department support staff, a seasonal building technician in the Community Development Department, and continuation of the part-time administrative intern to provide assistance to the Administration Department.

Expenditures

The operating budget (all costs except capital and contingency) for the Village and the Library is \$10.774 million for FY2017 and \$10.966 million for FY2018, both years representing a 1.8% increase from the previous year budget.

The following are the significant details of this change by category and influences:

- Personnel services including salaries, benefits, and insurance:
 - FY2017: Salary increases of 2.5% overall with expected anniversary increases for union personnel. Police Patrol and Public Works collective bargain agreements expire April 30, 2016. Personnel changes include a request to add a seasonal building technician (no benefits), retain the Administrative Intern, and increase the budget for a part-time police support hire based on salary expectations for qualified applicants. Increase in Police overtime due to the maternity leave for one officer and a year-long military leave for another officer.
 - FY2018: Salary increase of 3% over the prior year salaries to adjust for estimated anniversary increases, merit increases, and potential changes in the salary ranges. No personnel changes.
 - Benefits: Medical and dental insurance budgeted to increase by 10% for both FY2017 and FY2018.
- Pension costs:
 - Police Pension costs reflect the annual 3% COLA benefit adjustments.
 - Illinois Municipal Retirement Fund (IMRF) is mandatory for all other full time employees. The Village required contribution rate is 10.19% for calendar year 2016. The 2015 employer rate was 10.57%.
- Program Management:
 - The Administration division budget includes \$42k in both FY2017 and FY2018 for continuation of the branding program recommendations. The Forestry division budget includes \$5.5k for the continuation of the tree canopy/sharing program.
 - All other services are budgeted to continue at current levels.
- Contracts & Commodities:
 - Technology service provider costs doubled from about \$30k to \$60k per year in FY15 with new information technology service provider InterDev. The 3-year contract expands support services, strengthens the infrastructure, and greatly improves system security—all with an aggressive service level agreement system.
 - Groot household waste, yard waste, and recycling contract cost increased 1.5% effective February 1, 2016 pursuant to contract and is expected to rise 1.5% effective February 1, 2017.
 - Parks and Parkway division includes \$15k for contractual lighting of the downtown district during the winter holiday season.
 - Dispatching costs to the Village of Glenview are charged 90% to the Police and 10% to the Fire departments for years 3 and 4 of a 7 year contract.
 - Building inspection costs include \$35k for the cost of outsourcing major commercial project plan reviews and inspections.
 - CLCJAWA wholesale water rate is \$2.68 per thousand gallons and is projected to be \$2.73 and \$2.78 for FY17 and FY18, respectively.
- Contingency Budget:
 - Keeping with past practice, the General Fund contingency budget is \$200,000 for both FY2017 and FY2018 or 2.5% of operating expenditures and Interfund transfers-out to provide for temporary funding of unforeseen needs of emergency or a non-recurring nature.

The capital expenditure budget of \$3.014 million for FY2017 and \$2.707 million for FY2018 represents 21% and 19% respectively, of the total budget. The projects included in this budget are:

	FY2017	FY2018
➤ Moffett/E. Witchwood Sanitary Sewer – design yr 1 construction yr 2	\$ 80k	\$800k
➤ East Prospect Sanitary Sewer – design yr 1 construction yr 2	\$ 60k	\$400k
➤ Street resurfacing program	\$550k	\$550k
➤ West Sheridan Pl open space water main extension	\$400k	---
➤ Water meter auto read conversion	\$375k	---
➤ Water tank control system replacement	---	\$ 75k
➤ Pedestrian/bicycle path to connect the public safety building area, partially funded by \$107k grant	\$132k	---
➤ Corridor improvements/gateway signage	\$ 50k	---
➤ Birch Rd slope stabilization – design yr 1 construction yr 2	\$ 5k	\$ 25k
➤ Train station and underpass lighting		
➤ Downtown Scranton/Center Ave streetscape improvements;	\$ 32k	---
➤ Sanitary sewer lift station improvements;	\$198k	\$150k
➤ Replacement of financial integrated software system;	\$150k	---
➤ Replace/repair handrails on Route 176 underpass;	---	\$ 25k
➤ Village Hall ADA improvements and Public Safety building major maintenance	\$167k	\$ 66k
➤ Vehicles and Equipment replacements	\$441k	\$340k

A multi-year listing of the capital equipment and capital improvement projects is included in the Multi-Year Capital Plan Section. Specific vehicle and equipment replacements are shown in the Vehicle Replacement Fund schedule.

Interfund Transfers

- Increases of \$10k to \$284k in FY2017 and \$15k to \$299k in FY2018 in transfers from the General Fund to adequately reserve for vehicles and major equipment replacements. Public Works department funding was paused and Fire department funding was curtailed in FY2010 due to the recession.
- Transfers to the Motor Fuel Tax Fund was suspended this biennial budget as the street paving projects are being financed entirely by the General Fund.
- General obligation refunding debt issue series 2012 payments of \$252k in FY2017 and \$254k in FY2018 are paid for by transfers from the General Fund to the Bond Fund.
- Transfers of property tax revenue and personal property replacement tax of \$657k in FY2017 and \$689k in FY2018 from the General Fund to the Police Pension Fund are in compliance with GASB.

Major Revenue Sources

Below is a chart showing the revenues and other sources of funds to finance these expenditures.

Source of Funds	FY2018 Budget	FY2017 Budget	FY2016 Budget	FY17-18 % Chng	% of FY18	% of FY17
Property & R/B taxes	\$ 4,238,513	\$ 4,159,458	\$ 4,124,321	1.9%	30.4%	29.6%
Sales taxes	\$ 3,634,500	\$ 3,602,800	\$ 3,417,680	.9	26.1	25.7
Licenses, charge for services, & other operating revenue	\$ 2,228,289	\$ 2,201,394	\$ 2,170,072	1.2	16.0	15.7
Water sales & charges	\$ 1,394,100	\$ 1,281,030	\$ 1,387,875	8.8	10.0	9.1
Utility & other taxes	\$ 886,700	\$ 897,900	\$ 875,845	(1.2)	6.4	6.4
Intergovernmental taxes (income, motor fuel & corporate personal property tx)	\$ 780,640	\$ 772,415	\$ 767,250	1.1	5.6	5.5
Grants & donations	\$ 30,653	\$ 174,303	\$ 330,153	(82.4)	.2	1.2

Water fund excess net assets	\$ 58,974	\$ 807,814	\$ 230,175	(92.7)	.4	5.8
Governmental funds excess reserves	\$ 681,924	\$ 146,827	\$ 157,656	364.4	4.9	1.0
Total	\$13,934,293	\$14,043,941	\$13,460,422	(.8)%	100%	100%

Village revenues sources showed signs of recovery as automobile sales and building permits (from commercial redevelopments and renovations) rebounded in FY2015. While the Major Revenue Source of Funds chart above shows a reduction of .8% in all financing sources, it belies the gain in the financial position from the reduction in the use of excess reserves/net assets and the sale of assets from \$955k in FY2017 to \$741k in FY2018.

- Sales tax revenue projections are 17% and 18% higher for FY2017 and FY2018, respectively, than the FY2015 actual sales tax revenue as automobile and auto-related sales recovered in 2015, Heinen’s grocery store began operations in the vacant Dominick’s space in October 2014, and the Target store and adjacent out lot businesses began generating sales taxes in the July 2015.
- State shared income tax revenues are projected at \$102.00 per capita for FY2017 and \$103.00 per capita for FY2018, down from \$105.00 per capita in FY2016. State-wide income tax receipts share to municipalities likely will be reduced even as the employment outlook improves.
- Natural gas tax revenue is expected to remain flat.
- Electric utility tax is expected to remain flat as no significant trend has emerged regarding costs or consumption.
- Telecommunications taxes are predicted to remain flat as the downward trend exhibited over the past several years appears to have abated.
- Water rate charged to residents is budgeted at a projected rate of \$7.10 per thousand gallons, up for FY17 and \$7.25 for FY18. The current rate is \$6.95 per thousand gallons based on the multi-year rate analysis reviewed each year.
- Sewer charge revenue is based on no change in the \$1.10 per thousand gallon rate and from the estimated water consumption less the summer sewer credit.

Economic Condition and Outlook

Community Profile

The Village is located approximately 33 miles north of the City of Chicago in Shield’s Township in Lake County, Illinois. Lake Bluff is the furthest north of the string of eight affluent communities all fronting on Lake Michigan and known collectively as Chicago’s “North Shore”. Lake Bluff was incorporated in September 1895, operates under the Board/Administrator form of government, and has a land area of 4.5 square miles. The population as certified by the 2010 census is 5,722. On April 5, 2005 the voters granted the Village government home rule status. Home rule gives local governments expanded authority to use for the welfare of its residents. This includes the ability to adopt a broad range of local laws and ordinances, providing increased financial flexibility and discretion regarding other matters under its direct control unless specifically prohibited by state law.

Residential and Commercial Composition

The Village has within its boundaries about 2,075 single family residences, an Industrial and Commercial Corridor Business District (ICCBD), and a historic Central Business District (CBD).

The Waukegan Road Corridor Business Park is comprised of manufacturing, service, and retail firms including The Exchange Chevrolet, Imperial Motors Jaguar, Lake Forest Sports Cars, the Carriage Way Shopping Center; Pasquesi Home & Gardens, and the Knauz Auto Park consisting of six luxury auto dealerships and support services. The Carriage Way Shopping Center anchor Dominick’s grocery store discontinued operations at the end of December 2013 and Heinen’s Fine Foods, a Cleveland based family-owned business, renovated the space and opened for business in October 2014. Directly east of the Carriage Way Shopping Center is the Target store and out

lots which opened in July 2015. The neighborhood scale CBD has thriving restaurants, retail shops and service businesses.

Property Tax Assessed Valuation (EAV) and Extension Limitation Act

As a home rule unit of government, the Village is *not* legally subject to the Property Tax Extension Limitation Act (PTELL) (effective with the 2005 property tax levy). PTELL limits increases in the Village's property tax levy to the lesser of 5% of the previous year's levy or the Consumer Price Index. There are exemptions from this "cap" such as certain debt obligations and new property value added to the tax base. For non-home rule communities, increases in excess of the CPI or 5% (whichever is less) and not subject to the exclusions of the Act must be approved by the voters through a referendum. However, in January 2005 the Village Board approved Resolution #2005-6 committing to abide by the PTELL with regard to the non-Library portion of the Village's property tax levy.

The determination of Equalized Assessed Valuation (EAV), which is multiplied by the tax rate to calculate the property tax bill, is a complex process. Basically, the Township Tax Assessor appraises property and buildings (with exceptions for farm, railroad, and tax-exempt property) to approximate 1/3rd of the market value. This appraisal is then reviewed by the County Assessor and, finally, the State applies an equalizing multiplier. The 2015 projected EAV of \$513,171,972 for the Village represents a 7% increase from the 2014 EAV of \$479,518,737. This is the 1st year of an increase in EAV since 2008. Residential values account for 89% of the total EAV with commercial, industrial, and railroad properties comprising the balance of the EAV.

The Village share of the 2015 property tax levy, to be collected and recognized in FY2017, was approved in December 2015 as provided by Illinois State Statutes. The Village's share of the property tax levy is \$3,193,412 or 1.4% over the 2014 tax extension of \$3,149,695. Of this increase .8% is attributed to the CPI factor with the difference due to new construction added to the tax rolls. The Lake Bluff Public Library's 2015 levy of \$886,048 increased 1.4% from the prior year tax extension of \$873,918. Final EAV and tax extensions will be received from the County in April 2016. The 2016 levy projections (for FY2018 revenue) are based on a 0.7% CPI factor and new growth consistent with 2015 estimates.

Debt Management

Before issuing debt the Village Board weighs the value and necessity of a project, considers the availability of funds and evaluates the equity of having future residents who benefit from the improvement share in the costs. In October 2011 Moody's Investor's Service upgraded the Village's debt rating to **Aaa**, the highest rating available, for all of its outstanding bonds. The Village has two bond issues outstanding with a combined principal balance of \$3.285 million. The Village refunded the 2006 G.O. bonds in September 2012 resulting in a net present value savings of \$116,368 or 7.319% of the refunded principal. The 2012 general obligation refunding bond issue property tax levy has been abated each year with the payments made from a transfer to the Bond Fund from the General Fund consistent with the 2006 bond payments. The 2004 general obligation alternate water revenue bonds were refunded in October 2011 resulting in a net present value savings of \$127,624 or 6.092% of the refunded principal. These bonds are being repaid exclusively from water sales and other water fee revenues. The Village continues to observe a very conservative debt policy that sets limits more stringent than allowed by law. Additional information on the Village's debt can be found on page 23.

Pension Cost Increases

The Village contributes to two defined benefit pension plans - the Illinois Municipal Retirement Fund (IMRF) and the Police Pension Plan. These Plans are not part of the much talked about, underfunded State of Illinois-sponsored pension plans. IMRF is an agent multiple-employer public employee retirement system for all employees who work over 1,000 hours per year and the Police Pension Plan is a single-employer plan for all sworn police officers. The benefit levels, and employee and employer contributions for the two plans are governed by Illinois Compiled Statutes (ILCS) and can be amended only by the Illinois General Assembly (ILGA).

IMRF covered employees contribute 4.5% of their salary (including overtime) for retirement, death, and disability benefits. The Village is required to contribute the remaining amount necessary to fund IMRF as specified by statute. The employer required contributions for 2015 and 2016 are 10.57% and 10.19%, respectively. Because the Village is required to contribute the actuarial required amount each year, this Plan is 88% funded based on the most recent valuation.

The Police Pension Plan, accounted for on the Village's financial statements as a pension trust fund, provides retirement, death and disability pension benefits. While the benefits and employee contribution levels are governed by ILCS, the administration and investments of the Plan is accomplished at the local level by a Pension Board of Trustees. This Board consists of three elected members from among the active officers and beneficiaries and two members appointed by the Village Board. The Village Director of Finance serves as the non-voting Treasurer of the Plan. Sworn officers contribute 9.91% of their base salary (not including overtime) to the Plan and the Village is required to contribute an amount determined by actuarial valuation. At May 1, 2015 the Police Pension Plan was 57.6% funded up from 53.7% funded in 2014 under the more conservative Entry Age Normal Cost method. This funding percentage is due in part to the restrictions on equity investments, the number of disability benefits relative to the size of the plan, and the duration of employee contributions compared to the years in retirement. The actuarial recommended 2015 employer contributions are 51.9% of the members' payroll. The Village Board remains concerned with the lack of influence in controlling these pension costs. This includes the following: the amount of the pension benefits, the retirement age of 50 with 20 years of service, the small size of the Village's pension pool, and the inaction on the part of the ILGA in passing meaningful public safety pension reform.

Significant Trends

Like many communities across the United States, Lake Bluff is attempting to balance expectations of residents with the uncertainty of the economy; obviously, the State of Illinois plays a role in this uncertainty. That said, the uncertainty of this "new normal" economy requires continued vigilance, prudence, and innovation to maintain financial stability.

Lake Bluff is limited in the amount of available developable land which restricts future building permit revenue and EAV increases, absent annexations or redevelopment measures. However, prior to the 2008 housing bubble burst, much building activity was ascribed to developers' attraction to the teardown and replacement of smaller homes with larger, more modern residences. This trend began a modest resumption in FY2015.

Beginning in 2011 the Village joined a group of 18 municipalities from the local area to discuss an initiative to reduce program costs through basic principles: bulk purchasing, the sharing of best practices, and the sharing of workloads. Any community could choose to opt out of a proposed project, maintaining communities' autonomy while simultaneously allowing interested parties to cooperate and save on costs. Best practices are exchanged and old formulas are abolished in favor of newer and more cost-effective strategies. This program, now called the Municipal Partnering Initiative (MPI), has managed to save about \$500,000 between the communities. Lake Bluff has found success in this program for road paving, road patching, crack sealing, sewer cross-connection survey work, and parkway tree procurement. Through the outsourcing/consolidation of dispatch services with the Village of Glenview, the Village expects to realize over \$900k in savings over the seven year agreement. Participation in MPI is expected to continue and expand as opportunities for cost savings and efficiencies are explored.

Indeed, the Village strives to partner with other taxing bodies, volunteers, social service organizations, and private industry to enhance the sense of community through special events, more efficiently use resources, and to connect those needing assistance with the appropriate organizations. This philosophy is evidenced by the inclusion in this budget of funds for the seasonal favorite, the weekly Farmers Market which is now in its 23rd year. The Village again coordinated

with a local organization to host the 4th *Lake Bluff Twilight Criterium*, a professional bicycle race first held on June 1, 2012. Further, the Village continues its commitment to the needs of the youth and senior residents by maintaining its contractual relationships with the City of Lake Forest to encourage social interaction and provide other services that represent the interests of these groups. Importantly, the Village also recognizes the difficulty that some residents over 65 and on fixed incomes may have in continuing to afford their property taxes. In 2014, the Senior Citizen Property Tax Rebate Program was revised for the first time since 1999 with an increase in the income threshold from \$25k to \$40k and a rise in the maximum rebate amount from \$350 to \$500.

Achievements

Prior Year Achievements

Fiscal year 2015-16 was focused on implementation of the strategic plan goals; maintenance of Village buildings; development of a Village branding program; and long-term financial sustainability.

Strategic Plan Goals

Four years ago the Village engaged many stakeholders from throughout the community to create the Vision for 2016. The Vision, which was adopted by the Village Board, includes the mission statement, the guiding principles, and seven strategies to move toward attainment of this vision. During FY2014 one of the plan objectives was achieved with the engagement of a marketing firm to research the public's perception of Lake Bluff culminating in a branding plan and a new logo. Additional information on the strategies is located on pages 13-14 and the full document is available on the Village's website.

Infrastructure Improvements

- * Continued the street resurfacing and capital improvement program spending \$575k last year;
- * Completed the water valve replacements for the West-side of the Village;
- * Received grants for infrastructure projects and equipment replacements;
- * Continued to lead the development of a design plan (Phase 1) for the reconfiguration of Rt. 176 and Rt. 41 interchange (both are State-owned roads) including facilitating resident workshops; and
- * Began implementation of Waukegan Road Corridor opportunities and recommendations of the newly formed Development & Downtown Committee (DDC).

Operational Accomplishments

- * Executed Village Branding and Marketing Initiative by commencing with branding of the Village's physical environment and online media presence;
- * Continued participation with seven other communities in the North Shore Electricity Aggregation Consortium to offer residents electricity supply costs that have amounted to \$1 million in three years and to research energy conservation initiatives and programs;
- * Managed the consolidation of the Public Safety Dispatch services in partnership with multiple communities at a cost savings of \$900,000 over the life of the 7 year agreement;
- * Continued partnership with 3 other communities in the North Shore Cable Consortium to seek greater economies of scale and service improvements;
- * Recruited and on-boarded critical Community Development personnel: Building Codes Supervisor and Village Engineer positions;
- * Initiated Downtown Visual Preference Survey with Teska Associates as Village Consultant for CBD Blocks 2 & 3;
- * Village Administrator served on the following Board of Directors:
 - o Illinois City/County Management Association
 - o Intergovernmental Risk Management Agency (President)
 - o Solid Waste Agency of Lake County
 - o LF/LB Chamber of Commerce
- * Planned and Facilitated Village Board/Staff retreat;

- * Planned and Developed First Time 2-year Fiscal Plan;
- * Partnered in the Creation and Implementation of a new IT Consortium for local governments;
- * Assisted in the Creation of and Staffing the new Sustainability & Enhancement Committee;
- * Coordinated Village support of Many Special Events, such as the 4th of July Parade, Criterium Bike Race, It's a Wonderful Life, and Farmer's Market;
- * Executed Recommendations of the 2014 Parking Study Including Metra Train Station Parking Designation Modifications and Facility Improvements;
- * Initiated Residential Character Study Evaluating Historic Preservation Design Review and Residential Bulk Standards;
- * Completed the recruitment process to replace retiring Village Mechanic;
- * Maintained the Police Commission on Accreditation of Law Enforcement Agencies (CALEA) certification;
- * Received the Tree City USA designation for the 20th consecutive year;
- * Again attained the Government Finance Officers Association (GFOA) awards for its financial report and budget document;
- * Continued reviewing and updating the 1997 Comprehensive Plan and Zoning Code; and
- * Participated in the Tri-Board Advisory Committee consisting of two representatives from the Village, the Elementary School District and the Park District.

Current Fiscal Year Objectives

The current years will be focused on maintaining the Village's infrastructure and ensuring quality service delivery. A short description of some of the more significant initiatives proposed for the FY2017-FY2018 fiscal years is as follows:

- * Replace obsolete water meters and implement automatic reading system;
- * Replace financial accounting, vehicle licensing and building permit integrated software system;
- * Participate in North Shore Cable Consortium to more effectively provide public access programming and production;
- * Finalize Phase 1 study of the reconfiguration of Route 41/Route 176 interchange fully funded by state and federal grants;
- * Continue implementation of Village marketing and branding program recommendations;
- * Continue to assess and analyze Village services;
- * Institute a 2-year Budget Initiative;
- * Continue to seek public and private partners to achieve organizational efficiencies;
- * Complete the revisions to the 1997 Comprehensive Plan and Zoning Code; and
- * Facilitate economic development activities including completion of redevelopment of the former Shepard Chevrolet site to a Target store and other smaller retailers.

Future Considerations

Planning and Zoning Issues

In May 2012, the Village Board consolidated the Planning Commission and Zoning Board of Appeals (PCZBA) for efficiency purposes. The PCZBA anticipates consideration and feedback on the following: (i) an update of the Comprehensive Plan and (ii) amendments to the Stonebridge planned residential development. The Village will continue to develop planning objectives and more regulations for certain areas of the CBD.

Shared Services

The Village will look to build on its success with dispatching services as part of the MPI group on services such as cable television producing and programming as well as continuing to participate in the information technology consortium.

Village Service Demands/Needs

The Village proactively seeks creative solutions to the challenge of reducing the reliance on property taxes while still supporting the advanced level of public services provided. While home rule affords the ability to further diversify revenue sources, the Village will continue to evaluate staffing levels and assignments, and analyze operational activities in order to maximize work capacity, achieve economies of scale, and address community interests. Further, the Village will continue to assess technological innovations and cross/multi-jurisdictional solutions to increase productivity, control expenditures, improve the work environment, expand communications, and enhance service delivery in a manner that is sustainable.

Long-Term Financial Planning

In 2015 the Village expanded its annual capital program (included in this document) from a five to ten year program as a tool to identify and plan for future capital expenditures. The Village incorporates the capital program into its ten year General Fund balance projections in order to assess the financial ability to provide the current services into the future, repay debt to finance large capital expenditures, and adequately maintain the infrastructure without reducing the unreserved fund balance below the target minimum. These projections, as well as the Water Fund five year rate analysis, are updated each year and reviewed by the Finance Committee. This, as well as other planning sessions held throughout the year with other Boards and Commissions, reflects the Village's commitment to implementing the Comprehensive Plan recommendations, maintaining the aging public facilities and infrastructure, adequately funding retirement plans, complying with federal and state mandates, maintaining fund balances that are consistent with prudent financial management, and retaining a skilled and motivated workforce.

Other Information

Awards

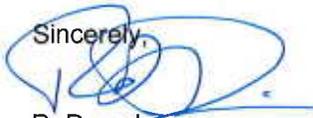
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Village of Lake Bluff for its annual budget for the prior fiscal year which commenced on May 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that this current budget continues to conform to program requirements. We will be submitting this budget to GFOA to determine its eligibility for this award.

Acknowledgments

Without the support, coordination and ability of the Village's Department Heads and the oversight of the Finance Committee of the Village Board, presentation of this budget document would not be possible. Special appreciation is extended to the Finance Department for the presentation of accurate and meaningful information vital to the Village's operation. Finally, if you have any questions or comments regarding this budget, please contact us.

Sincerely,



R. Drew Irvin
Village Administrator
Budget Officer
dirvin@lakebluff.org

Sincerely,



Susan M. Griffin
Director of Finance
sgriffin@lakebluff.org

VILLAGE OF LAKE BLUFF MISSION STATEMENT



Quality of Life: Unparalleled quality of life across all neighborhoods fosters stability and well-being for our stakeholders.

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> • Create an environment that fosters resident creativity, enthusiasm and initiative. • Heighten the community's sense of connection and shared values. • Place special attention on our youth, seniors and the benefits of intergenerational connection. 	<ul style="list-style-type: none"> • Invite participation and shared leadership. • Model a standard of civility in public discourse. • Utilize public spaces to cultivate community connectedness. • Link with community resources and partners to support youth and senior services. 	<ul style="list-style-type: none"> • Administration • Village Boards & Commissions & Staff • Administration & Public Works • All Departments

Environment/Green Initiatives: Environmental stewardship enhances the natural beauty of the community.

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> • Take the initiative to prioritize and advance environmental stewardship. • Enhance the quality of public and private open spaces. • Maintain and enhance recycling efforts. • Explore alternative energy regulations for residential and commercial uses. 	<ul style="list-style-type: none"> • Assess the community's preference as to the natural level of priority • Publicize current and past successes at advancing environmental stewardship. • Identify incentives and building codes that encourage green building. • Place recycling bins in and around town. • Incent businesses to recycle. 	<ul style="list-style-type: none"> • Administration • Administration, Community Development & Public Works • Community Development, Village Board & PCZBA • Public Works • Village Board

Municipal Services: High-quality, cost effective municipal services meet community needs and position the Village for future success

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> •Ensure a sound and stable fiscal condition that matches resources with community needs. •Explore cost saving alternatives. •Maintain sound infrastructure, facilities and other capital assets. •Maintain our commitment to public safety. •Expand the use of technology to improve service, increase communication and cost effectiveness. 	<ul style="list-style-type: none"> •Educate the community about municipal services, legal obligations and associated revenue sources. •Collaborate with other municipalities, taxing bodies and private sector partners to identify and advance shared services opportunities. •Use the insight of employees to innovate and contain costs. •Expand use of purchasing consortia for various products and services. •Consult the Strategic and Comprehensive Plans to guide planning and capital investments. •Explore the use of social media and enhance the website. 	<ul style="list-style-type: none"> •Village Board, Administration & Finance •Village Board & All Departments •All Departments •All Departments •All Departments •Administration

Volunteerism: Engagement and volunteerism are the essence of our community culture.

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> •Cultivate awareness and appeal of the Village's volunteer traditions. •Create a new and viable volunteer model that accommodates contemporary life. 	<ul style="list-style-type: none"> •Articulate the mutual benefits to the individual and the community. •Create a task force comprised of diverse stakeholders and all Village partners in model development. 	<ul style="list-style-type: none"> •Village Boards & Commissions & Administration

Accessibility/Transportation: People move with ease on foot, bicycle and by automobile in a safe, accessible and well-connected system of sidewalks, paths, and roads.

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> •Develop a master plan for all desired transportation improvements. •Pursue federal, state and private funding for accessibility and transportation improvements. •Cultivate working relationships with all transportation agencies and providers. •Reduce the overall number of vehicular traffic movements. 	<ul style="list-style-type: none"> •Consider sidewalk extensions and pedestrian ramp cuts at key village intersections. •Complete planning and design of the UD 41/IL Rt 176 intersection. •Continue to seek federal and state grants to improve accessibility. •Continue attendance at regional transportation meetings. •Encourage walking, biking, carpooling and increased use of public transportation. 	<ul style="list-style-type: none"> •Community Development •Community Development & Public Works •Administration & Community Development •Administration, Public Works & Police •Village Boards & Commissions

Business Environment: Our business climate sustains a robust and stable local economy.

Goals	Objectives	Primary Department
<ul style="list-style-type: none"> •Create a sustainable revenue base. •Foster a business friendly environment. 	<ul style="list-style-type: none"> •Develop a marketing plan. •Reposition the Business Parks for the new economy. •Streamline the business development process. 	<ul style="list-style-type: none"> •Administration •Administration & Finance •Community Development

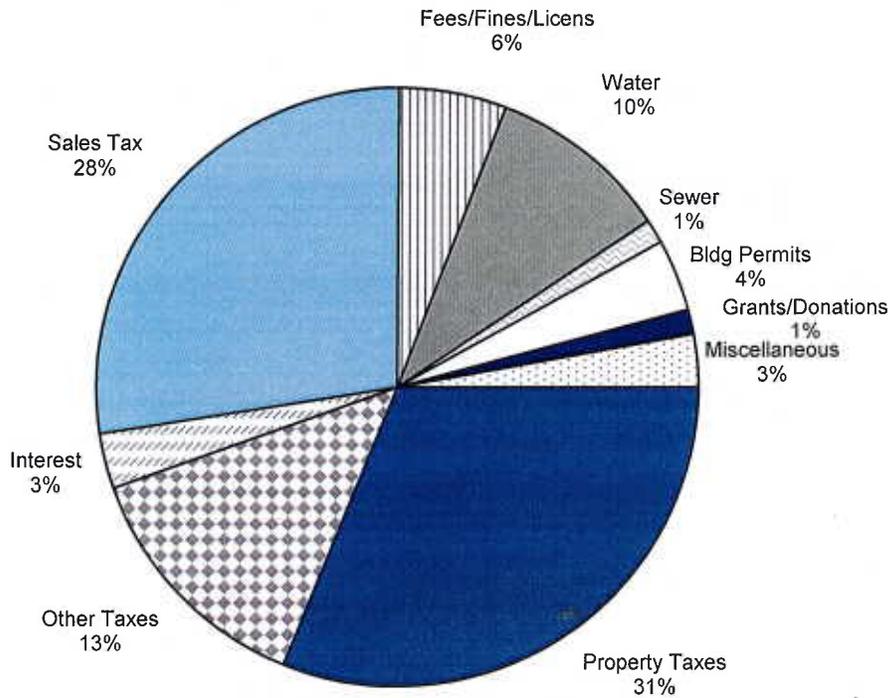
Housing Diversity: Housing stock diversity and strong property values serve residents at all stages of life.

Goals	Objectives	Primary Department
<ul style="list-style-type: none">• Assess the balance of housing types that will meet the needs and desires of our community.• Educate the community and the individual homeowner on the benefits of historic preservation.	<ul style="list-style-type: none">• Review all existing plans and regulations for compatibility with identified needs and retention of community character.• Hold meetings, workshops, and explore historical preservation incentives.	<ul style="list-style-type: none">• Village Boards & Commissions & Community Development • Historic Preservation Commission & Administration

REVENUES AND EXPENDITURES BY TYPE
FY2017 BUDGET

Excludes Interfund Transfers

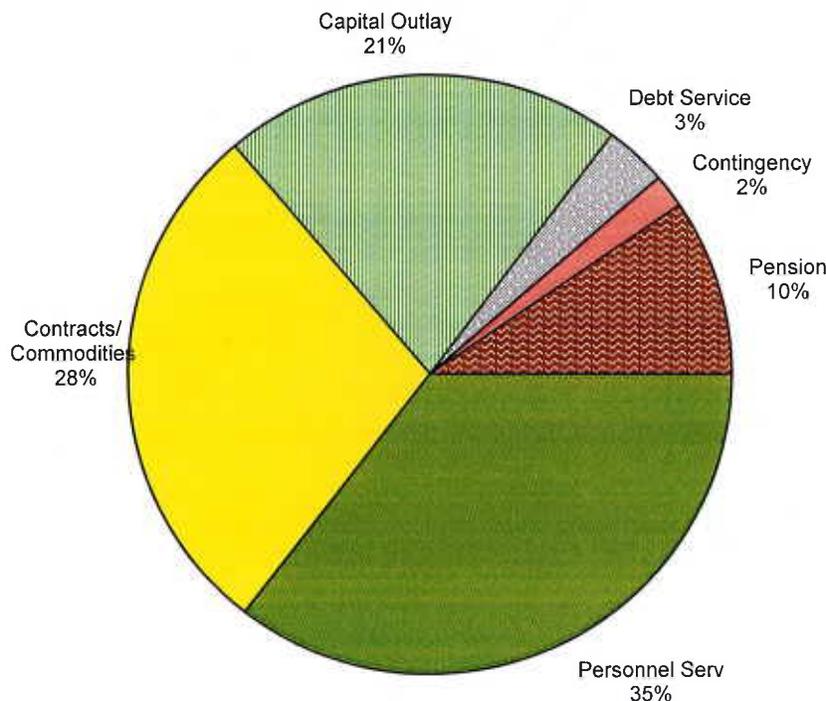
FY2017 PROJECTED REVENUES



REVENUES
(Village and Library)

Property Taxes	\$4,079,458
Other Taxes	\$1,750,315
Interest	\$392,425
Sales Tax	\$3,602,800
Fees/Fines/Licens	\$755,278
Water	\$1,281,030
Sewer	\$170,000
Building Permits	\$510,000
Grants/Donations	\$174,303
Miscellaneous	\$373,691
Total Revenues	\$13,089,300

FY 2017 BUDGETED EXPENDITURES



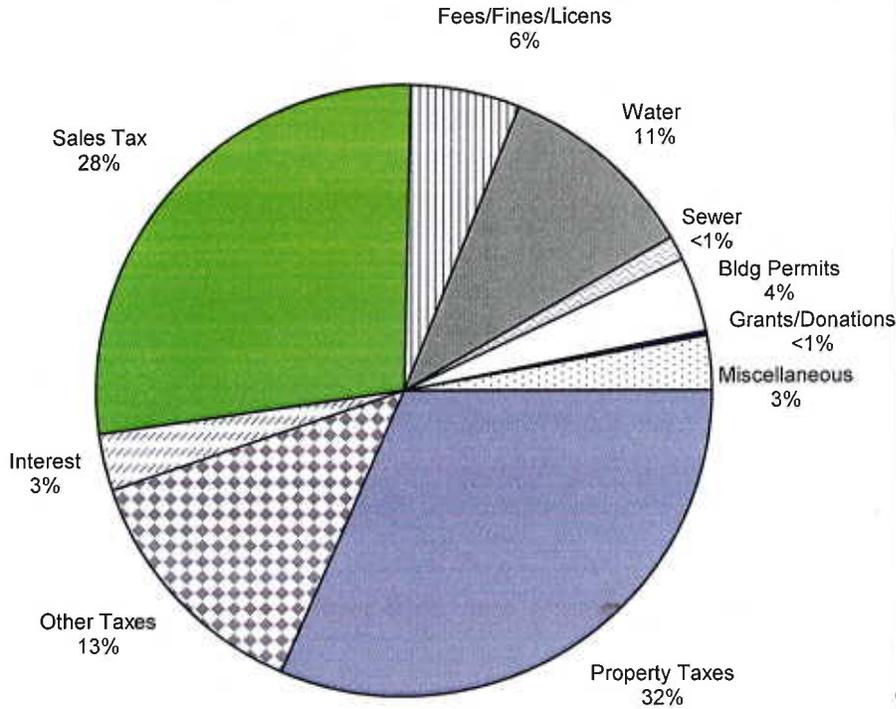
EXPENDITURES
(Village and Library)

Personnel Serv	\$4,981,633
Contracts/Comm	\$3,980,158
Capital Outlay	\$3,014,383
Debt Service	\$472,487
Contingency	\$255,598
Pension	\$1,339,682
Total Expenditures	\$14,043,941

REVENUES AND EXPENDITURES BY TYPE
FY2018 BUDGET

Excludes Interfund Transfers

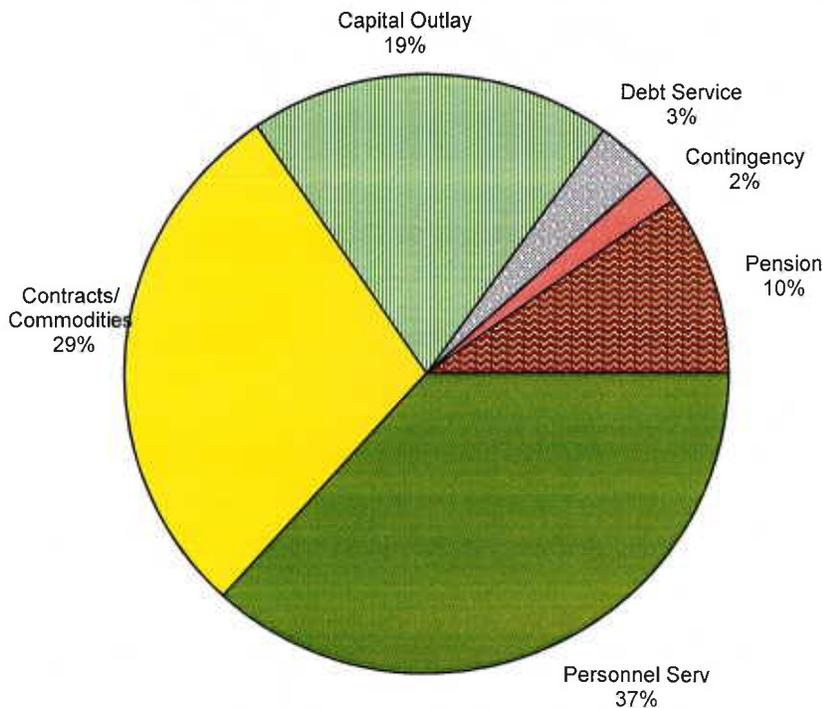
FY2018 PROJECTED REVENUES



REVENUES
(Village and Library)

Property Taxes	\$4,157,313
Other Taxes	\$1,748,540
Interest	\$397,220
Sales Tax	\$3,634,500
Fees/Fines/Licens	\$759,478
Water	\$1,394,150
Sewer	\$170,000
Building Permits	\$520,200
Grants/Donations	\$30,653
Miscellaneous	\$380,841
Total Revenues	\$13,192,895

FY 2018 BUDGETED EXPENDITURES



EXPENDITURES
(Village and Library)

Personnel Serv	\$5,121,150
Contracts/Comm	\$4,007,329
Capital Outlay	\$2,707,500
Debt Service	\$471,212
Contingency	\$261,003
Pension	\$1,366,099
Total Expenditures	\$13,934,293

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
FY2016-FY2017 BUDGET

	TOTAL FY 16-17 BUDGET ALL FUNDS	ALL VILLAGE FUNDS				ALL LIBRARY* FUNDS			
		FY 16-17 Budget	FY 15-16 Budget	FY 14-15 Budget	% Change	FY 16-17 Budget	FY 15-16 Budget	FY 14-15 Budget	% Change
REVENUES									
Property Tax	\$4,079,458	\$3,193,410	\$3,173,404	\$3,072,322	0.63%	\$886,048	\$873,917	\$851,666	1.39%
Road & Bridge Tax	\$80,000	80,000	77,000	75,600	3.90%				---
Sales Tax	\$2,821,975	2,821,975	2,709,840	2,179,810	4.14%				---
Home Rule Sales Tax	\$780,825	780,825	707,840	550,800	10.31%				---
Utility Tax	\$717,200	717,200	729,945	713,440	-1.75%				---
State Income Tax	\$583,640	583,640	546,750	541,875	6.75%				---
Pers Property Replace Tax	\$56,275	56,275	49,500	57,190	13.69%				---
Motor Fuel Tax	\$132,500	132,500	171,000	160,000	-22.51%				---
Prepared Food & Bev. Tax	\$115,700	115,700	98,550	62,700	17.40%				---
Demolition Tax	\$37,500	37,500	20,000	20,000	87.50%				---
Foreign Fire Insurance Tax	\$27,500	27,500	27,350	24,300	0.55%				---
Vehicle License	\$135,250	135,250	135,250	137,200	0.00%				---
Parking Lot Permits	\$101,385	101,385	100,000	99,325	1.39%				---
Building Permits	\$510,000	510,000	660,000	775,000	-22.73%				---
Business Licenses	\$67,300	67,300	52,400	47,000	28.44%				---
Other Permits & Licenses	\$60,535	60,535	70,210	67,410	-13.78%				---
Sewer Charge	\$170,000	170,000	176,000	185,000	-3.41%				---
Service Fees	\$35,250	35,250	29,475	31,660	19.59%				---
Court Fines	\$68,000	68,000	65,000	55,000	4.62%				---
Parking Fines	\$22,000	22,000	22,000	22,000	0.00%				---
Other Fines	\$22,400	9,900	8,100	6,500	22.22%	12,500	12,000	13,000	4.17%
Franchise/PEG Fees	\$155,658	155,658	148,136	135,300	5.08%				---
E-911 Surcharge	\$78,500	78,500	78,500	74,700	0.00%				---
Interest Earnings	\$392,425	392,025	217,290	337,068	80.42%	400	400	400	0.00%
Rental Income	\$166,316	166,316	149,766	148,692	11.05%				---
Grants/Donations	\$174,303	146,150	297,000	170,000	-50.79%	28,153	33,153	33,153	-15.08%
Asset Sales	\$11,500	11,500	6,500	89,500	76.92%				---
Miscellaneous Income	\$195,875	184,475	218,145	210,575	-15.43%	11,400	10,900	3,000	4.59%
Water Sales	\$1,258,930	1,258,930	1,365,120	1,322,500	-7.78%				---
Other Water Fees	\$22,100	22,100	22,150	120,375	-0.23%				---
Library Fees	\$9,000	0	0	0	---	9,000	9,000	9,000	0.00%
TOTAL REVENUES	\$13,089,300	\$12,141,799	\$12,132,221	\$11,492,842	0.08%	\$947,501	\$939,370	\$910,219	0.87%
Interfund Transfers In	\$1,192,218	1,192,218	1,174,643	1,308,315	1.50%			7,900	---
TOTAL REVENUES & TRANSFR	\$14,281,518	\$13,334,017	\$13,306,864	\$12,801,157	0.20%	\$947,501	\$939,370	\$918,119	0.87%

EXPENDITURES

Personnel Services	\$4,981,633	\$4,420,383	\$4,219,725	\$4,368,075	4.76%	\$561,250	\$563,250	\$497,500	-0.36%
Contracts/Commodities	\$3,980,158	3,690,505	3,668,273	3,783,295	0.61%	289,653	284,903	339,153	1.67%
Capital Outlay	\$3,014,383	2,947,383	2,615,142	2,431,753	12.70%	67,000	4,000	30,000	1575.0%
Contingency	\$255,598	250,000	250,000	350,000	0.00%	5,598	5,217	6,366	7.30%
Debt Service	\$472,487	472,487	473,337	478,707	-0.18%				---
Pension Costs	\$1,339,682	1,256,682	1,294,575	1,303,612	-2.93%	83,000	82,000	80,000	1.22%
TOTAL EXPENDITURES	\$14,043,941	\$13,037,440	\$12,521,052	\$12,715,442	4.12%	\$1,006,501	\$939,370	\$953,019	7.15%
Interfund Transfers Out	\$1,192,218	1,192,218	1,174,643	1,316,215	1.50%				---
TTL EXPENDITURES & TRANSFR	\$15,236,159	\$14,229,658	\$13,695,695	\$14,031,657	3.90%	\$1,006,501	\$939,370	\$953,019	7.15%

*Library Budget is submitted by Library Board.

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
FY2016-FY2017 BUDGET

GENERAL MAJOR FUND	SPECIAL REVENUE FUNDS					CAPITAL PROJECTS		DEBT
	Special Fire Tax	IL Municipal Retirement	Social Security	Motor Fuel Tax	Enhanced 911	Redvlpmnt Program	Vehicle/Equip Replacemnt	2,012 G.O. Bonds
\$2,845,710		\$152,000	\$195,700					
80,000								
2,821,975								
780,825								
717,200								
583,640								
48,275		4,000	4,000					
				132,500				
115,700								
37,500								
	27,500							
135,250								
101,385								
510,000								
67,300								
60,535								
170,000								
35,250								
68,000								
22,000								
9,900								
155,658								
10,500	15	60	70	45	78,500 30	5	700	
166,316								
146,150								
1,500							10,000	
46,200	50							
\$9,736,769	\$27,565	\$156,060	\$199,770	\$132,545	\$78,530	\$5	\$10,700	\$0
							284,000	251,493
\$9,736,769	\$27,565	\$156,060	\$199,770	\$132,545	\$78,530	\$5	\$294,700	\$251,493
 								
\$4,153,133								
2,888,305	26,700				46,400			
1,779,570	5,000			0	5,813	250,000	132,000	
200,000								
0								251,743
0		158,084	236,648					
\$9,021,008	\$31,700	\$158,084	\$236,648	\$0	\$52,213	\$250,000	\$132,000	\$251,743
1,177,218								
\$10,198,226	\$31,700	\$158,084	\$236,648	\$0	\$52,213	\$250,000	\$132,000	\$251,743

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
 FY2016-FY2017 BUDGET

WATER		POLICE PENSION	LIBRARY FUNDS	
MAJOR FUND	TRUST		Operating	Grants & Donations
MAJOR FUND	TRUST		MAJOR FUND	
			\$886,048	
			12,500	
2,000	378,600		400	
				28,153
3,450	134,775		11,400	
1,258,930				
22,100			9,000	
\$1,286,480	\$513,375		\$919,348	\$28,153
	656,725			
\$1,286,480	\$1,170,100		\$919,348	\$28,153

\$267,250		\$561,250	
729,100		261,500	28,153
775,000		67,000	
50,000		5,598	
220,744			
37,200	824,750	83,000	
\$2,079,294	\$824,750	\$978,348	\$28,153
15,000			
\$2,094,294	\$824,750	\$978,348	\$28,153

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
FY2017-FY2018 BUDGET

	TOTAL FY 17-18 BUDGET ALL FUNDS	ALL VILLAGE FUNDS				ALL LIBRARY* FUNDS			
		FY 17-18 Budget	FY 16-17 Budget	FY 15-16 Budget	% Change	FY 17-18 Budget	FY 16-17 Budget	FY 15-16 Budget	% Change
REVENUES									
Property Tax	\$4,157,313	\$3,258,860	\$3,193,410	\$3,173,404	2.05%	\$898,453	\$886,048	\$873,917	1.40%
Road & Bridge Tax	\$81,200	81,200	80,000	77,000	1.50%				---
Sales Tax	\$2,850,000	2,850,000	2,821,975	2,709,840	0.99%				---
Home Rule Sales Tax	\$784,500	784,500	780,825	707,840	0.47%				---
Utility Tax	\$715,000	715,000	717,200	729,945	-0.31%				---
State Income Tax	\$589,365	589,365	583,640	546,750	0.98%				---
Pers Property Replace Tax	\$56,275	56,275	56,275	49,500	0.00%				---
Motor Fuel Tax	\$135,000	135,000	132,500	171,000	1.89%				---
Prepared Food & Bev. Tax	\$119,200	119,200	115,700	98,550	3.03%				---
Demolition Tax	\$25,000	25,000	37,500	20,000	-33.33%				---
Foreign Fire Insurance Tax	\$27,500	27,500	27,500	27,350	0.00%				---
Vehicle License	\$135,250	135,250	135,250	135,250	0.00%				---
Parking Lot Permits	\$106,085	106,085	101,385	100,000	4.64%				---
Building Permits	\$520,200	520,200	510,000	660,000	2.00%				---
Business Licenses	\$67,300	67,300	67,300	52,400	0.00%				---
Other Permits & Licenses	\$60,535	60,535	60,535	70,210	0.00%				---
Sewer Charge	\$170,000	170,000	170,000	176,000	0.00%				---
Service Fees	\$35,250	35,250	35,250	29,475	0.00%				---
Court Fines	\$68,000	68,000	68,000	65,000	0.00%				---
Parking Fines	\$22,000	22,000	22,000	22,000	0.00%				---
Other Fines	\$21,900	9,900	9,900	8,100	0.00%	12,000	12,500	12,000	-4.00%
Franchise/PEG Fees	\$155,658	155,658	155,658	148,136	0.00%				---
E-911 Surcharge	\$78,500	78,500	78,500	78,500	0.00%				---
Interest Earnings	\$397,220	396,820	392,025	217,290	1.22%	400	400	400	0.00%
Rental Income	\$170,001	170,001	166,316	149,766	2.22%				---
Grants/Donations	\$30,653	2,500	146,150	297,000	-98.29%	28,153	28,153	33,153	0.00%
Asset Sales	\$11,500	11,500	11,500	6,500	0.00%				---
Miscellaneous Income	\$199,340	187,940	184,475	218,145	1.88%	11,400	11,400	10,900	0.00%
Water Sales	\$1,369,000	1,369,000	1,258,930	1,365,120	8.74%				---
Other Water Fees	\$25,150	25,150	22,100	22,150	13.80%				---
Library Fees	\$9,000	0	0	0	---	9,000	9,000	9,000	0.00%
TOTAL REVENUES	\$13,192,895	\$12,233,489	\$12,141,799	\$12,132,221	0.76%	\$959,406	\$947,501	\$939,370	1.26%
Interfund Transfers In	\$1,241,853	1,241,853	1,192,218	1,174,643	4.16%				---
TOTAL REVENUES & TRANSFR	\$14,434,748	\$13,475,342	\$13,334,017	\$13,306,864	1.06%	\$959,406	\$947,501	\$939,370	1.26%

EXPENDITURES

Personnel Services	\$5,121,150	\$4,559,900	\$4,420,383	\$4,219,725	3.16%	\$561,250	\$561,250	\$563,250	0.00%
Contracts/Commodities	\$4,007,329	3,715,676	3,690,505	3,668,273	0.68%	291,653	289,653	284,903	0.69%
Capital Outlay	\$2,707,500	2,694,500	2,947,383	2,615,142	-8.58%	13,000	67,000	4,000	-80.60%
Contingency	\$261,003	250,000	250,000	250,000	0.00%	11,003	5,598	5,217	96.55%
Debt Service	\$471,212	471,212	472,487	473,337	-0.27%				---
Pension Costs	\$1,366,099	1,283,099	1,256,682	1,294,575	2.10%	83,000	83,000	82,000	0.00%
TOTAL EXPENDITURES	\$13,934,293	\$12,974,387	\$13,037,440	\$12,521,052	-0.48%	\$959,906	\$1,006,501	\$939,370	-4.63%
Interfund Transfers Out	\$1,241,853	1,241,853	1,192,218	1,174,643	4.16%				---
TTL EXPENDITURES & TRANSFR	\$15,176,146	\$14,216,240	\$14,229,658	\$13,695,695	-0.09%	\$959,906	\$1,006,501	\$939,370	-4.63%

*Library Budget is submitted by Library Board.

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
FY2017-FY2018 BUDGET

GENERAL MAJOR FUND	SPECIAL REVENUE FUNDS					CAPITAL PROJECTS		DEBT
	Special Fire Tax	IL Municipal Retirement	Social Security	Motor Fuel Tax	Enhanced 911	Redvlpmnt Program	Vehicle/Equip Replacemnt	2,012 G.O. Bonds
\$2,911,160		\$152,000	\$195,700					
81,200								
2,850,000								
784,500								
715,000								
589,365								
48,275		4,000	4,000					
				135,000				
119,200								
25,000								
	27,500							
135,250								
106,085								
520,200								
67,300								
60,535								
170,000								
35,250								
68,000								
22,000								
9,900								
155,658								
					78,500			
10,500	15	60	70	45	30	0	1,000	
170,001								
2,500								
1,500							10,000	
45,500	50							
\$9,703,879	\$27,565	\$156,060	\$199,770	\$135,045	\$78,530	\$0	\$11,000	\$0
							299,000	253,618
\$9,703,879	\$27,565	\$156,060	\$199,770	\$135,045	\$78,530	\$0	\$310,000	\$253,618
\$4,283,850								
2,916,176	26,700				46,400			
2,213,200	5,000			0	5,813	2,987	332,500	
200,000								
0								253,868
0		162,826	241,620					
\$9,613,226	\$31,700	\$162,826	\$241,620	\$0	\$52,213	\$2,987	\$332,500	\$253,868
1,226,853								
\$10,840,079	\$31,700	\$162,826	\$241,620	\$0	\$52,213	\$2,987	\$332,500	\$253,868

REVENUES AND EXPENDITURES BY FUND AND CATEGORY
 FY2017-FY2018 BUDGET

WATER		POLICE	LIBRARY FUNDS	
PENSION			Operating	Grants &
MAJOR FUND	TRUST		MAJOR FUND	Donations
			\$898,453	
			12,500	
1,500	383,600		400	
				28,153
3,570	138,820		11,400	
1,369,000				
25,150			9,000	
\$1,399,220	\$522,420		\$931,753	\$28,153
	689,235			
\$1,399,220	\$1,211,655		\$931,753	\$28,153

\$276,050		\$561,250	
726,400		263,500	28,153
135,000		13,000	
50,000		11,003	
217,344			
38,400	840,253	83,000	
\$1,443,194	\$840,253	\$931,753	\$28,153
15,000			
\$1,458,194	\$840,253	\$931,753	\$28,153

**INTERFUND TRANSFER & ADVANCE TO OTHER FUNDS RECONCILIATION
FY 2017-FY 2018 BIENNIAL BUDGET**

Fund From	Department	Fund To	FY2014 Actual	FY2015 Actual	FY2016 Est Actual	FY2017 Budget	FY2018 Budget	Explanation
<u>Transfers from the General Fund</u>								
General	Finance	Vehicle Replace	\$25,000	\$30,000	\$40,000	\$25,000	\$40,000	Transfer to Vehicle/Equipment Fund for accumulation of resources to replace vehicles and equipment.
	Comm Develop		\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	
	Police Sworn		\$30,000	\$30,000	\$35,000	\$60,000	\$60,000	
	Fire		\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	
	Streets		\$0	\$40,000	\$40,000	\$40,000	\$40,000	
	Sanitation		\$0	\$0	\$0	\$0	\$0	
	Forestry		\$0	\$15,000	\$15,000	\$15,000	\$15,000	
	Parks		\$0	\$25,000	\$25,000	\$25,000	\$25,000	
	Sewers		\$0	\$0	\$0	\$0	\$0	
	<i>Subtotal</i>		<i>\$134,000</i>	<i>\$244,000</i>	<i>\$259,000</i>	<i>\$269,000</i>	<i>\$284,000</i>	
General	Administration	2012 G.O. Bond	253,850	255,862	253,793	251,493	253,618	Principal & Interest on bonds
General	Police Sworn	Police Pension	572,963	610,228	646,454	656,725	689,235	Pension property tax revenue. Supplement street repaving project financing.
General	PW Capital	Motor Fuel Tax	0	182,000	0	0	0	
Total Transfers from the General Fund			960,813	1,292,090	1,159,247	1,177,218	1,226,853	
<u>Water Fund Advance to Other Funds</u>								
Water		Vehicle Replace	15,000	15,000	15,000	15,000	15,000	Advance for vehicle replacements
			15,000	15,000	15,000	15,000	15,000	
GRAND TOTAL TRANSFERS & ADVANCES			975,813	1,307,090	1,174,247	1,192,218	1,241,853	

FUND BALANCES AND NET ASSETS
FY2013-FY2018

FUND BALANCES	GENERAL	SPECIAL REVENUE FUNDS				DEBT	
	IL Municipal Retirement	Social Security	Motor Fuel Tax	Enhanced 911	Special Fire Tax	2012 G.O.Bonds	
Audited Fund Balance, April 30, 2013	\$4,659,807	\$269,009	\$264,505	\$120,801	\$285,958	\$37,901	\$966
Revenues	\$9,474,251	\$179,598	\$206,232	\$167,599	\$83,215	\$24,407	\$0
Inter-fund Transfers In	\$14,166	\$0	\$0	\$0	\$0	\$0	\$253,850
Expenditures	\$8,142,043	\$197,652	\$238,129	\$3,146	\$29,893	\$31,785	\$254,100
Inter-fund Transfers Out	\$960,813	\$0	\$0	\$0	\$14,166	\$0	\$0
Audited Fund Balance, April 30, 2014	\$5,045,368	\$250,955	\$232,608	\$285,254	\$325,114	\$30,523	\$716
Revenues	\$9,661,812	\$154,144	\$183,997	\$192,854	\$82,724	\$26,105	\$0
Inter-fund Transfers In	\$0	\$0	\$0	\$182,000	\$0	\$0	\$255,863
Expenditures	\$7,252,116	\$190,897	\$240,423	\$482,264	\$201,058	\$32,282	\$255,863
Inter-fund Transfers Out	\$1,292,090	\$0	\$0	\$0	\$0	\$0	\$0
Audited Fund Balance, April 30, 2015	\$6,162,974	\$214,202	\$176,182	\$177,844	\$206,780	\$24,346	\$716
Revenues	\$9,609,953	\$153,868	\$193,837	\$130,045	\$79,130	\$28,145	\$0
Inter-fund Transfers In	\$0	\$0	\$0	\$0	\$0	\$0	\$253,793
Expenditures	\$8,014,024	\$346,759	\$231,000	\$0	\$110,543	\$29,500	\$253,793
Inter-fund Transfers Out	\$1,159,247	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Fund Balance, April 30, 2016	\$6,599,656	\$21,311	\$139,019	\$307,889	\$175,367	\$22,991	\$716
Revenues	\$9,736,769	\$156,060	\$199,770	\$132,545	\$78,530	\$27,565	\$0
Inter-fund Transfers In	\$0	\$0	\$0	\$0	\$0	\$0	\$251,493
Expenditures	\$9,021,008	\$158,084	\$236,648	\$0	\$52,213	\$31,700	\$251,743
Inter-fund Transfers Out	\$1,177,218	\$0	\$0	\$0	\$0	\$0	\$0
Projected Fund Balance, April 30, 2017	\$6,138,199	\$19,287	\$102,141	\$440,434	\$201,684	\$18,856	\$466
Fund Balance as % of Non-capital expenses	73.1%						
Revenues	\$9,703,879	\$156,060	\$199,770	\$135,045	\$78,530	\$27,565	\$0
Inter-fund Transfers In	\$0	\$0	\$0	\$0	\$0	\$0	\$253,618
Expenditures	\$9,613,226	\$162,826	\$241,620	\$0	\$52,213	\$31,700	\$253,868
Inter-fund Transfers Out	\$1,226,853	\$0	\$0	\$0	\$0	\$0	\$0
Projected Fund Balance, April 30, 2018	\$5,001,999	\$12,521	\$60,291	\$575,479	\$228,001	\$14,721	\$216
Fund Balance as % of Non-capital expenses	58.0%						
YEAR2YEAR CHANGES IN FUND BALANCE							
Percentage Change from FY2012 to 2013	6.3%	3.5%	7.8%	15608.8%	2.6%	1.4%	-22.5%
Percentage Change from FY2013 to 2014	8.3%	-6.7%	-12.1%	136.1%	13.7%	-19.5%	-25.9%
Percentage Change from FY2014 to 2015	22.2%	-14.6%	-24.3%	-37.7%	-36.4%	-20.2%	0.0%
Percentage Change from FY2015 to 2016	7.1%	-90.1%	-21.1%	73.1%	-15.2%	-5.6%	0.0%
Percentage Change from FY2016 to 2017	-7.0%	-9.5%	-26.5%	43.0%	15.0%	-18.0%	-34.9%
Percentage Change from FY2017 to 2018	-18.5%	-35.1%	-41.0%	30.7%	13.0%	-21.9%	-53.6%

^aExcludes the Special Service Area Capital & its related Debt fund as they have no budget.

FUND BALANCES AND NET ASSETS
FY2013-FY2018

FUND BALANCES

	TOTAL			WATER FUND UNRESTRICTED NET ASSETS		
	CAPITAL PROJECTS	GOVERNMENTAL	FUNDS ^a	Operating	Capital Bond Proceeds	Vehicle Replace Reserve
	Redvlpmnt Program	Vehicle/Equip Replacemnt				
Audited Fund Balance, April 30, 2013	\$443,033	\$361,581	\$6,443,561	\$1,154,005	\$59,826	\$251,191
Revenues	\$346,374	\$6,822	\$10,488,498	\$1,329,415	\$0	\$0
Inter-fund Transfers In	\$0	\$134,000	\$402,016	\$0	\$7,964	\$7,500
Expenditures	\$412,667	\$123,254	\$9,432,669	\$1,228,602	\$67,790	\$0
Inter-fund Transfers Out	\$0	\$0	\$974,979	\$15,464	\$0	\$0
Audited Fund Balance, April 30, 2014	\$376,740	\$379,149	\$6,926,427	\$1,239,354	\$0	\$258,691
Revenues	\$196,175	\$85,770	\$10,583,581	\$1,229,962	\$0	\$0
Inter-fund Transfers In	\$0	\$244,000	\$681,863	\$0	\$0	\$15,000
Expenditures	\$204,655	\$206,545	\$9,066,103	\$1,258,890	\$0	\$0
Inter-fund Transfers Out	\$0	\$0	\$1,292,090	\$15,000	\$0	\$0
Audited Fund Balance, April 30, 2015	\$368,260	\$502,374	\$7,833,678	\$1,195,426	\$0	\$273,691
Revenues	\$5	\$12,800	\$10,207,783	\$1,230,595	\$0	\$0
Inter-fund Transfers In	\$0	\$259,000	\$512,793	\$0	\$0	\$15,000
Expenditures	\$115,000	\$55,100	\$9,155,719	\$1,333,399	\$0	\$0
Inter-fund Transfers Out	\$0	\$0	\$1,159,247	\$15,000	\$0	\$0
Estimated Fund Balance, April 30, 2016	\$253,265	\$719,074	\$8,239,288	\$1,077,622	\$0	\$288,691
Revenues	\$5	\$10,700	\$10,341,944	\$1,286,480	\$0	\$0
Inter-fund Transfers In	\$0	\$269,000	\$520,493	\$0	\$0	\$15,000
Expenditures	\$250,000	\$132,000	\$10,133,396	\$2,079,294	\$0	\$0
Inter-fund Transfers Out	\$0	\$0	\$1,177,218	\$15,000	\$0	\$0
Projected Fund Balance, April 30, 2017	\$3,270	\$866,774	\$7,791,111	\$269,808	\$0	\$303,691
Fund Balance as % of Non-capital expenses						
Revenues	\$0	\$11,000	\$10,311,849	\$1,399,220	\$0	\$0
Inter-fund Transfers In	\$0	\$284,000	\$537,618	\$0	\$0	\$15,000
Expenditures	\$0	\$332,500	\$10,687,953	\$1,443,194	\$0	\$0
Inter-fund Transfers Out	\$2,987	\$0	\$1,229,840	\$15,000	\$0	\$0
Projected Fund Balance, April 30, 2018	\$283	\$829,274	\$6,722,785	\$210,834	\$0	\$318,691
Fund Balance as % of Non-capital expenses						
<u>YEAR2YEAR CHANGES IN FUND BALANCE</u>						
Percentage Change from FY2012 to 2013	-40.3%	-0.2%	2.1%	10.5%	0.0%	3.1%
Percentage Change from FY2013 to 2014	-15.0%	4.9%	7.5%	7.4%	-100.0%	3.0%
Percentage Change from FY2014 to 2015	-2.3%	32.5%	13.1%	-3.5%	---	5.8%
Percentage Change from FY2015 to 2016	-31.2%	43.1%	5.2%	-9.9%	---	5.5%
Percentage Change from FY2016 to 2017	-98.7%	20.5%	-5.4%	-75.0%	---	5.2%
Percentage Change from FY2017 to 2018	-91.3%	-4.3%	-13.7%	-21.9%	---	4.9%

^aExcludes the Special Service Area Capital & its related Del

FUND BALANCES AND NET ASSETS
FY2013-FY2018

FUND BALANCES

	POLICE PENSION TRUST	LIBRARY FUND BALANCES	
	Restricted Net Assets	Operating	Grants & Donations
Audited Fund Balance, April 30, 2013	\$7,697,492	\$415,368	\$114,992
Revenues	\$1,100,224	\$907,117	\$16,516
Inter-fund Transfers In	\$572,963	\$0	\$0
Expenditures	\$812,367	\$911,019	\$16,516
Inter-fund Transfers Out	\$0	\$0	\$0
Audited Fund Balance, April 30, 2014	\$8,558,312	\$411,466	\$114,992
Revenues	\$597,186	\$872,810	\$13,534
Inter-fund Transfers In	\$610,228	\$0	\$0
Expenditures	\$831,279	\$871,006	\$14,850
Inter-fund Transfers Out	\$0	\$0	\$0
Audited Fund Balance, April 30, 2015	\$8,934,447	\$413,270	\$113,676
Revenues	\$502,279	\$905,314	\$24,909
Inter-fund Transfers In	\$646,454	\$0	\$0
Expenditures	\$962,324	\$899,442	\$24,909
Inter-fund Transfers Out	\$0	\$0	\$0
Estimated Fund Balance, April 30, 2016	\$9,120,856	\$419,142	\$113,676
Revenues	\$513,375	\$919,348	\$28,153
Inter-fund Transfers In	\$656,725	\$0	\$0
Expenditures	\$824,750	\$978,348	\$28,153
Inter-fund Transfers Out	\$0	\$0	\$0
Projected Fund Balance, April 30, 2017	\$9,466,206	\$360,142	\$113,676
Fund Balance as % of Non-capital expenses			
Revenues	\$522,420	\$931,753	\$28,153
Inter-fund Transfers In	\$689,235	\$0	\$0
Expenditures	\$840,253	\$931,753	\$28,153
Inter-fund Transfers Out	\$0	\$0	\$0
Projected Fund Balance, April 30, 2018	\$9,837,608	\$360,142	\$113,676
Fund Balance as % of Non-capital expenses			

YEAR2YEAR CHANGES IN FUND BALANCE

Percentage Change from FY2012 to 2013	7.5%	26.4%	3.4%
Percentage Change from FY2013 to 2014	11.2%	-0.9%	0.0%
Percentage Change from FY2014 to 2015	4.4%	0.4%	-1.1%
Percentage Change from FY2015 to 2016	2.1%	1.4%	0.0%
Percentage Change from FY2016 to 2017	3.8%	-14.1%	0.0%
Percentage Change from FY2017 to 2018	3.9%	0.0%	0.0%

^aExcludes the Special Service Area Capital & its related Dei

**DEBT INFORMATION
FY2017-FY2018 BIENNIAL BUDGET**

The Village's credit rating from Moody's Investor Service is Aaa.

A. TOTAL OUSTANDING G.O. DEBT & CURRENT DEBT PAYMENTS

Purpose/Year	Original Debt	Rate	Retirement Date	Principal Outstanding	FY2016-17		
					Principal Payment	Interest Payment	Total Payment
2012 G.O. Refunding Bonds	1,685,000	0.75%-2.35%	15-Dec-2020	1,200,000	230,000	21,493	251,493
Water Refund Bnds - Series 2011	2,185,000	2.0%-3.50%	15-Dec-2024	1,690,000	170,000	50,244	220,244
VILLAGE BONDED DEBT	3,870,000			2,890,000	400,000	71,737	471,737

Purpose/Year	Original Debt	Rate	Retirement Date	Principal Outstanding	FY2017-18		
					Principal Payment	Interest Payment	Total Payment
2012 G.O. Refunding Bonds	1,685,000	0.75%-2.35%	15-Dec-2020	1,150,000	235,000	18,618	253,618
Water Refund Bnds - Series 2011	2,185,000	2.0%-3.50%	15-Dec-2024	1,520,000	170,000	46,844	216,844
VILLAGE BONDED DEBT	3,870,000			2,670,000	405,000	65,462	470,462

B. DEBT LIMIT

As a home rule unit of government the Village does not have a statutory legal debt limit.

However, the Village's debt policies are:

1. general obligation debt limit of 5% of the Equalized Assessed Value of taxable property;
2. maximum annual general obligation debt payments to 10% of general fund revenues; and
3. avoid use of short term debt.

		<u>PER CAPITA DEBT</u>
Equalized Assessed Valuation (2014)	479,518,737	\$1,200,000 Outstanding G.O. Debt/5,722 pop.
Bond Debt Limit-5% of Assessed Value:	23,975,937	
Total Outstanding G.O. Debt	<u>1,200,000</u>	Per capita debt = \$209.72
Debt Margin @ 4/30/15	<u>22,775,937</u>	
Total General Revenues - 10%	977,292	Prior year per capita debt = \$249.91
2015-16 General Fund Payments	<u>251,493</u>	
Unexpended debt capacity	<u>725,799</u>	

C. SCHEDULE OF FUTURE DEBT

	Year Ending April 30	2012	2011	Total
		G.O. Refunding	Water Rev Refund Bonds	
The 2012 G.O. Refunding Bonds are paid by the General Fund.	2017	251,492	220,244	471,736
	2018	253,617	216,844	470,461
	2019	254,975	222,594	477,569
The 2011 Water Bonds are paid by the Water Fund.	2020	255,775	217,644	473,419
	2021	<u>255,875</u>	217,469	473,344
	2022		216,688	216,688
	2023		220,513	220,513
	2024		219,013	219,013
	2025		217,350	217,350
		<u>\$1,271,734</u>	<u>\$1,968,356</u>	<u>\$3,240,090</u>

VILLAGE OF LAKE BLUFF
COMPENSATION PAID TO EMPLOYEES
UPDATED as of MARCH 3, 2016

The Village's compensation program aims to attract, retain, and incentivize qualified and productive employees. To do so, the Village pegs position salary levels at or above the average of those in the competitive market and sets an appropriate compensation relationship between positions within the Village organization. The Official Village Pay Plan establishes a salary range which recognizes individual ability and exhibited job performance as the basic considerations in salary determination. In addition, the Village has reviewed pay levels in other Lake County and North Shore communities as "market comparables." An annual compensation survey is used as a gauge for this purpose.

The Village's Official Pay Plan is reviewed by the Village Board every year during the annual budget process. All regular, full time employees not covered by a collective bargaining agreement are eligible for salary increases within the approved salary range, consistent with the Plan's criteria and economic conditions. The Village Administrator is responsible for the administration and interpretation of the Plan and sets salaries for all employees within the salary ranges after discussing them with the Department Heads. Some employees are covered by a collective bargaining agreement.

Employee Number	Position	Market Comparables Base Salary ¹		Annual Base Salary ²	Health Savings Contrib	Health Insurance Opt-Out	Auto Allowance ³	ICMA 457 Pension Contrib	Housing Loan ⁴	Other Comp ⁵	TOTAL
		Minimum	Maximum								
100589	Administrative Secretary	37,794	68,177	54,302	-	1,000					55,302
100592	Asst Director of Finance	67,501	141,526	90,619	1,500					1,000	93,119
100524	Asst to Village Admin	52,731	102,506	75,750	750						76,500
100662	Bldg Code Supervisor	67,074	129,842	90,130	1,500						91,630
100669	Chief Mechanic	per CBA		63,630	750						64,380
100656	Deputy Police Chief	80,236	160,968	109,180	-					1,000	110,180
100258	Director of Finance	95,610	194,725	147,069	750					545	148,364
100464	Executive Assistant	45,470	76,291	60,820	1,500					250	62,570
100498	Finance Clerk	37,005	72,673	60,156	750					1,200	62,106
100663	Finance Clerk	37,005	72,673	56,000	1,500						57,500
100642	Maintenance II	per CBA		54,270	-						54,270
100649	Maintenance I	per CBA		51,896	-						51,896
100335	Maintenance II	per CBA		66,768	-					4,000	70,768
100370	Maintenance II	per CBA		66,768	-					650	67,418
100500	Maintenance II	per CBA		66,768	-					650	67,418
100633	Maintenance I	per CBA		48,900	-						48,900
100176	Police Chief	97,759	194,725	130,421	1,500						131,921
100425	Police Records Clerk	37,005	69,279	63,550	1,500						65,050
100454	Police Records Clerk	37,005	69,279	63,550	1,500						65,050
100655	Police Officer	per CBA		79,554	750						80,304
100650	Police Officer	per CBA		79,554	1,500						81,054
100651	Police Officer	per CBA		79,554	750						80,304
100392	Police Officer	per CBA		91,555	-	1,000					92,555
100457	Police Officer	per CBA		91,555	1,500						93,055
100459	Police Officer	per CBA		91,555	1,500						93,055
100494	Police Officer	per CBA		91,555	-	1,000					92,555
100544	Police Officer	per CBA		90,905	1,500						92,405
100587	Police Officer	per CBA		90,905	1,500						92,405
100644	Police Officer	per CBA		83,340	750						84,090
100411	Police Sergeant	per CBA		102,343	750						103,093
100443	Police Sergeant	per CBA		99,375	1,500						100,875
100479	Police Sergeant	per CBA		102,343	1,500						103,843
100363	PW Superintendent	58,677	109,619	85,609	1,500						87,109
100591	Village Administrator	154,100	240,000	190,000	1,500		4,800	10,000	5,000	10,000	221,300
100666	Village Engineer	65,601	124,978	109,000	1,500						110,500

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¹Market comparables updated in March 2015.

²Includes the use of vacation and sick time.

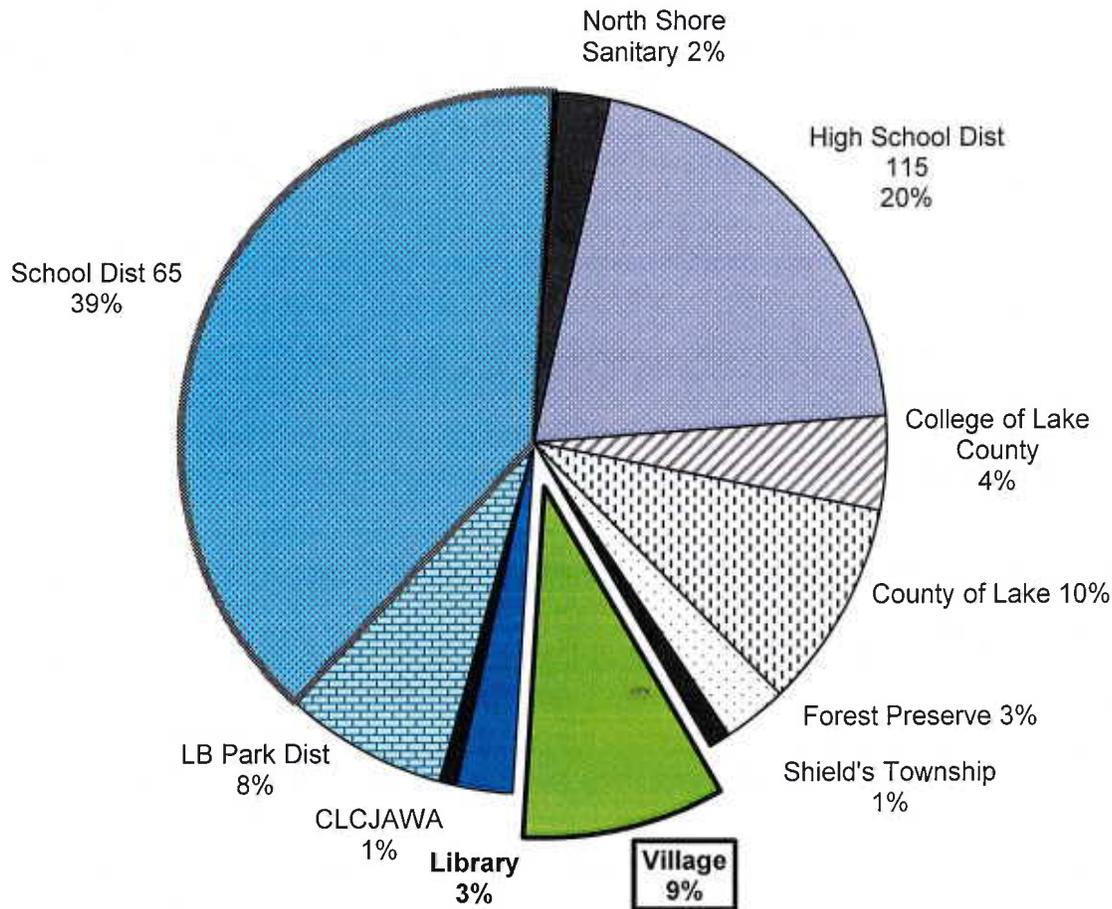
³Police Chief and Deputy Police Chief are provided a take-home vehicle.

⁴Village Administrator housing assistance (VA required to live in Lake Bluff) consisting of an interest-free \$200,000 loan, forgivable at \$5,000 per year beginning in the third year of employment.

⁵Extra-duty, longevity and bonus pay not included in base salary and paid as of date shown above.

CBA = collective bargaining agreement.

**VILLAGE OF LAKE BLUFF
2014 PROPERTY TAX RATES
AFFECTING VILLAGE RESIDENTS**



2014 & 2013 Tax Rates by Taxing District (rate is \$100 of Equalized Assessed Value)

				<i>Sanctuary Rates</i>		
	2014	2013	% Change	2014	2013	% Change
Village	0.6598	0.642	2.77%	0.5925	0.575	3.05%
Library	0.1823	0.176	3.55%	0.1823	0.176	3.55%
CLCJAWA	0.0559	0.055	1.64%	0.0000	0.000	-
LB Park Dist	0.5358	0.481	11.39%	0.5358	0.481	11.39%
School Dist 65	2.7766	2.667	4.11%	2.7766	2.667	4.11%
Mosquito Abatement	0.0153	0.015	2.00%	0.0153	0.015	2.00%
North Shore Water Recla	0.1694	0.164	3.29%	0.1694	0.164	3.29%
High School Dist 115	1.4481	1.420	1.98%	1.4481	1.420	1.98%
College of Lake County	0.3061	0.296	3.40%	0.3061	0.296	3.40%
County of Lake	0.6825	0.663	2.94%	0.6825	0.663	2.94%
Forest Preserve	0.2100	0.218	-3.67%	0.2100	0.218	-3.67%
Shield's Township	0.0724	0.069	4.98%	0.0724	0.069	4.98%
Rockland Fire Protection	0.0000	-	-	0.7180	0.703	2.13%
Total	\$ 7.114	\$ 6.866	3.61%	\$ 7.709	\$ 7.447	3.52%

**GENERAL FUND REVENUE PROJECTIONS
FY 2017 - FY 2018 BIENNIAL BUDGET**

01-40- CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	PROJECTIONS FY 16/17	PROJECTIONS FY 17/18	% CHANGE \$ EST ACTUAL-BUDGET FY 16 - FY 17		% CHANGE \$ BUDGET-BUDGET FY 16 - FY 17		% CHANGE \$ BUDGET-BUDGET FY 17 - FY 18	
PROPERTY TAXES												
103-10000 Property Tax-Gen'l Corporate	617,900	618,325	672,954	652,839	683,260	693,510	-3.0%	(20,115)	1.5%	10,306	1.5%	10,250
103-13000 Property Tax-Waste Disposal	489,171	516,881	553,350	551,600	553,350	561,650	-0.3%	(1,750)	0.0%	0	1.5%	8,300
103-14000 Property Tax-Police Protection	386,188	391,284	400,000	399,427	410,000	416,150	-0.1%	(573)	2.5%	10,000	1.5%	6,150
103-15000 Property Tax-Crossing Guards	5,149	4,831	5,000	4,994	6,000	6,090	-0.1%	(6)	20.0%	1,000	1.5%	90
103-16000 Property Tax-Fire Protection	310,110	309,641	308,500	308,061	310,000	314,650	-0.1%	(439)	0.5%	1,500	1.5%	4,650
103-17000 Property Tax-Audit	25,746	28,984	28,000	27,964	28,000	28,420	-0.1%	(36)	0.0%	0	1.5%	420
103-18000 Property Tax-Unemploy Tax	5,149	4,831	15,000	11,393	10,000	10,150	-24.0%	(3,607)	-33.3%	(5,000)	1.5%	150
103-19000 Property Tax-Police Pension	566,409	603,833	640,600	639,685	650,100	682,610	-0.1%	(915)	1.5%	9,500	5.0%	32,510
103-19050 Property Tax-Liability Ins	283,204	280,179	210,000	209,700	195,000	197,930	-0.1%	(300)	-7.1%	(15,000)	1.5%	2,930
Subtotal - Property Taxes	2,689,026	2,758,789	2,833,404	2,805,663	2,845,710	2,911,160	-1.0%	(27,741)	0.4%	12,306	2.3%	65,450
103-20000 Road & Bridge Tax	74,301	78,016	77,000	79,500	80,000	81,200	-3.2%	2,500	3.9%	-3,000	1.5%	1,200
TOTAL PROPERTY TAXES	2,763,327	2,836,805	2,910,404	2,885,163	2,925,710	2,992,360	-0.9%	(25,241)	0.5%	15,306	2.3%	66,650
OTHER TAXES												
203-20100 Personal Property Replace Tx	43,198	42,148	36,000	42,500	41,650	41,650	18.1%	6,500	15.7%	5,650	0.0%	0
203-20200 Pers Prop Replac-Police Pens	6,554	6,395	5,750	6,769	6,625	6,625	17.7%	1,019	15.2%	875	0.0%	0
203-30000 Sales Tax	2,261,585	2,533,247	2,697,840	2,791,175	2,800,975	2,829,000	3.5%	93,335	3.8%	103,135	1.0%	28,025
203-30100 Home Rule Sales Tax	525,425	544,270	707,840	753,675	780,825	784,500	6.5%	45,835	10.3%	72,985	0.5%	3,675
203-30300 Sales Tax Sharing-No. Chgo	6,651	0	6,000	50,000	15,000	15,000	733.3%	44,000	150.0%	9,000	0.0%	0
203-31000 Sales Tax-Auto Rental	9,925	5,427	6,000	9,716	6,000	6,000	61.9%	3,716	0.0%	0	0.0%	0
203-32000 State Income Tax	557,587	560,382	546,750	600,810	583,640	589,365	9.9%	54,060	6.7%	36,890	1.0%	5,725
203-34000 Prepared Food & Beverage Tx	61,174	70,487	98,550	110,205	115,700	119,200	11.8%	11,655	17.4%	17,150	3.0%	3,500
203-41000 Utility Tax-North Shore Gas	218,129	211,628	169,505	184,270	181,600	181,600	8.7%	14,765	7.1%	12,095	0.0%	0
203-42000 Utility Tax-ComEd	319,456	308,147	321,300	319,690	318,100	318,100	-0.5%	(1,610)	-1.0%	(3,200)	0.0%	0
203-44000 Telecommunications Tax	217,745	231,348	239,140	217,500	217,500	215,300	-9.0%	(21,640)	-9.0%	(21,640)	-1.0%	(2,200)
203-50000 Demolition Tax	40,000	50,000	20,000	52,500	37,500	25,000	162.5%	32,500	87.5%	17,500	-33.3%	(12,500)
TOTAL TAXES	4,267,429	4,563,479	4,854,675	5,138,810	5,105,115	5,131,340	5.9%	284,135	5.2%	250,440	0.5%	26,225
LICENSES & PERMITS												
303-15000 Beverage License	15,460	16,830	15,000	27,550	27,550	27,550	83.7%	12,550	83.7%	12,550	0.0%	0
303-15300 Farmer's Market Permit	3,717	7,055	7,600	8,377	8,250	8,250	10.2%	777	8.6%	650	0.0%	0
303-16000 Vehicle Licenses	135,228	130,735	133,250	127,500	133,250	133,250	-4.3%	(5,750)	0.0%	0	0.0%	0
303-16001 Vehicle License-Late Fees	1,305	2,785	2,000	2,190	2,000	2,000	9.5%	190	0.0%	0	0.0%	0
303-16200 Village Lot Parking Fees	7,546	8,967	9,000	6,385	6,385	6,385	-29.1%	(2,615)	-29.1%	(2,615)	0.0%	0
303-16205 CBD Parking Permits	5,138	607	1,000	550	500	500	-45.0%	(450)	-50.0%	(500)	0.0%	0
303-16210 Commuter Lot Parking	86,128	99,483	90,000	90,000	94,500	99,200	0.0%	0	5.0%	4,500	5.0%	4,700
303-16400 Bicycle License	23	4	10	3	10	10	-70.0%	(7)	0.0%	0	0.0%	0
303-19200 Peddler Permits	300	100	300	0	0	0	-100.0%	(300)	-100.0%	(300)	---	0
303-24500 Contractors Business License	25,700	23,100	26,000	28,000	28,000	28,000	7.7%	2,000	7.7%	2,000	0.0%	0

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GENERAL FUND REVENUE PROJECTIONS
FY 2017 - FY 2018 BIENNIAL BUDGET

01-40-			ESTIMATED		PROJECTIONS		% CHANGE \$		% CHANGE \$		% CHANGE \$	
CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ACTUAL FY 15/16	PROJECTIONS FY 16/17	PROJECTIONS FY 17/18	EST ACTUAL-BUDGET FY 16 - FY 17		BUDGET-BUDGET FY 16 - FY 17		BUDGET-BUDGET FY 17 - FY 18	
303-24800 Business License	1,300	2,750	3,500	4,000	3,500	3,500	14.3%	500	0.0%	0	0.0%	0
303-25000 Building Permits	489,690	1,049,229	660,000	500,000	510,000	520,200	-24.2%	(160,000)	-22.7%	(150,000)	2.0%	10,200
303-25050 Demolition Permit	43,310	81,637	33,200	20,000	20,000	20,000	-39.8%	(13,200)	-39.8%	(13,200)	0.0%	0
303-25100 Elect.,Plmbing, HVAC Permits	8,707	12,240	7,500	5,000	5,000	5,000	-33.3%	(2,500)	-33.3%	(2,500)	0.0%	0
303-25300 Fire Plan Reviews	0	500	200	600	500	500	200.0%	400	150.0%	300	0.0%	0
303-25310 Sprinkler Plan Reviews	4,477	1,900	2,000	2,000	2,000	2,000	0.0%	0	0.0%	0	0.0%	0
303-25320 Elevator Reviews	0	210	0	240	200	200	---	240	---	200	0.0%	0
303-25400 Occupancy Permits	5,000	4,100	3,000	3,500	3,000	3,000	16.7%	500	0.0%	0	0.0%	0
303-25410 Business Occupancy Permits	200	400	700	700	500	500	0.0%	0	-28.6%	(200)	0.0%	0
303-25500 Street Opening Permits	10,000	4,510	5,900	4,500	5,000	5,000	-23.7%	(1,400)	-15.3%	(900)	0.0%	0
303-25600 Sewer Permits	8,750	3,500	3,000	10,000	10,000	10,000	233.3%	7,000	233.3%	7,000	0.0%	0
303-25800 Pool & Spa Permits	0	680	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
303-25900 Other Permits	4,310	11,130	5,000	6,000	5,000	5,000	20.0%	1,000	0.0%	0	0.0%	0
303-29100 Alarm System Registration	9,400	9,175	9,200	8,825	8,825	8,825	-4.1%	(375)	-4.1%	(375)	0.0%	0
TOTAL LICENSES & PERMITS	865,689	1,471,627	1,017,860	856,420	874,470	889,370	-15.9%	(161,440)	-14.1%	(143,390)	1.7%	14,900
CHARGE FOR SERVICES												
403-48100 Sewer Charge	178,187	163,997	176,000	165,000	170,000	170,000	-6.3%	(11,000)	-3.4%	(8,000)	0.0%	0
403-48130 Stormwater Ord Review	1,800	1,550	1,000	4,000	2,000	2,000	300.0%	3,000	100.0%	1,000	0.0%	0
403-48150 Fire Protection Dist Service	27,481	31,383	25,900	28,741	28,750	28,750	11.0%	2,841	11.0%	2,850	0.0%	0
403-48160 Other Services	33	0	0	0	0	0	---	0	---	0	---	0
403-48300 Photo Copy Sales	476	441	300	450	450	450	50.0%	150	50.0%	150	0.0%	0
403-48400 Maps & Publications	1,378	1,025	25	35	50	50	40.0%	10	100.0%	25	0.0%	0
403-49900 Zoning/Subdivision Applic Fees	2,569	7,800	2,250	7,900	4,000	4,000	251.1%	5,650	77.8%	1,750	0.0%	0
TOTAL CHARGE FOR SERVICE	211,924	206,196	205,475	206,126	205,250	205,250	0.3%	651	-0.1%	(225)	0.0%	0
FINES & FORFEITURES												
503-65000 Court Fines	87,713	93,279	65,000	69,595	68,000	68,000	7.1%	4,595	4.6%	3,000	0.0%	0
503-65300 Alarm System Fines	2,750	1,200	2,500	3,500	2,500	2,500	40.0%	1,000	0.0%	0	0.0%	0
503-66000 Parking Fines	25,848	25,122	22,000	21,500	22,000	22,000	-2.3%	(500)	0.0%	0	0.0%	0
503-67000 Vehicle License Fine	3,425	4,925	3,500	5,400	5,000	5,000	54.3%	1,900	42.9%	1,500	0.0%	0
503-68500 Nuisances Fines	780	1,160	1,000	1,600	1,250	1,250	60.0%	600	25.0%	250	0.0%	0
503-68600 Animal Impoundment Fee	635	400	600	400	400	400	-33.3%	(200)	-33.3%	(200)	0.0%	0
503-69000 Other Fines/Bldg Code Fines	525	150	500	1,500	750	750	200.0%	1,000	50.0%	250	0.0%	0
TOTAL FINES & FORFEITURES	121,676	126,236	95,100	103,495	99,900	99,900	8.8%	8,395	5.0%	4,800	0.0%	0
MISCELLANEOUS												
603-70000 Franchise Fee-AT&T	7,309	7,158	7,000	7,158	7,158	7,158	2.3%	158	2.3%	158	0.0%	0
603-71000 Franchise Fee-Cable	98,084	105,156	110,136	109,500	109,500	109,500	-0.6%	(636)	-0.6%	(636)	0.0%	0

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GENERAL FUND REVENUE PROJECTIONS
FY 2017 - FY 2018 BIENNIAL BUDGET

01-40- CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	PROJECTIONS FY 16/17	PROJECTIONS FY 17/18	% CHANGE \$ EST ACTUAL-BUDGET FY 16 - FY 17	% CHANGE \$ BUDGET-BUDGET FY 16 - FY 17	% CHANGE \$ BUDGET-BUDGET FY 17 - FY 18
603-71100 PEG Access Fees	32,639	36,596	31,000	39,000	39,000	39,000	25.8% 8,000	25.8% 8,000	0.0% 0
603-73000 Grants/FEMA Reimburse	13,740	52,144	297,000	2,500	146,150	2,500	-99.2% (294,500)	-50.8% (150,850)	-98.3% (143,650)
603-74200 Ravine Erosion Cntrl Grant	670,416	0	0	0	0	0	---- 0	---- 0	---- 0
603-75000 Interest Earnings	10,169	9,155	12,000	10,125	10,500	10,500	-15.6% (1,875)	-12.5% (1,500)	0.0% 0
603-75500 Training Reimbursements	464	0	0	0	0	0	---- 0	---- 0	---- 0
603-76000 Rental Income	146,552	139,604	149,766	160,561	166,316	170,001	7.2% 10,795	11.1% 16,550	2.2% 3,685
603-77000 Restitution/Judgments/Ins Reir	3,376	3,820	0	0	0	0	---- 0	---- 0	---- 0
603-78000 Contributions/Donations	14,525	2,946	0	500	0	0	---- 500	---- 0	---- 0
603-78100 Tree Sharing Program	56	0	0	4,015	4,000	4,000	---- 4,015	---- 4,000	0.0% 0
603-78400 SWALCO Recycling Rebates	10,085	9,777	10,000	500	1,000	1,500	-95.0% (9,500)	-90.0% (9,000)	50.0% 500
603-78500 Naperville Contributions	36,963	18,482	0	36,963	0	0	---- 36,963	---- 0	---- 0
603-78700 Tree Permit/Mitigation Fee	46,946	60,438	35,000	44,544	35,000	35,000	27.3% 9,544	0.0% 0	0.0% 0
603-89000 Miscellaneous Income	7,225	5,601	5,000	3,500	5,000	5,000	-30.0% (1,500)	0.0% 0	0.0% 0
603-89100 Police Application Fee	1,370	680	1,000	1,073	1,200	0	7.3% 73	20.0% 200	-100.0% (1,200)
603-89200 IRMA Rebate ¹	32,830	0	30,000	0	0	0	-100.0% (30,000)	-100.0% (30,000)	---- 0
603-90000 Sale of Fixed Assets	1,451	912	1,500	0	1,500	1,500	-100.0% (1,500)	0.0% 0	0.0% 0
603-90100 Sale of Land	110,000	5,000	0	0	0	0	---- 0	---- 0	---- 0
TOTAL MISCELLANEOUS	1,244,200	457,469	689,402	419,939	526,324	385,659	-39.1% (269,463)	-23.7% (163,078)	-26.7% (140,665)
TOTAL REVENUES	9,474,245	9,661,812	9,772,916	9,609,953	9,736,769	9,703,879	-1.7% (162,963)	-0.4% (36,147)	-0.3% (32,890)
INTER-FUND TRANSFERS IN									
703-91000 Interfund Transfer/E911 Fund	14,166	0	0	0	0	0	---- 0	---- 0	---- 0
TOTAL TRANSFERS IN	14,166	0	0	0	0	0	---- 0	---- 0	---- 0
TOTAL GEN'L FUND REVENUES & INTERFUND TRANSFERS	9,488,411	9,661,812	9,772,916	9,609,953	9,736,769	9,703,879	-1.7% (162,963)	-0.4% (36,147)	-0.3% (32,890)

GENERAL FUND
SUMMARY OF EXPENDITURES BY DEPARTMENT AND CATEGORY

	ACTUAL FY 2013-14	ACTUAL FY 2014-15	BUDGET FY 2015-16	EST ACTUAL FY 2015-16	BUDGET FY 2016-17	BUDGET FY 2017-18	INCREASE (DECREASE) BUDGET FY16 - FY17	INCREASE (DECREASE) BUDGET FY17-FY18	% OF TTL GEN'L FUND EXPEND. FY2016	% OF TTL GEN'L FUND EXPEND. FY2017	% OF TTL GEN'L FUND EXPEND. FY2018
ADMINISTRATION											
Administration	\$1,010,995	\$1,084,624	\$1,393,173	\$1,129,949	\$1,387,551	\$1,403,508	-0.4%	1.2%	13.8%	13.6%	12.9%
Finance	486,222	500,798	470,225	475,020	615,202	487,561	30.8%	-20.7%	4.7%	6.0%	4.5%
Boards & Commissions	44,975	49,113	72,200	65,936	65,575	63,575	-9.2%	-3.0%	0.7%	0.6%	0.6%
Community Development	253,111	335,041	331,620	395,027	364,770	364,705	10.0%	0.0%	3.3%	3.6%	3.4%
Village Hall Building	101,044	54,754	113,350	61,100	222,600	76,900	96.4%	-65.5%	1.1%	2.2%	0.7%
Village Properties	4,008	4,464	7,150	4,085	7,150	7,150	0.0%	0.0%	0.1%	0.1%	0.1%
Subtotal Administration	\$1,900,355	\$2,028,794	\$2,387,718	\$2,131,117	\$2,662,848	\$2,403,399	11.5%	-9.7%	23.7%	26.1%	22.2%
PUBLIC SAFETY											
Police Sworn	2,644,404	2,697,451	2,822,935	2,804,755	2,978,915	3,054,830	5.5%	2.5%	28.0%	29.2%	28.2%
PS Support Services	511,260	601,776	484,583	463,134	539,083	565,634	11.2%	4.9%	4.8%	5.3%	5.2%
Fire	725,065	671,078	733,149	653,965	728,160	731,030	-0.7%	0.4%	7.3%	7.1%	6.7%
Public Safety Building	290,738	219,167	85,550	85,800	92,500	89,300	8.1%	-3.5%	0.8%	0.9%	0.8%
Subtotal Public Safety	\$4,171,467	\$4,189,472	\$4,126,217	\$4,007,654	\$4,338,658	\$4,440,794	5.1%	2.4%	40.9%	42.5%	41.0%
PUBLIC WORKS											
Streets/Bridges/Lights	573,714	651,501	626,100	606,958	596,242	609,287	-4.8%	2.2%	6.2%	5.8%	5.6%
Sanitation	583,401	581,900	603,575	632,088	603,513	611,969	0.0%	1.4%	6.0%	5.9%	5.6%
Forestry	117,674	138,902	187,827	179,320	195,145	179,400	3.9%	-8.1%	1.9%	1.9%	1.7%
Parkways	79,171	94,338	122,385	116,535	119,015	120,250	-2.8%	1.0%	1.2%	1.2%	1.1%
Sewer	209,805	269,742	204,865	276,584	210,235	226,550	2.6%	7.8%	2.0%	2.1%	2.1%
Public Works Center	76,841	85,145	53,525	76,450	78,000	76,575	45.7%	-1.8%	0.5%	0.8%	0.7%
Commuter Station Fund	70,241	80,776	88,928	113,763	91,420	91,855	2.8%	0.5%	0.9%	0.9%	0.8%
Public Works Cap Projects	1,318,374	423,636	1,677,000	1,032,802	1,303,150	2,080,000	-22.3%	59.6%	16.6%	12.8%	19.2%
Subtotal Public Works	\$3,029,221	\$2,325,940	\$3,564,205	\$3,034,500	\$3,196,720	\$3,995,886	-10.3%	25.0%	35.4%	31.3%	36.9%
TOTAL	\$9,101,043	\$8,544,206	\$10,078,140	\$9,173,271	\$10,198,226	\$10,840,079	1.2%	6.3%	100.0%	100.0%	100.0%

**GENERAL FUND
SUMMARY OF EXPENDITURES BY DEPARTMENT AND CATEGORY**

	ACTUAL FY 2013-14	ACTUAL FY 2014-15	BUDGET FY 2015-16	EST ACTUAL FY 2015-16	BUDGET FY 2016-17	BUDGET FY 2017-18	INCREASE (DECREASE) BUDGET FY16 - FY17	INCREASE (DECREASE) BUDGET FY17-FY18	% OF TTL GEN'L FUND EXPEND. FY2016	% OF TTL GEN'L FUND EXPEND. FY2017	% OF TTL GEN'L FUND EXPEND. FY2018
Operating:											
Personnel	4,076,191	3,868,183	3,963,444	3,969,968	4,153,133	4,283,850	4.8%	3.1%	39.3%	40.7%	39.5%
Contracts & Commodities	2,370,423	2,768,651	2,870,203	2,835,504	2,888,305	2,916,176	0.6%	1.0%	28.5%	28.3%	26.9%
Unsecured Note - Debt	0	0	0	0	0	0	---	---	0.0%	0.0%	0.0%
TOTAL OPERATING	\$6,446,614	\$6,636,834	\$6,833,647	\$6,805,472	\$7,041,438	\$7,200,026	3.0%	2.3%	67.8%	69.0%	66.4%
Capital:											
Pub Works Projects	1,318,374	241,636	1,677,000	1,032,802	1,303,150	2,080,000	-22.3%	59.6%	16.6%	12.8%	19.2%
Equipment, Bldgs, Trees	375,242	373,646	207,850	175,750	476,420	133,200	129.2%	-72.0%	2.1%	4.7%	1.2%
Subtotal Capital	1,693,616	615,282	1,884,850	1,208,552	1,779,570	2,213,200	-5.6%	24.4%	18.7%	17.4%	20.4%
Interfund Transfers Out:											
Vehicle/Equip Replacemt	134,000	244,000	259,000	259,000	269,000	284,000	3.9%	5.6%	2.6%	2.6%	2.6%
Police Pension	572,963	610,228	646,350	646,454	656,725	689,235	1.6%	5.0%	6.4%	6.4%	6.4%
MFT & Redevelop Funds	0	182,000	0	0	0	0	---	---	0.0%	0.0%	0.0%
G.O. Debt Payments	253,850	255,862	254,293	253,793	251,493	253,618	-1.1%	0.8%	2.5%	2.5%	2.3%
Subtotal Interfund Transf	960,813	1,292,090	1,159,643	1,159,247	1,177,218	1,226,853	1.5%	4.2%	11.5%	11.5%	11.3%
Contingency	0	0	200,000	0	200,000	200,000	0.0%	0.0%	2.0%	2.0%	1.8%
TOTAL	\$9,101,043	\$8,544,206	\$10,078,140	\$9,173,271	\$10,198,226	\$10,840,079	1.2%	6.3%	100.0%	100.0%	100.0%

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GENERAL FUND

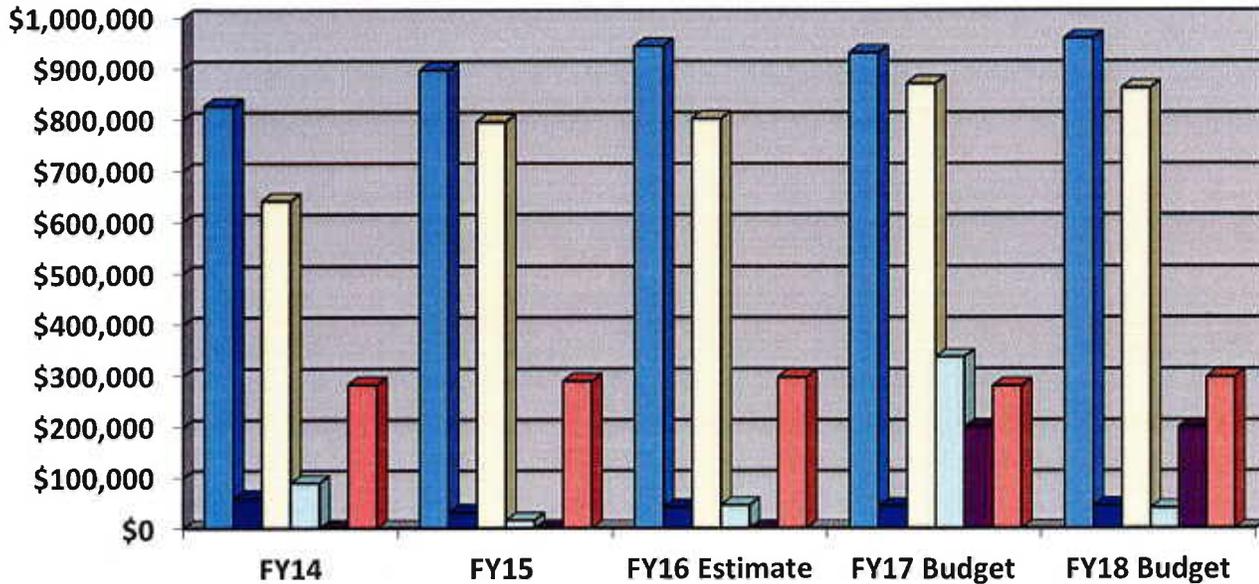
ADMINISTRATION DEPARTMENT

PERSONNEL

POSITION TITLE	FY 2013		FY 2014		FY 2015		FY 2016	FY 2017
	Number of Positions Authorized	Actual Number of Positions	Number of Positions Authorized	Actual Number of Positions	Number of Positions Authorized	Actual Number of Positions	Number of Planned Positions	Number of Positions Authorized
Village Administrator	1	1	1	1	1	1	1	1
Asst to Village Administrator	1	1	1	1	1	1	1	1
Director of Finance	1	1	1	1	1	1	1	1
Asst Director of Finance	1	1	1	1	1	1	1	1
Finance Clerk	2	2	2	2	2	2	2	2
Village Engineer	1	1	1	1	1	1	1	1
Building Code Supervisor	1	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1	1
Masters Public Admin Intern	0	0	0	0	0	0	0.5	0.5
Seasonal Building Technician	0	0	0	0	0	0	0	0.5
FULL TIME EQUIVALENT	9	9	9	9	9	9	9.5	10

Note: All of one of the Finance Clerk's salary and 20% of the Engineer's salary are charged to the Water Fund. Authorized positions are those that are planned less those required to be intentionally vacant.

ADMINISTRATION DEPARTMENT EXPENDITURES BY CATEGORY



The Village Administrator provides overall direction and administration of policies and procedures established by the President and Board of Trustees. The Administrator coordinates activities of all Village departments, and formulates policies, goals and objectives in conjunction with the Department Directors.

Additionally, the staff in the Village Administrator's Office is charged with a wide variety of duties. Among these duties are communications, economic development, special event coordination, contract management and staff support to various boards, commissions and committees, and Village Board meeting agenda preparation.

General: Support and advance the initiatives of Village Board of Trustees.

- ❖ Coordinate Strategic Plan operational strategies to attain 2016 Vision
 - Continue to provide Staff support for the Village Board, Joint Plan Commission & Zoning Board of Appeals, Historic Preservation Commission and Development and Downtown Committee
 - Prepare agendas and minutes and coordinate collection of agenda item information
 - Continue to support the Joint Plan Commission & Zoning Board of Appeals with its review of the Village's Zoning Code and updates to the Comprehensive Plan

Quality of Life: Unparalleled quality of life across all neighborhoods fosters stability and well-being for our stakeholders.

- Goal 1: Create an environment that fosters resident creativity, enthusiasm and initiative.
- ❖ Invite participation and shared leadership
 - ❖ Create opportunities for community-wide dialogue
 - ❖ Model a standard of civility in public discourse
 - ❖ Respect cultural diversity
- Goal 2: Heighten the community's sense of connection and shared values.
- ❖ Utilize public spaces to cultivate community connectedness
 - Continue to support Village Green special events and Fourth of July Parade
 - ❖ Participate in programs that promote wellness
 - ❖ Identify and assist people in need
- Goal 3: Place special attention on our youth, seniors and the benefits of intergenerational connection.
- ❖ Link with community resources and partners to support youth and senior services
 - ❖ Cultivate opportunities for intergenerational experience.

Volunteerism: Engagement and volunteerism are the essence of our community culture.

- Goal 1: Cultivate awareness and appeal of the Village's volunteer traditions.
- ❖ Articulate the mutual benefits to the individual and the community
 - Use Village public communications as a means to articulate benefits
 - ❖ Recognize and celebrate the contributions of volunteers
 - Formulate recognition policy for volunteers
- Goal 2: Create a new and viable volunteer model that accommodates contemporary life.
- ❖ Create a task force comprised of diverse stakeholders and all village partners in model development
 - Implement new volunteer model

Municipal Services: High-quality, cost-effective municipal services meet community needs and position the Village for future success.

Goal 1: Explore cost saving alternatives.

- ❖ Collaborate with other municipalities, taxing bodies and private sector partners to identify and advance shared services opportunities.
 - Support intergovernmental relations with neighboring communities and other jurisdictions.
- ❖ Seek and utilize cost effective service delivery alternatives

Goal 2: Expand the use of technology to improve service, increase communication and cost effectiveness.

- ❖ Explore the use of social media
- ❖ Enhance the website
- ❖ Comprehensively evaluate Village’s communications programs
- ❖ Explore and consider alternative to paper based newsletter

Business Environment: Our business climate sustains a robust and stable local economy.

Goal 1: Create a sustainable revenue base

- ❖ Develop a marketing plan
- ❖ Explore strategic annexation of commercial properties located at the northeast quadrant of Route 176 and IL 41, Route 43 and the 176 corridor
- ❖ Further engage local businesses and business groups in dialogue to retain existing and attract new business
- ❖ Reposition the Business Parks for the new economy
- ❖ Retain consultant and conduct analysis of Waukegan Road Corridor Study

Goal 2: Foster a business friendly environment.

- ❖ Streamline the business development process
- ❖ Strengthen our CBD and maintain relationships with the auto parks community
- ❖ Continue to engage auto park community with respect to potential redevelopment and increased sales tax potential and redevelopment of surrounding parcels

Accessibility/Transportation: People move with ease on foot, bicycle and by automobile in a safe, accessible and well-connected system of sidewalks, paths and roads.

Goal 1: Pursue federal, state and private funding for accessibility and transportation improvements.

Goal 2: Reduce the overall number of vehicular traffic movements.

- ❖ Encourage walking, biking, carpooling, and increased use of public transportation
- ❖ Explore the expansion of public transportation opportunities

Environment/Green Initiatives: Environmental stewardship enhances the natural beauty of the community.

Goal 1: Take the initiative to prioritize and advance environmental stewardship.

- ❖ Publicize current and past successes at advancing environmental stewardship
- ❖ Enlist volunteers to maintain litter-free streets and blocks

Goal 2: Enhance the quality of public and private open spaces.

- ❖ Partner with the Park District to improve access and aesthetics of the lakefront and ravines
- ❖ Educate the public regarding native plantings

Goal 3: Maintain and enhance recycling efforts.

- ❖ Incent businesses to recycle
- ❖ Monitor existing recycling regulations
- ❖ Encourage environmental practices at home

FY2014-15 Accomplishments

- ❖ Executed Village’s Branding and Marketing Initiative by commencing with branding of the Village’s physical environment and online media presence.
- ❖ Continued participation with seven other communities in the North Shore Electricity Aggregation Consortium to offer residents greater cost savings in electrical supply costs that have amounted to more than \$1 million in three years.
- ❖ Managed the full and complete consolidation of police dispatch services in partnership with three other communities with the Village of Glenview.
- ❖ Managed Village’s participation in creating a shared services environment, in partnership with four other communities, to establish a three year contract for Information Technology services.
- ❖ Continued partnership with four other communities in the North Shore Cable Consortium to seek greater economies of scale and reduce costs for public cable services.
- ❖ Partnered with ICMA and the Cities of Lake Forest, Highland Park and Highwood to conduct a Fire/EMS services study.
- ❖ Continued with discussions concerning voluntary training opportunities for community volunteers.
- ❖ Managed Building Codes Supervisor recruitment process as well as a two-tier hiring process for the Village Engineer position consisting of an evaluation between: i) contracting with a private firm for engineering services; ii) or hiring an individual professional engineer.
- ❖ Oversaw the coordination and completion, as well as initiated the implementation of the 2014 Downtown Parking Study.
- ❖ Initiated contract with Teska Associates to provide planning services for a visual preference survey for redevelopment of Central Business District Block Two and Block Three.
- ❖ Village Administrator commenced first year of a two year term as President of the Intergovernmental Risk Management Agency (IRMA), the Village’s risk management agency.
- ❖ Village Administrator was appointed to serve on the Lake County Solid Waste Plan Update Citizen Advisory Committee.
- ❖ Village Administrator was appointed to the LF/LB Chamber of Commerce Board of Directors.

ADMINISTRATOR'S OFFICE

01-60-600

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	FY 15/16	FY 16/17	FY 17/18	EST ACTUAL	TO BUDGET	BUDGET TO BUDGET	TO BUDGET	BUDGET TO BUDGET	TO BUDGET
							FY 16 - FY 17		FY 16 - FY 17		FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	317,618	334,919	332,000	373,186	363,000	373,900	-2.7%	(10,186)	9.3%	31,000	3.0%	10,900
40100 Overtime	110	187	500	250	500	500	100.0%	250	0.0%	0	0.0%	0
40300 Part-Time Salaries	0	0	20,000	16,500	20,000	20,000	21.2%	3,500	0.0%	0	0.0%	0
40400 Medical Insurance	26,730	27,256	28,750	27,960	29,950	31,400	7.1%	1,990	-4.2%	1,200	4.8%	1,450
40410 Dental Insurance	1,066	1,108	1,140	1,050	1,118	1,200	6.5%	68	-1.9%	(22)	7.3%	82
40420 Life Insurance	1,713	1,805	1,900	1,825	1,865	2,000	2.2%	40	-1.8%	(35)	7.2%	135
40600 Work Comp/Liability Deductib	0	0	0	0	0	0	---	0	---	0	---	0
40610 Work Comp/Liab Premium	15,029	11,474	15,025	10,850	11,890	12,100	9.6%	1,040	-20.9%	(3,135)	1.8%	210
40700 Unemployment Insurance	16,031	1,817	16,500	11,925	12,300	12,700	3.1%	375	-25.5%	(4,200)	3.3%	400
40800 Employee Recognition	1,847	6,358	2,750	1,300	2,900	2,900	123.1%	1,600	5.5%	150	0.0%	0
40900 Other Employee Benefits	1,530	1,774	2,000	5,295	4,750	4,750	-10.3%	(545)	137.5%	2,750	0.0%	0
TOTAL PERSONNEL SERVICES	381,674	386,698	420,565	450,141	448,273	461,450	-0.4%	(1,868)	6.6%	27,708	2.9%	13,177
CONTRACT SERV/COMMODITIES												
41200 Maintenance-Equip.	5,750	11,047	7,000	6,000	6,050	6,050	0.8%	50	-13.6%	(950)	0.0%	0
41300 Computer Service & Software	0	0	5,965	5,965	5,965	5,965	0.0%	0	0.0%	0	0.0%	0
41304 Other Profess. Serv.	31,608	66,875	106,500	59,000	97,500	98,000	65.3%	38,500	-8.5%	(9,000)	0.5%	500
41350 Legal Service	119,880	110,741	120,000	90,000	110,000	110,000	22.2%	20,000	-8.3%	(10,000)	0.0%	0
41351 Prosecution Services	23,543	28,847	25,000	20,000	22,500	22,500	12.5%	2,500	-10.0%	(2,500)	0.0%	0
42400 Training/Education	1,636	3,304	2,000	6,000	11,000	4,500	83.3%	5,000	450.0%	9,000	-59.1%	(6,500)
42410 Conferences/Seminars	2,823	4,102	5,000	2,500	4,500	4,500	80.0%	2,000	-10.0%	(500)	0.0%	0
42411 Mileage	0	0	200	200	200	200	0.0%	0	0.0%	0	0.0%	0
42440 Dues	4,537	3,823	3,850	3,850	3,850	3,850	0.0%	0	0.0%	0	0.0%	0
42450 Recruitment	0	150	200	200	500	450	150.0%	300	150.0%	300	-10.0%	(50)
42460 Publications	895	1,670	800	1,000	1,150	1,250	15.0%	150	43.8%	350	8.7%	100
43210 Telephone	2,611	2,568	2,800	2,800	2,800	2,800	0.0%	0	0.0%	0	0.0%	0
43300 Postage	4,122	3,376	6,750	6,750	7,250	7,250	7.4%	500	7.4%	500	0.0%	0
43400 Printing	4,291	4,474	8,500	4,000	4,000	4,000	0.0%	0	-52.9%	(4,500)	0.0%	0
43550 Office Supplies	635	914	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
44700 Library Vliet Contribution ¹	0	0	8,000	8,000	8,120	8,300	1.5%	120	1.5%	120	2.2%	180
45900 Minor Equip.	372	70	2,850	2,850	4,500	5,000	57.9%	1,650	57.9%	1,650	11.1%	500
48200 Intergov't Services	172,768	190,956	197,400	191,400	197,400	203,325	3.1%	6,000	0.0%	0	3.0%	5,925
TOTAL CONTRACT/COMM.	375,471	432,917	503,315	411,015	487,785	488,440	18.7%	76,770	-3.1%	(15,530)	0.1%	655

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ADMINISTRATOR'S OFFICE

01-60-600

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE BUDGET TO BUDGET FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE BUDGET TO BUDGET FY 17 - FY 18	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE
OTHER												
50000 Contingency	0	0	200,000	0	200,000	200,000	----	200,000	0.0%	0	0.0%	0
51000 Interfund Transfer/Debt	253,850	255,862	254,293	253,793	251,493	253,618	-0.9%	(2,300)	-1.1%	(2,800)	0.8%	2,125
51100 Interfund Transfer/Library ²	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL OTHER	253,850	255,862	454,293	253,793	451,493	453,618	77.9%	197,700	-0.6%	(2,800)	0.5%	2,125
CAPITAL OUTLAY												
49400 Equipment	0	9,147	15,000	15,000	0	0	-100.0%	(15,000)	-100.0%	(15,000)	----	0
TOTAL CAPITAL OUTLAY	0	9,147	15,000	15,000	0	0	-100.0%	(15,000)	-100.0%	(15,000)	----	0
44 DEPARTMENT TOTAL	1,010,995	1,084,624	1,393,173	1,129,949	1,387,551	1,403,508	22.8%	257,602	-0.4%	(5,622)	1.2%	15,957

¹Previously shown as Intefund Transfr

²Now shown as a contractual expense.

ADMINISTRATION – Finance

The Finance Department is responsible for coordinating and directing the financial activities of the Village including: maintaining the central accounting system and related financial controls, managing revenue collections, controlling expenditures, cash management and investing funds, and establishing and maintaining proper internal controls to safeguard Village assets. In addition, the finance division is responsible for the computer network and telecommunications system administration. The Finance staff also prepares the payroll, processes accounts payable, reconciles bank statements, and prepares financial statements for the Lake Bluff Public Library.

The Finance Director prepares, with the assistance of all department directors, the annual budget, and is responsible for coordinating the annual independent audit and preparing the financial statements. The Finance Director assists the Village Administrator with administration of Human Resource functions: personnel policy and benefits administration, recruitment support, and union negotiations; and is the Police Pension Board Treasurer. The achievements noted below are the result of the diligence of the Assistant Finance Director and two Finance Clerks.

Municipal Services – Goal 1: Ensure a sound and stable fiscal condition that matches resources with community needs.

Objective: Maintain public confidence in financial stability of the Village.

- ❖ Continue to achieve the GFOA Distinguished Budget and Certificate in Achievement for Financial Reporting Awards.
- ❖ Continue to comply with federal and state laws and Village policies.

Comply with grant requirements and bond covenants

Objective: Provide financial information to Village Board and staff.

- ❖ Provide accurate and relevant reports in a timely manner.
- ❖ Prepare financial analysis for the Village Board, Administrator, and staff as needed.

Municipal Services – Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: Maintain information and communication technology infrastructure appropriate to the Village's needs.

- ❖ Coordinate automated water meter reading system with Public Works.
- ❖ Facilitate technology operations with contractual service provider and update technology infrastructure plan with contractual service provider.

Objective: Evaluate enhancements to customer service and improve efficiency.

- ❖ Continue analysis of e-business and third-party arrangements to improve collections and enhance customer payment options.
- ❖ Assist with records management system analysis and implementation.

FY2014-15 Accomplishments

- ❖ Facilitated the completion of the Village's first Single Audit.
- ❖ Recruited and trained a Finance Clerk to fill a vacant position.
- ❖ 2014 Property tax levy was adopted and recorded pursuant to state law.
- ❖ Administer employee benefit administration and participate in collective bargaining negotiations.
- ❖ Assisted with transition to new technology maintenance firm and coordinated issue resolution and technology procurement.
- ❖ Maintained CPFO designation and relevant skills by attending various training sessions and conferences.

FINANCE DIVISION

01-60-610

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	FY 15/16	FY 16/17	FY 17/18	EST ACTUAL TO BUDGET	FY 16 - FY 17	BUDGET TO BUDGET	FY 16 - FY 17	BUDGET TO BUDGET	FY 17 - FY 18
PERSONNEL SERVICES												
40000 Salaries	260,319	267,657	275,000	280,235	283,000	291,500	1.0%	2,765	2.9%	8,000	3.0%	8,500
40100 Overtime	710	746	1,000	900	1,000	1,000	11.1%	100	0.0%	0	0.0%	0
40200 Temporary Salaries	0	0	0	0	0	0	---	0	---	0	---	0
40400 Medical Insurance	32,851	30,180	29,800	29,455	31,050	32,600	5.4%	1,595	4.2%	1,250	5.0%	1,550
40410 Dental Insurance	1,284	1,258	1,350	1,265	1,350	1,400	6.7%	85	0.0%	0	3.7%	50
40420 Life Insurance	2,533	2,834	3,200	2,845	3,000	3,200	5.4%	155	-6.3%	(200)	6.7%	200
40610 Work Comp/Liab Premium	13,970	10,340	13,550	10,035	10,650	10,900	6.1%	615	-21.4%	(2,900)	2.3%	250
40700 Unemployment Insurance	0	0	0	0	0	0	---	0	---	0	---	0
40800 Employee Recognition	40	230	300	250	500	500	100.0%	250	66.7%	200	0.0%	0
40900 Other Employee Benefits	44	110	0	0	0	0	---	0	---	0	---	0
TOTAL PERSONNEL SERVICES	311,751	313,355	324,200	324,985	330,550	341,100	1.7%	5,565	2.0%	6,350	3.2%	10,550
46 CONTRACT. SERV/COMMODITIES												
41200 Maintenance-Equip.	13,455	14,498	14,925	12,600	15,125	14,325	20.0%	2,525	1.3%	200	-5.3%	(800)
41300 Computer Service & Software	20,973	61,599	10,000	10,000	10,000	10,000	0.0%	0	0.0%	0	0.0%	0
41304 Other Profess. Serv.	49,607	42,034	41,835	41,835	42,777	40,486	2.3%	942	2.3%	942	-5.4%	(2,291)
41350 Legal Fees	0	0	0	1,000	1,000	1,000	0.0%	0	---	1,000	0.0%	0
41500 Credit Card Merchant Fees ¹	4,445	13,090	5,000	6,800	6,800	7,000	0.0%	0	36.0%	1,800	2.9%	200
42400 Training/Education	2,778	429	2,350	2,200	2,750	2,750	25.0%	550	17.0%	400	0.0%	0
42410 Conferences/Seminars	2,259	2,348	3,300	2,200	3,000	2,500	36.4%	800	-9.1%	(300)	-16.7%	(500)
42411 Mileage	300	36	0	0	0	0	---	0	---	0	---	0
42440 Dues	1,115	825	2,415	2,000	1,400	1,400	-30.0%	(600)	-42.0%	(1,015)	0.0%	0
42460 Publications	790	1,013	700	700	800	800	14.3%	100	14.3%	100	0.0%	0
42450 Recruitment	0	502	0	0	0	0	---	0	---	0	---	0
43210 Telephone	6,231	5,898	5,900	5,800	6,000	6,000	3.4%	200	1.7%	100	0.0%	0
43300 Postage	1,165	2,284	1,600	2,400	2,500	2,700	4.2%	100	56.3%	900	8.0%	200
43400 Printing/Publish.	7,135	4,525	4,300	9,200	9,500	9,500	3.3%	300	120.9%	5,200	0.0%	0
43550 Office Supplies	5,765	8,137	6,500	6,700	7,000	7,000	4.5%	300	7.7%	500	0.0%	0
43570 Operating Supplies	0	0	0	0	0	0	---	0	---	0	---	0
45900 Minor Equip.	594	225	1,600	1,000	1,000	1,000	0.0%	0	-37.5%	(600)	0.0%	0
TOTAL CONTRACT/COMMOD.	116,612	157,443	100,425	104,435	109,652	106,461	5.0%	5,217	9.2%	9,227	-2.9%	(3,191)
OTHER²												
51000 Interfund Transf/Equip Replac	25,000	30,000	40,000	40,000	25,000	40,000	-37.5%	(15,000)	-37.5%	(15,000)	60.0%	15,000
	25,000	30,000	40,000	40,000	25,000	40,000	-37.5%	(15,000)	-37.5%	(15,000)	60.0%	15,000

FINANCE DIVISION

01-60-610

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACTUAL TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 17 - FY 18	
CAPITAL OUTLAY												
49350 Communications/Tech Equip	32,859	0	5,600	5,600	150,000	0	2578.6%	144,400	2578.6%	144,400	-100.0%	(150,000)
49400 Equipment	0	0	0	0	0	0	---	0	---	0	---	0
TOTAL CAPITAL OUTLAY	32,859	0	5,600	5,600	150,000	0	2578.6%	144,400	2578.6%	144,400	-100.0%	(150,000)
DEPARTMENT TOTAL	486,222	500,798	470,225	475,020	615,202	487,561	29.5%	140,182	30.8%	144,977	-20.7%	(127,641)

¹Merchant fees were included in Other Professional Services prior to FY2012-13.

²Interfund Transfer not made in FY2015. Technology Replacements were expensed in Vehicle/Equip Fund.

ADMINISTRATION – Boards and Commissions

The Boards and Commissions budget provides funding for certain activities of the Village of Lake Bluff Board of Trustees, Joint Plan Commission and Zoning Board of Appeals (PCZBA), the Architectural Board of Review (ABR), Historic Preservation Commission (HPC), and the Board of Fire and Police Commissioners. In April 2012, the Village Board consolidated the Plan Commission and the ZBA into the joint Plan Commission and Zoning Board of Appeals (PCZBA) to streamline development processes, gain greater organizational efficiencies and maintain the Village's ability to meticulously review and shape important development projects.

None of the Village Board or Commission members receive any compensation for their service to the community.

The Village's Boards and Commissions are supported by members of the Administrative Staff through agenda packet preparation, drafting meeting minutes, and providing information regarding petitioner driven items, as well as requests from the Village Board.

Village Board General Goals: Develop policies that comply with applicable laws and honor the wishes of the community.

- ❖ Continued ongoing review and update of the Village's Comprehensive Plan, specifically, a detailed analysis of the Waukegan Road Business Park.
- ❖ Completed several amendments to the Target Planned Commercial Development (including three Outlot Buildings) site plan and signage (former Shepard Chevrolet Property).
- ❖ Provided support to Farmers Market Committee for the 2014 Farmers Market season.
- ❖ Provided support to Village's development advisory boards: PCZBA, ABR and HPC.
- ❖ Initiated the establishment of the Environment Committee to advise the Village Board on issues related to sustainability and environmental conditions within the Village.
- ❖ Continued the ongoing comprehensive review of the Village's Zoning Code regulations.

Goal 2: Engage in beneficial intergovernmental and regional cooperatives for the overall benefit of Lake Bluff Stakeholders, Village businesses, transportation, housing diversity and the environment.

- ❖ Continue to support Linking Efforts Against Drugs (LEAD).
- ❖ Maintain membership and participation in Intergovernmental Risk Management Agency.
- ❖ Continue participation in the Central Lake County Joint Action Water Agency.
- ❖ Maintain membership in Chicago Metropolitan Agency for Planning to integrate region-wide planning for transportation and land use.
- ❖ Maintain membership in Solid Waste Agency of Lake County (SWALCO).

Quality of Life: Unparalleled quality of life across all neighborhoods fosters stability and well-being for our stakeholders.

Goal 1: Create an environment that fosters resident creativity, enthusiasm and initiative.

- ❖ Invite participation and shared leadership
- ❖ Create opportunities for community-wide dialogue
- ❖ Model a standard of civility in public discourse
- ❖ Respect cultural diversity

Goal 2: Heighten the community's sense of connection and shared values.

- ❖ Utilize public spaces to cultivate community connectedness
- ❖ Participate in programs that promote wellness
- ❖ Identify and assist people in need

Goal 3: Place special attention on our youth, seniors and the benefits of intergenerational connection.

- ❖ Link with community resources and partners to support youth and senior services

ADMINISTRATION – Boards and Commissions

- ❖ Facilitate youth and senior engagement in the life of the Lake Bluff community

Volunteerism: Engagement and volunteerism are the essence of our community culture.

Goal 1: Cultivate awareness and appeal of the Village's volunteer traditions.

- ❖ Articulate the mutual benefits to the individual and the community
- ❖ Recognize and celebrate the contributions of volunteers

Goal 2: Create a new and viable volunteer model that accommodates contemporary life.

- ❖ Create a task force comprised of diverse stakeholders and all village partners in model development

Business Environment: Our business climate sustains a robust and stable local economy life.

Goal 1: Create a sustainable revenue base

- ❖ Develop a marketing plan
- ❖ Explore strategic annexation of commercial properties located at the northeast quadrant of Route 176 and IL 41, Route 43 and the 176 corridor
- ❖ Further engage local businesses and business groups in dialogue to retain existing and attract new business
- ❖ Reposition the Business Parks for the new economy

Goal 2: Foster a business friendly environment.

- ❖ Streamline the business development process
- ❖ Strengthen our Central Business District
- ❖ Maintain relationships with the auto parks community

Housing Diversity: Housing stock diversity and strong property values serve residents at all stages of life.

Goal 1: Assess the balance of housing types that will meet the needs and desires of our community.

- ❖ Review all existing plans and regulations for compatibility with identified needs and retention of community character
- ❖ Develop a senior housing plan to address our current and future senior housing needs
- ❖ Review the Affordable Housing Plan to ascertain its compatibility with community needs

Goal 2: Educate the community and the individual homeowner on the benefits of historic preservation.

Environment/Green Initiatives: Environmental stewardship enhances the natural beauty of the community.

Goal 1: Take the initiative to prioritize and advance environmental stewardship.

- ❖ Publicize current and past successes at advancing environmental stewardship
- ❖ Enlist volunteers to maintain litter-free streets and blocks

Goal 2: Enhance the quality of public and private open spaces.

- ❖ Partner with the Park District to improve access and aesthetics of the lakefront and ravines
- ❖ Educate the public regarding native plantings

Goal 3: Maintain and enhance recycling efforts.

- ❖ Incent businesses to recycle
- ❖ Monitor existing recycling regulations
- ❖ Encourage environmental practices at home

BOARDS & COMMISSIONS

01-60-650

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 16/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE FY 17 - FY 18
CONTRACT SERV/COMMODITIES												
40800 Board/Committee Recogn	8,913	4,442	7,500	8,750	9,000	9,000	2.9%	250	20.0%	1,500	0.0%	0
41304 Other Contractual Services	1,500	1,805	3,800	1,500	3,800	3,800	153.3%	2,300	0.0%	0	0.0%	0
42400 Training/Education	0	0	0	0	0	0	---	0	---	0	---	0
42440 Dues	8,312	8,307	11,000	10,000	10,175	10,175	1.8%	175	-7.5%	(825)	0.0%	0
43400 Printing/Publishing	191	21	1,600	600	600	600	0.0%	0	-62.5%	(1,000)	0.0%	0
43550 Office Supplies	178	45	150	75	150	150	100.0%	75	0.0%	0	0.0%	0
44610 Farmers Market	7,342	7,054	6,500	8,000	9,200	7,200	15.0%	1,200	41.5%	2,700	-21.7%	(2,000)
44620 Special Events	1,452	2,400	2,500	2,000	3,000	3,000	50.0%	1,000	20.0%	500	0.0%	0
44630 Historic Preservation Comm	0	106	14,250	10,250	4,250	4,250	-58.5%	(6,000)	-70.2%	(10,000)	0.0%	0
44800 Senior Prop Tax Assistance	1,377	2,418	2,500	2,361	3,000	3,000	27.1%	639	20.0%	500	0.0%	0
44850 Community Partnership Pgm	15,710	22,515	22,400	22,400	22,400	22,400	0.0%	0	0.0%	0	0.0%	0
50 TOTAL CONTRACT/COMMOD.	44,975	49,113	72,200	65,936	65,575	63,575	-0.5%	(361)	-9.2%	(6,625)	-3.0%	(2,000)
CAPITAL												
49350 Computer Equipment	0	0	0	0	0	0	---	0	---	0	---	0
TOTAL CAPITAL	0	0	0	0	0	0	---	0	---	0	---	0
DEPARTMENT TOTAL	44,975	49,113	72,200	65,936	65,575	63,575	-0.5%	(361)	-9.2%	(6,625)	-3.0%	(2,000)

ADMINISTRATION – Community Development

The *Village Engineer* performs and/or coordinates all planning, surveying, design, and construction observation for all Village infrastructure improvements. Other duties include all site reviews for commercial and residential building projects within the Village relative to drainage, public property protection, and private utility service line installations. The Village Engineer serves as the Village's Stormwater Enforcement Officer and represents the Village on the following organizations: CLCJAWA Executive Committee, Skokie River Consortium, Northeast Illinois Sewer Improvement Consortium, Lake Michigan Watershed Eco System Partnership, and is alternate representative to SWALCO. The Village Engineer also assists and serves as backup support for many of the duties performed by the Building Code Supervisor.

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: Coordinate the design and construction management of water, storm sewer, sanitary sewer, street rehabilitation, and other public works infrastructure improvements:

Objective: Review and update the Village's 10-Year Capital Improvement Program

Objective: Provide support services to the Plan Commission/Zoning Board of Appeals (PCZBA) and the Village Architectural Board of Review

Objective: Effectively and efficiently identify, implement and monitor the optimal balance between community desired levels of service and available resources for providing building and zoning services to the public.

Fiscal Year 2017-18 Goals

- ❖ Complete engineering and construction oversight for Village's infrastructure improvements
- ❖ Implement the 1st Phase of improvements recommended in the East Terrace SSES Study
- ❖ Continue the evaluation of stormwater problems associated with the West Scranton Underpass and the Campbell Court Area
- ❖ Complete the Village's Annual Street Resurfacing program
- ❖ Monitor water tower levels and complete annual EPA report on water purchases and consumption
- ❖ Provide guidance to the PW department

The *Building Code Supervisor* coordinates building and zoning activities, performs site inspections, construction inspections, and addresses property maintenance issues. The Building Codes Supervisor coordinates the resolution of issues pertaining to property maintenance and code compliance. The Building Codes Supervisor also reviews plans for compliance with building, fire, life safety and zoning codes as well as site requirements and tree preservation. The Village of Lake Bluff has an intergovernmental agreement with The City of Lake Forest to provide some of the building code review and inspection services for residential, commercial, and public building projects. These services include plan review prior to building permit issuance and on-site code compliance inspections during the construction phase of each project. The Building Codes Supervisor also provides for the oversight and maintenance of the Village facilities and some of the associated equipment within those facilities. The Building Codes Supervisor is the staff liaison to the Architectural Board of Review.

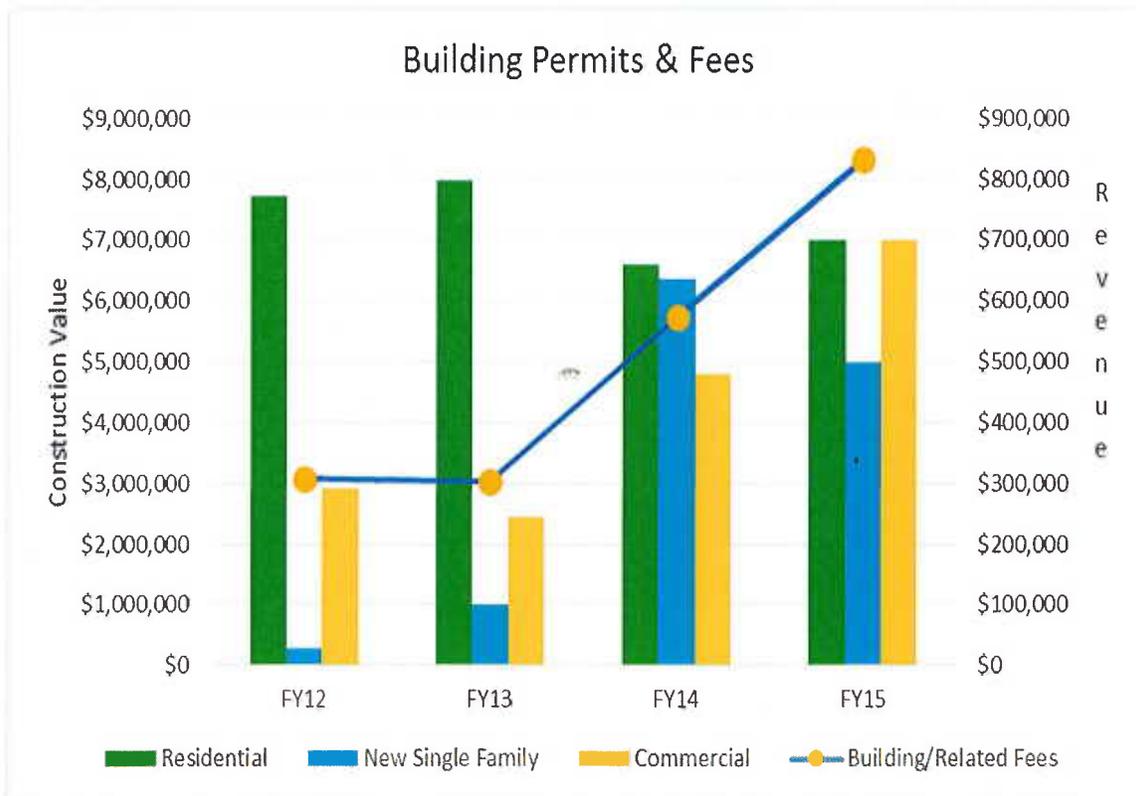
Fiscal Year 2017-18 Goals

- ❖ Coordinate and administer building inspection, plan review and elevator inspection services with the third party providers
- ❖ Quality Assurance review for third party providers of service

ADMINISTRATION – Community Development

- ❖ Evaluate Building and Life Safety Codes and incorporate green building practices into the building codes
- ❖ Improve customer satisfaction through efficiency and building department effectiveness upgrades.
- ❖ Provide zoning information and analysis for the customers and commissions
- ❖ Administration and provision of the Village potable water cross connection program including surveys and inspections of buildings and water system components
- ❖ Review and update department specific policies and procedures
- ❖ Attend regional and national Building Officials Meetings and Educational Programs

Below is a chart showing the building permit construction value and building/building related revenues.



COMMUNITY DEVELOPMENT

01-60-680

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL FY 16 - FY 17	\$ CHANGE TO BUDGET	% CHANGE BUDGET TO FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO FY 17 - FY 18	\$ CHANGE
PERSONNEL SERVICES												
40000 Salaries	148,818	180,037	136,000	139,125	135,000	139,100	-3.0%	(4,125)	-0.7%	(1,000)	3.0%	4,100
40100 Overtime Salaries	516	0	0	0	0	0	---	0	---	0	---	0
40300 Part-time Salaries	0	0	0	32,624	25,000	25,000	-23.4%	(7,624)	---	25,000	0.0%	0
40200 Seasonal	0	135	0	0	0	0	---	0	---	0	---	0
40400 Medical Insurance	10,875	13,695	27,000	19,235	15,945	16,700	-17.1%	(3,290)	-40.9%	(11,055)	4.7%	755
40410 Dental Insurance	236	389	715	860	715	800	-16.9%	(145)	0.0%	0	11.9%	85
40420 Life Insurance	1,519	1,467	600	595	260	300	-56.3%	(335)	-56.7%	(340)	15.4%	40
40600 Work Comp/Liability Deductible	0	0	0	0	0	0	---	0	---	0	---	0
40610 Work Comp/Liab Premium	11,348	8,170	10,700	8,967	9,245	9,400	3.1%	278	-13.6%	(1,455)	1.7%	155
40700 Unemployment Insurance	0	0	0	0	0	0	---	0	---	0	---	0
40900 Other Employee Benefits	54	1,399	250	50	250	250	400.0%	200	0.0%	0	0.0%	0
TOTAL PERSONNEL SERVICES	173,366	205,292	175,265	201,456	186,415	191,550	-7.5%	(15,041)	6.4%	11,150	2.8%	5,135
CONTRACT SERV/COMMODITIES												
41100 Maintenance - Vehicles	90	0	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
41200 Maintenance - Equipment	165	165	0	0	0	200	---	0	---	0	---	200
41300 Computer Service & Software	0	0	3,730	3,730	3,730	3,730	0.0%	0	0.0%	0	0.0%	0
41301 Building Inspection Serv	31,425	66,883	70,000	100,000	95,000	90,000	-5.0%	(5,000)	35.7%	25,000	-5.3%	(5,000)
41304 Other Profess. Serv.	28,214	38,942	49,000	60,666	47,500	47,100	-21.7%	(13,166)	-3.1%	(1,500)	-0.8%	(400)
41305 Engineering Serv.	0	4,305	0	0	0	0	---	0	---	0	---	0
41350 Legal Service	2,392	800	1,500	4,000	4,000	4,000	0.0%	0	166.7%	2,500	0.0%	0
42400 Training/Education	680	2,138	2,500	3,500	2,500	2,500	-28.6%	(1,000)	0.0%	0	0.0%	0
42410 Conferences/Seminars	0	0	2,500	0	2,500	2,500	---	2,500	0.0%	0	0.0%	0
42411 Mileage	0	0	0	0	0	0	---	0	---	0	---	0
42420 Clothing/Uniforms	0	153	475	475	475	475	0.0%	0	0.0%	0	0.0%	0
42440 Dues	1,160	265	1,500	300	1,000	1,000	233.3%	700	-33.3%	(500)	0.0%	0
42460 Publications	1,716	1,716	2,000	1,000	1,500	1,500	50.0%	500	-25.0%	(500)	0.0%	0
43210 Telephone	2,077	2,200	2,200	2,200	2,200	2,200	0.0%	0	0.0%	0	0.0%	0
43300 Postage	434	412	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
43400 Printing/Publish.	2,640	3,348	5,000	2,500	2,500	2,500	0.0%	0	-50.0%	(2,500)	0.0%	0
43550 Office Supplies	1,630	2,286	4,000	3,000	4,000	2,000	33.3%	1,000	0.0%	0	-50.0%	(2,000)
43560 Gasoline & Oil	1,118	724	1,200	1,100	1,200	1,200	9.1%	100	0.0%	0	0.0%	0
43570 Operating Supplies	0	111	500	100	500	500	400.0%	400	0.0%	0	0.0%	0
43640 Maintenance Supplies-Vehicle	289	378	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
44600 Vacant Property Maintenance	125	810	1,500	500	1,000	1,000	100.0%	500	-33.3%	(500)	0.0%	0
45900 Minor Equip.	1,590	113	750	500	750	750	50.0%	250	0.0%	0	0.0%	0
TOTAL CONTRACT/COMMOD.	75,745	125,749	150,355	189,571	172,355	169,155	-9.1%	(17,216)	14.6%	22,000	-1.9%	(3,200)

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COMMUNITY DEVELOPMENT

01-60-680

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL FY 16 - FY 17	\$ CHANGE TO BUDGET FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE BUDGET TO BUDGET FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE BUDGET TO BUDGET FY 17 - FY 18
OTHER												
51000 Interfund Transf/Vehicle Fund	4,000	4,000	4,000	4,000	4,000	4,000	0.0%	0	----	0	0.0%	0
TOTAL OTHER	4,000	4,000	4,000	4,000	4,000	4,000	0.0%	0	----	0	0.0%	0
CAPITAL OUTLAY												
49350 Computer Equipment	0	0	2,000	0	2,000	0	----	2,000	----	0	-100.0%	(2,000)
TOTAL CAPITAL	0	0	2,000	0	2,000	0	----	2,000	----	0	-100.0%	(2,000)
DEPARTMENT TOTAL	253,111	335,041	331,620	395,027	364,770	364,705	-7.7%	(30,257)	10.0%	33,150	0.0%	(65)

ADMINISTRATION – Village Hall Building

This budget provides for the expenditures associated with the maintenance and improvement of the Village hall building at 40 E. Center Avenue. The Village has a staff employee that provides the janitorial services for this building as well as the Commuter Station and the Public Safety Building.

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: Maintain the building to ensure structural safety, historical significance, and security of employees, visitors, and records.

Objective: Safeguard and maintain building assets.

Fiscal Year 2017-18 Goals

- ❖ Waterproof basement
- ❖ Patch Exterior Walls
- ❖ Paint Interior
- ❖ Renovate front counter for ADA compliance

Fiscal Year 2015-16 Achievements

- ❖ Re-Shingle Roof (expected prior to end of budget year)
- ❖ Install Guardrail on Basement Stairs (expected prior to end of budget year)
- ❖ Install AED (expected prior to end of budget year)

Village Hall looking east at the conference room and fountain. This 110 year old building was last remodeled in 1997 with a 2 story addition and replacement of the cupola which used to be the fire department hose tower.



VILLAGE HALL BUILDING

01-60-900

CODE/LINE ITEM	ACTUAL		ESTIMATED		REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE		% CHANGE		% CHANGE	
	FY 13/14	FY 14/15	BUDGET FY 15/16	ACTUAL FY 15/16			EST ACT TO BUDGET FY 16 - FY 17	BUDGET TO BUDGET FY 16 - FY 17	BUDGET TO BUDGET FY 17 - FY 18			
PERSONNEL SERVICES												
40000 Salaries	13,400	14,690	9,350	9,100	9,600	9,900	5.5%	500	2.7%	250	3.1%	300
40100 Overtime Salaries	1,815	1,701	0	0	0	0	---	0	---	0	---	0
40400 Medical Insurance	4,455	5,580	0	0	0	0	---	0	---	0	---	0
40420 Life Insurance	26	26	0	0	0	0	---	0	---	0	---	0
40900 Other Employee Benefits	0	879	0	0	0	0	---	0	---	0	---	0
TOTAL PERSONNEL SERVICES	19,696	22,876	9,350	9,100	9,600	9,900	5.5%	500	2.7%	250	3.1%	300
CONTRACT SERV/COMMODITIES												
41000 Maintenance-Building	13,177	12,814	15,000	15,000	15,000	15,000	0.0%	0	0.0%	0	0.0%	0
41050 Maintenance-Ground	3,838	3,900	3,000	3,000	3,000	3,000	0.0%	0	0.0%	0	0.0%	0
43230 Utilities/Water & Wastewater	1,449	3,355	3,500	3,500	3,500	3,500	0.0%	0	0.0%	0	0.0%	0
43660 Maint-Supplies Build	5,544	5,069	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
45900 Minor Equipment	420	585	500	500	1,500	500	200.0%	1,000	200.0%	1,000	-66.7%	(1,000)
TOTAL CONTRACT/COMMOD.	24,428	25,723	27,000	27,000	28,000	27,000	3.7%	1,000	3.7%	1,000	-3.6%	(1,000)
CAPITAL OUTLAY												
49120 Exterior Renovation/Improve	350	380	60,000	0	65,000	0	---	65,000	8.3%	5,000	-100.0%	(65,000)
49200 Interior Improvements	0	5,775	12,000	2,000	50,000	25,000	2400.0%	48,000	316.7%	38,000	-50.0%	(25,000)
49201 Boardroom Audio/Visual	0	0	0	18,000	65,000	0	261.1%	47,000	---	65,000	-100.0%	(65,000)
49202 Conference Rm Audio/Visual	0	0	0	0	0	10,000	---	0	---	0	---	10,000
49400 Equipment	56,570	0	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
TOTAL CAPITAL OUTLAY	56,920	6,155	77,000	25,000	185,000	40,000	640.0%	160,000	140.3%	108,000	-78.4%	(145,000)
DEPARTMENT TOTAL	101,044	54,754	113,350	61,100	222,600	76,900	264.3%	161,500	96.4%	109,250	-65.5%	(145,700)

ADMINISTRATION – Village Owned Land

This division includes the expenditures associated with maintaining Village owned land and the Land Purchase Program which includes the administrative, engineering, legal, and capital costs associated with the acquisition of properties determined to be in the public interest and advantageous for purchase by the Village. Further, Village owned property is exempt from all property taxes except the East Skokie Drainage taxes.

This division includes the principal and interest payments on the \$315,000 unsecured 7-year note with the Northern Trust Bank. The proceeds were used, along with available cash, to purchase 611 Walnut Ave. This note was paid in full in FY2013.

VILLAGE PROPERTIES

01-60-940

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE \$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE BUDGET TO BUDGET FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE BUDGET TO BUDGET FY 17 - FY 18
CONTRACTUAL												
41304 Other Profess Services	0	0	2,900	0	2,900	2,900	---	2,900	0.0%	0	0.0%	0
43230 Utilities	1,578	1,250	1,250	1,200	1,250	1,250	4.2%	50	0.0%	0	0.0%	0
48700 Property Taxes	2,430	2,885	3,000	2,885	3,000	3,000	4.0%	115	0.0%	0	0.0%	0
TOTAL CONTRACTUAL	4,008	4,135	7,150	4,085	7,150	7,150	75.0%	3,065	0.0%	0	0.0%	0
DEBT/OTHER												
47800 Note Payable - 611 Walnut	0	0	0	0	0	0	---	0	---	0	---	0
47805 Note Payable - Interest	0	0	0	0	0	0	---	0	---	0	---	0
51000 Interfund Transfer	0	0	0	0	0	0	---	0	---	0	---	0
TOTAL OTHER	0	0	0	0	0	0	---	0	---	0	---	0
CAPITAL OUTLAY												
49000 Land	0	329	0	0	0	0	---	0	---	0	---	0
49200 Land Improvements	0	0	0	0	0	0	---	0	---	0	---	0
TOTAL CAPITAL OUTLAY	0	329	0	0	0	0	---	0	---	0	---	0
DEPARTMENT TOTAL	4,008	4,464	7,150	4,085	7,150	7,150	75.0%	3,065	0.0%	0	0.0%	0

GENERAL FUND

PUBLIC SAFETY DEPARTMENT

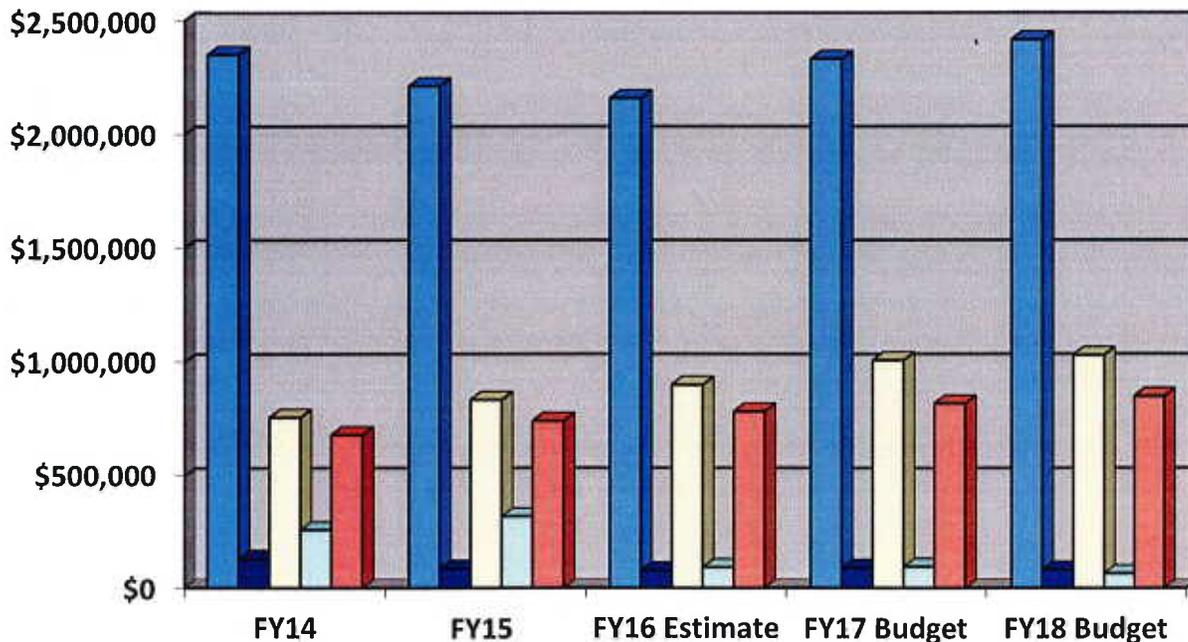
PERSONNEL

POSITION TITLE	FY 2013		FY 2014		FY2015*		FY2016	FY2017
	Number of Positions Authorized	Actual Number of Positions	Number of Positions Authorized	Actual & Authorized Positions	Number of Positions Authorized	Actual & Authorized Positions	Number of Planned Positions	Number of Positions Authorized*
Police Chief	1	1	1	1	1	1	1	1
Deputy Chief	1	1	1	1	1	1	1	1
Sergeants	3	3	3	3	3	3	3	3
Patrol Officers	10	9	10	9	10	10	10	10
Lead Dispatcher	1	0	1	0	1	0	0	0
Dispatchers	5	6	5	6	5	5	0	0
Records Clerks	0	0	0	0	0	0	2.5	2.5
Fire Exec Asst	1	1	1	1	1	1	1	1
FULL TIME EQUIVALENT	22	21	22	21	22	21	18.5	18.5

Note: The Fire Chief, Fire Inspector, and Firefighters are paid on call. *Police Dispatchers at start of FY15 is authorized at 5. By end of year, no dispatchers and 2 records clerks. Total positions will decline from 21 to 18.5.

PUBLIC SAFETY DEPARTMENT EXPENDITURES BY CATEGORY

■ Salaries/Benefits
 ■ Work Comp, Liability Insur
 □ Contracts/Commodities
□ Capital
 ■ Interfund Transfr



PUBLIC SAFETY- Police Department

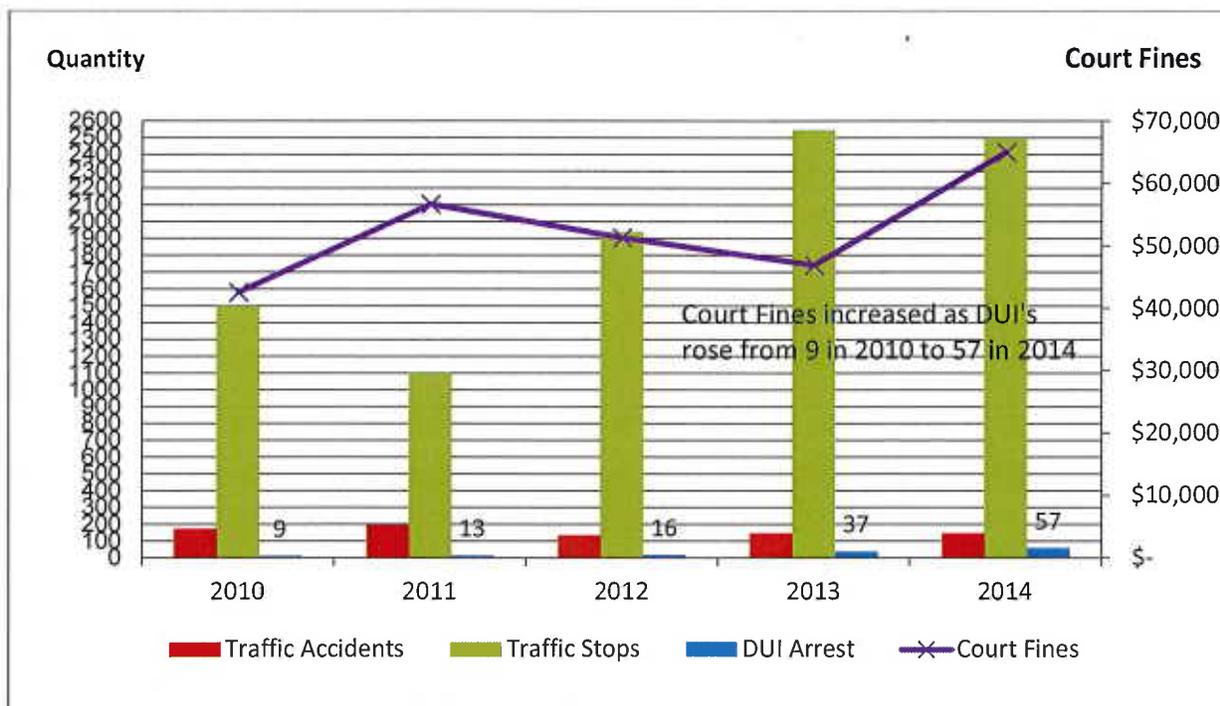
The Department is fully accredited by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in all areas of patrol, investigations, communications, and administration. It is also an active member of the Illinois Police Accreditation Coalition.

Municipal Services - Goal 2: Maintain our commitment to public safety.

The purpose of the Police Department is to provide for the maintenance of law and order in the Village and to provide an efficient and effective means of reducing crime through education, patrol, investigation, apprehension of suspects, and recovery of evidence and property. The Department consists of one Chief, one Deputy Chief, three Shift Sergeants, nine patrol officers, one investigator and two civilian records clerks.

The Department strives to maintain a high level of proficiency through training for each of its officers. The initial 12 week basic recruit training is reinforced with a formal on-the-job field-training program for new officers. The changing need for specialized services require training in fields such as: investigation, firearm safety and related legal issues, supervisory training, dealing with juvenile offenders, controlling drug trafficking, presenting testimony in court, and breathalyzer use and related legal issues.

The Police Department strives to keep Emergency response time to under 3 minutes and non-emergency response time to under 5 minutes.

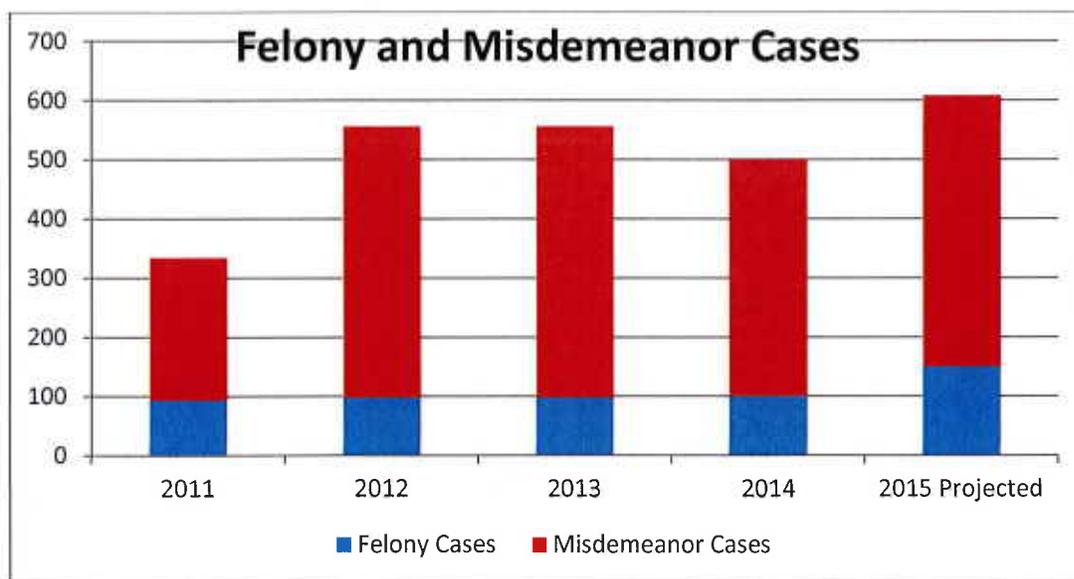
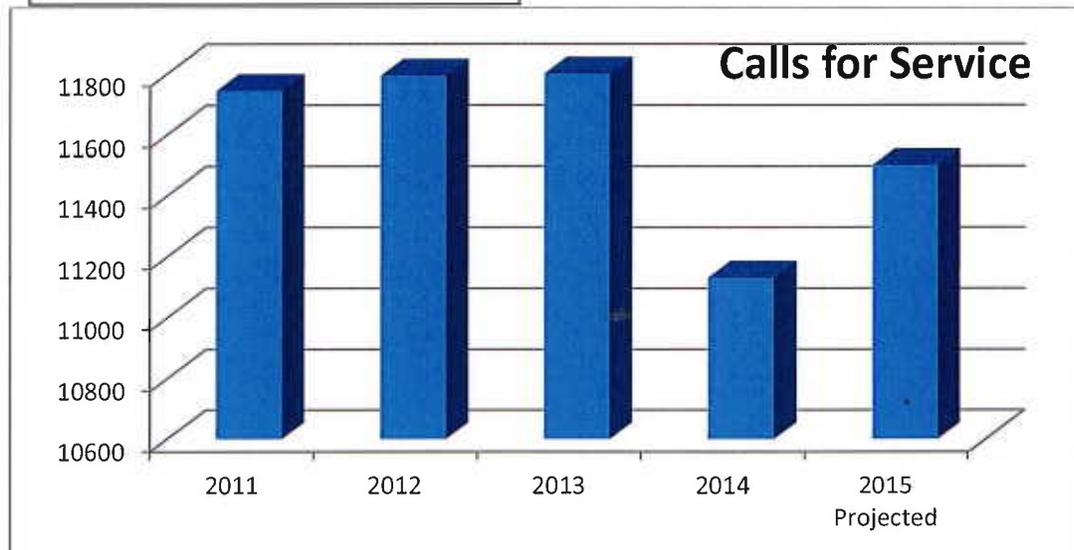


PUBLIC SAFETY- Police Department

The Lake Bluff Police Department will continue to be a part of the Northern Illinois Police Crime Lab that provides many important forensic services related to scientific examination and analysis of all physical evidence extracted from a crime scene. Further, the Lake Bluff Police Department is an active member of the Northern Illinois Police Alarm System (NIPAS) which provides emergency manpower assistance and special weapons and tactics operations throughout northern Illinois. We also are a member of the Lake County Major Crime Task Force which provides investigative assistance in homicides, non-parental kidnapping and other major investigations, and we are a co-sponsor of the Lake Bluff/Lake Forest Teen Court Program for the students of Lake Bluff and Lake Forest School Districts.

The efficient use of staffing and equipment is accomplished through the cost sharing task forces, as well as continued membership in organizations with intergovernmental agreements.

We also are a member of the Lake County Major Crime Task Force which provides investigative assistance in homicides, non-parental kidnapping and other major investigations, and we are a co-sponsor of the Lake Bluff/Lake Forest Teen Court Program for the students of Lake Bluff and Lake Forest School Districts.



POLICE SWORN OFFICERS

01-70-710

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO FY 16 - FY 17	\$ CHANGE BUDGET	% CHANGE BUDGET TO FY 16 - FY 17	\$ CHANGE BUDGET	% CHANGE BUDGET TO FY 17 - FY 18	\$ CHANGE BUDGET
PERSONNEL SERVICES												
40000 Salaries	1,337,632	1,316,316	1,390,000	1,401,500	1,470,000	1,528,800	4.9%	68,500	5.8%	80,000	4.0%	58,800
40100 Overtime	234,793	195,798	215,000	239,750	250,000	250,000	4.3%	10,250	16.3%	35,000	0.0%	0
40400 Medical Insurance	144,280	135,951	154,955	135,205	180,375	189,400	33.4%	45,170	16.4%	25,420	5.0%	9,025
40401 PSEBA Medical Insurance	33,907	37,476	40,845	39,520	42,810	45,000	8.3%	3,290	4.8%	1,965		
40410 Dental Insurance	9,429	9,259	12,550	9,335	10,010	10,500	7.2%	675	-20.2%	(2,540)	4.9%	490
40420 Life Insurance	5,396	4,322	3,540	4,395	4,555	4,800	3.6%	160	28.7%	1,015	5.4%	245
40600 Work Comp/Liability Deduct	5,332	2,186	2,500	0	2,500	2,500	----	2,500	0.0%	0	0.0%	0
40610 Work Comp/Liability Premium	71,745	52,958	75,000	49,476	54,245	55,300	9.6%	4,769	-27.7%	(20,755)	1.9%	1,055
40700 Unemployment Insurance	0	0	0	0	0	0	----	0	---	0	----	0
40800 Employee Recognition	909	345	1,000	1,025	1,050	1,050	2.4%	25	5.0%	50	0.0%	0
40900 Other Employee Benefits	366	238	0	0	0	0	----	0	---	0	----	0
TOTAL PERSONNEL SERVICES	1,843,789	1,754,849	1,895,390	1,880,206	2,015,545	2,087,350	7.2%	135,339	6.3%	120,155	3.6%	71,805
CONTRACT. SERVICES/COMMODITIES												
41100 Maintenance-Vehicle	5,242	11,158	5,500	11,000	7,000	7,000	-36.4%	(4,000)	27.3%	1,500	0.0%	0
41200 Maintenance-Equip.	5,617	2,176	5,000	4,000	4,000	4,000	0.0%	0	-20.0%	(1,000)	0.0%	0
41300 Computer Service & Software	2,700	4,650	18,245	18,245	18,245	18,245	0.0%	0	0.0%	0	0.0%	0
41304 Other Professional Services.	21,691	15,076	20,000	17,000	17,500	20,000	2.9%	500	-12.5%	(2,500)	14.3%	2,500
41350 Legal Services	3,587	10,364	5,000	5,000	10,000	10,000	100.0%	5,000	100.0%	5,000	0.0%	0
42400 Training/Education	14,825	29,476	20,000	25,000	17,500	20,000	-30.0%	(7,500)	-12.5%	(2,500)	14.3%	2,500
42410 Conferences	1,020	2,558	3,200	1,500	3,200	3,200	113.3%	1,700	0.0%	0	0.0%	0
42411 Mlilage	520	97	500	150	250	250	66.7%	100	-50.0%	(250)	0.0%	0
42420 Uniforms	9,761	14,013	10,000	9,000	10,000	10,000	11.1%	1,000	0.0%	0	0.0%	0
42440 Dues	3,080	6,915	3,500	5,000	3,500	3,500	-30.0%	(1,500)	0.0%	0	0.0%	0
42460 Publications	2,171	1,504	2,000	2,100	2,000	2,100	-4.8%	(100)	0.0%	0	5.0%	100
42450 Recruitment	23,543	457	10,000	7,000	10,000	7,000	42.9%	3,000	0.0%	0	-30.0%	(3,000)
43210 Telephone	25,466	29,678	22,000	26,000	25,000	25,000	-3.8%	(1,000)	13.6%	3,000	0.0%	0
43300 Postage	852	1,020	800	1,000	1,000	1,000	0.0%	0	25.0%	200	0.0%	0
43400 Printing	3,347	4,464	3,000	2,000	3,000	3,000	50.0%	1,000	0.0%	0	0.0%	0
43550 Office Supplies	2,380	2,682	2,000	2,100	2,000	2,000	-4.8%	(100)	0.0%	0	0.0%	0
43560 Gasoline & Oil	39,029	43,003	40,000	34,000	40,000	40,000	17.6%	6,000	0.0%	0	0.0%	0
43570 Operating Supply/Prisoner food	3,005	3,322	5,000	2,000	5,000	5,000	150.0%	3,000	0.0%	0	0.0%	0
43640 Maint. Supplies-Vehicles	5,546	9,639	8,000	9,600	9,000	9,000	-6.3%	(600)	12.5%	1,000	0.0%	0
43650 Maint. Supplies-Equip.	346	830	750	700	750	750	7.1%	50	0.0%	0	0.0%	0
44400 Animal Control	405	110	200	200	200	200	0.0%	0	0.0%	0	0.0%	0
44500 Community Relations	3,696	1,248	3,500	2,500	3,000	3,000	20.0%	500	-14.3%	(500)	0.0%	0
44900 Accreditation Program	5,099	6,995	7,500	7,500	8,000	8,000	6.7%	500	6.7%	500	0.0%	0
45900 Minor Equip.	2,148	1,276	1,500	1,500	1,500	1,500	0.0%	0	0.0%	0	0.0%	0
TOTAL CONTRACT/COMMOD.	185,076	202,711	197,195	194,095	201,645	203,745	3.9%	7,550	2.3%	4,450	1.0%	2,100
OTHER												
51000 Interfund Transf/Vehicle Fund	30,000	30,000	35,000	35,000	60,000	60,000	71.4%	25,000	71.4%	25,000	0.0%	0

POLICE SWORN OFFICERS

01-70-710

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE FY 17 - FY 18
51200 Interfund Transf/Police Pens (2)	566,409	603,833	640,600	639,685	650,100	682,610	1.6%	10,415	1.5%	9,500	5.0%	32,510
51210 Interfund Transf/PPRT (2)	6,554	6,395	5,750	6,769	6,625	6,625	-2.1%	(144)	15.2%	875	0.0%	0
TOTAL OTHER	602,963	640,228	681,350	681,454	716,725	749,235	5.2%	35,271	5.2%	35,375	4.5%	32,510
CAPITAL OUTLAY												
49300 Squad Cars	0	0	0	0	0	0	----	0	---	0	----	0
49350 Computer Equipment	0	0	0	0	0	0	----	0	---	0	----	0
49400 Equipment	12,576	99,663	49,000	49,000	45,000	14,500	-8.2%	(4,000)	-8.2%	(4,000)	-67.8%	(30,500)
TOTAL CAPITAL OUTLAY	12,576	99,663	49,000	49,000	45,000	14,500	-8.2%	(4,000)	-8.2%	(4,000)	-67.8%	(30,500)
DEPARTMENT TOTAL	2,644,404	2,697,451	2,822,935	2,804,755	2,978,915	3,054,830	6.2%	174,160	5.5%	155,980	2.5%	75,915

Police Support Services

In September 2014 the Village transitioned from internal 5 person telecommunications dispatching to outsourcing dispatch operations to the Village of Glenview through an Intergovernmental Agreement. Two dispatchers were reassigned to handle records, ordinance violation processing, and other administrative tasks for the department. The records and crossing guards divisions were combined and renamed police support.

The department has mobile data terminals for five squad cars. This state-wide system, called ALERTS, allows the officers to directly access state and F.B.I. records from the squad car as well as send direct communications to the dispatchers without using radios.

Municipal Services – Goal 4: Maintain our commitment to public safety.

Objective 1: *Continue to upgrade the Police Department web page, and use this tool to do a community survey.*

The crossing guards are responsible for the protection of pedestrians. The Village maintains crossing guards at Rt. 176 and Green Bay Road during the summer months for the protection of pedestrians crossing the intersection to utilize the Park District facilities.

GOAL: **Provide protection and assistance to pedestrians at Rt.176 and Green Bay Road during summer months.**

Objective 1: Recruit, train and supervise part-time crossing guards for summer months.

Objective 2: Provide high profile guards at the intersection during peak

01-70-711

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACTUAL TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	299,311	268,151	131,000	126,800	134,000	138,000	5.7%	7,200	2.3%	3,000	3.0%	4,000
40100 Overtime	54,850	20,955	5,000	10,500	5,000	5,000	-52.4%	(5,500)	0.0%	0	0.0%	0
40200 Seasonal - Crossing Guards	9,394	9,749	9,850	6,920	9,000	9,000	30.1%	2,080	-8.6%	(850)	0.0%	0
40300 Part-Time	0	0	15,000	5,000	27,000	27,000	440.0%	22,000	80.0%	12,000	0.0%	0
40400 Medical Insurance	59,574	41,906	32,380	29,000	33,855	35,500	16.7%	4,855	4.6%	1,475	4.9%	1,845
40410 Dental Insurance	3,088	1,648	1,020	665	1,020	1,100	53.4%	355	0.0%	0	7.8%	80
40420 Life Insurance	571	404	250	260	260	300	0.0%	0	4.0%	10	15.4%	40
40600 Work Comp/Liability Deduct	685	0	0	0	0	0	----	0	---	0	----	0
40610 Work Comp/Liability Premium	20,754	15,193	14,500	9,681	7,160	7,300	-26.0%	(2,521)	-50.6%	(7,340)	2.0%	140
40700 Unemployment Insurance	0	0	0	0	0	0	----	0	---	0	----	0
40900 Other Employee Benefits	56	115	200	175	250	250	42.9%	75	25.0%	50	0.0%	0
TOTAL PERSONNEL SERVICES	448,283	358,121	209,200	189,001	217,545	223,450	15.1%	28,544	4.0%	8,345	2.7%	5,905
CONTRACT. SERVICES/COMMODITIES												
41200 Maintenance-Equip.	6,119	5,159	0	0	0	0	----	0	---	0	----	0
41300 Computer Service & Software	5,625	0	6,000	6,000	6,000	6,000	0.0%	0	0.0%	0	0.0%	0
41301 Communication Service	0	213,178	253,083	253,083	298,338	318,684	17.9%	45,255	17.9%	45,255	6.8%	20,346
41302 East Shore Radio Network	12,346	10,169	12,000	12,000	12,000	12,300	0.0%	0	0.0%	0	2.5%	300
41304 Other Profess. Serv.	32,651	9,176	0	0	0	0	----	0	---	0	----	0
42400 Training/Education	969	1,209	800	100	800	800	700.0%	700	0.0%	0	0.0%	0
42410 Conferences	475	0	900	500	900	900	80.0%	400	0.0%	0	0.0%	0
42411 Mileage	0	0	0	75	0	0	-100.0%	(75)	---	0	----	0
42420 Uniforms	1,563	1,030	500	300	500	500	66.7%	200	0.0%	0	0.0%	0
42440 Dues	110	0	100	0	100	100	----	100	0.0%	0	0.0%	0
42460 Publications	0	782	0	0	0	0	----	0	---	0	----	0
42450 Recruitment	702	0	300	0	0	0	----	0	-100.0%	(300)	----	0
43210 Telephone	2,083	2,317	1,500	2,000	2,000	2,000	0.0%	0	33.3%	500	0.0%	0
43550 Office Supplies	213	40	100	75	500	500	566.7%	425	400.0%	400	0.0%	0
43570 Operating Supplies	0	0	100	0	100	100	----	100	0.0%	0	0.0%	0
43650 Maint. Supplies-Equip.	0	0	0	0	0	0	----	0	---	0	----	0
45900 Minor Equip.	121	595	0	0	300	300	----	300	---	300	0.0%	0
TOTAL CONTRACT/COMMOD.	62,977	243,655	275,383	274,133	321,538	342,184	17.3%	47,405	16.8%	46,155	6.4%	20,646
CAPITAL OUTLAY												
49350 Computer Equipment	0	0	0	0	0	0	----	0	---	0	----	0
49400 Equipment	0	0	0	0	0	0	----	0	---	0	----	0
TOTAL CAPITAL OUTLAY	0	0	0	0	0	0	----	0	---	0	----	0
DEPARTMENT TOTAL	511,260	601,776	484,583	463,134	539,083	565,634	16.4%	75,949	11.2%	54,500	4.9%	26,551

The Village of Lake Bluff Fire Department is a paid-on-call force of 54 men and women. The department has attained an ISO rating of Class 3. As a result, fire insurance is readily available at a reasonable cost to residents and businesses of the Village.

Lake Bluff also provides fire protection by contract to the unincorporated areas of Shore Acres Golf Club, Arden Shore North Fire Protection District and Arden Shore South Fire Protection District. Ambulance transportation for Village residents is provided by The City of Lake Forest through a contractual arrangement with the Village. The Lake Bluff Fire Department EMT's respond to all emergency medical incidents in the Village and response districts providing immediate medical care.

The purpose of the Lake Bluff Fire Department is to respond, attack, confine, and extinguish fires when they occur with a minimal loss of life and property. The Fire department personnel are trained to respond to and control hazardous material situations, to provide underground and underwater rescue, and to provide medical services in order to stabilize the condition of the sick and injured. In order to reduce the incidence of fires and to lessen the impact of accidents, the Fire Department conducts fire prevention and education programs within the community.

FY2016-17 Goals and Objectives

Municipal Services – Goal 4: Maintain our commitment to public safety.

Objective: Deliver superior level of service to the community

- ❖ Implement a plan to increase fire inspections in the Village
- ❖ Implementation of the National Incident Management Systems (NIMS)
- ❖ Continue close cooperation with the LBPD providing excellent service to citizens
- ❖ Continue work with area business' and schools to provide help in preparation, implementation, and testing of emergency preplans
- ❖ Prepare to bring fire preplans and safety information into the fire vehicles via a computer system

Municipal Services – Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: Operate without lost time injury

- ❖ Comply with NFPA 1500 regulations required by OSHA and IRMA guidance
- ❖ Operate without a lost time injury or an "at fault" vehicle incident

Volunteerism – Goal 1: Cultivate awareness and appeal of the Village's volunteer traditions.

Objective: Volunteers essential to ensuring the sustainability of the Fire Department

- ❖ Initiate new outreach efforts for recruitment such as an open house and neighbor to neighbor efforts.
- ❖ Recognize and reward current member's efforts while providing a challenging and stimulating organization.

FY 2015-16 Accomplishments

- ❖ Increased Officer training and task oriented command structure.
- ❖ Added new EMT's to department roster
- ❖ Increase attendance at drills utilizing the department's new attendance recognition policies.

Performance Measures	Number of Responses by Calendar Year										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec
Fire Calls	52	48	37	34	41	44	43	43	35	38	36
Good Intent Calls	29	29	24	27	41	29	30	34	27	36	33
Hazardous Conditions	46	48	49	37	30	27	70	47	40	39	35
False Alarms	137	147	147	166	124	171	227	145	184	176	173
Severe Weather	2	0	0	1	9	1	0	0	0	1	1
Service Calls	7	12	12	5	9	1	6	3	9	16	18
Rescue/Medical-Transported	174	217	211	227	250	250	205	210	206	221	216
Rescue/Medical-Not Transported	70	50	61	76	76	84	80	67	75	98	102
Total	518	546	566	573	571	621	661	550	576	625	603
AVERAGE RESPONSE TIME From call-out to First arrival on scene	3:56	4:02	4:38	4:42	4:36	4:15	4:41	4:28	4:31	4:18	4:07

FIRE DIVISION

01-70-730

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	F15/16	BUDGET	BUDGET	EST ACTUAL TO BUDGET	FY 16 - FY 17	BUDGET TO BUDGET	FY 16 - FY 17	BUDGET TO BUDGET	FY 17 - FY 18
PERSONNEL SERVICES												
40000 Salaries	61,305	63,394	65,400	59,900	64,500	66,400	7.7%	4,600	-1.4%	(900)	2.9%	1,900
40100 Overtime	0	0	0	0	0	0	----	0	---	0	----	0
40200 Seasonal	0	364	3,000	0	3,000	3,000	----	3,000	0.0%	0	0.0%	0
40310 Volunteer Firefighters	60,491	66,095	67,000	60,625	65,000	67,000	7.2%	4,375	-3.0%	(2,000)	3.0%	2,000
40400 Medical Insurance	16,646	17,738	19,184	18,610	20,035	21,000	7.7%	1,425	4.4%	851	4.6%	965
40410 Dental Insurance	485	479	510	480	510	500	6.3%	30	0.0%	0	-2.0%	(10)
40420 Life Insurance	117	117	125	120	125	100	4.2%	5	0.0%	0	-25.0%	(25)
40600 Work Comp/Liability Deduct	2,843	0	0	0	0	0	----	0	---	0	----	0
40610 Work Comp/Liability Premium	20,169	14,810	19,380	17,370	17,750	18,100	2.2%	380	-8.4%	(1,630)	1.9%	350
40740 Insurance-Fire Department	6,873	0	2,400	0	7,000	0	----	7,000	191.7%	4,600	#DIV/0!	(7,000)
40800 Volunteer Recognition	100	51	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
40900 Other Employee Benefits	293	74	600	0	0	0	----	0	-100.0%	(600)	----	0
TOTAL PERSONNEL SERVICES	169,322	163,122	178,099	157,605	178,420	176,600	13.2%	20,815	0.2%	321	-1.0%	(1,820)
CONTRACT SERVICES/COMMODITIES												
41100 Maintenance-Vehicle	28,468	23,146	32,900	21,000	25,000	25,000	19.0%	4,000	-24.0%	(7,900)	0.0%	0
41200 Maintenance-Equip.	9,425	6,702	9,500	7,500	7,500	7,500	0.0%	0	-21.1%	(2,000)	0.0%	0
41300 Computer Service & Software	3,375	0	10,430	10,430	11,000	12,000	5.5%	570	5.5%	570	8.3%	1,000
41301 Ambulance Service	334,525	247,056	288,600	260,000	274,890	283,080	5.7%	14,890	-4.8%	(13,710)	2.9%	8,190
41303 Dispatch Services	29,078	8,141	28,120	28,120	29,000	30,000	3.1%	880	3.1%	880	3.3%	1,000
41304 Other Professional Services	350	0	0	0	13,000	3,000	----	13,000	---	13,000	-333.3%	(10,000)
42400 Training/Education	3,968	8,362	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
42420 Clothing and Badges	7,660	8,906	14,000	10,000	15,000	15,000	50.0%	5,000	7.1%	1,000	0.0%	0
42440 Dues	6,000	6,390	6,500	6,500	6,500	6,500	0.0%	0	0.0%	0	0.0%	0
42450 Recruitment	332	1,542	1,000	600	1,000	1,000	66.7%	400	0.0%	0	0.0%	0
42460 Publications	704	660	750	1,560	900	900	-42.3%	(660)	20.0%	150	0.0%	0
43210 Telephone	11,870	8,154	9,000	2,500	9,000	9,000	260.0%	6,500	0.0%	0	0.0%	0
43300 Postage	227	571	600	450	600	600	33.3%	150	0.0%	0	0.0%	0
43400 Printing	156	36	500	150	500	500	233.3%	350	0.0%	0	0.0%	0
43550 Office Supplies	2,754	2,435	1,500	1,700	2,500	2,500	47.1%	800	66.7%	1,000	0.0%	0
43560 Gasoline and Oil	3,787	3,219	4,500	3,000	4,500	4,500	50.0%	1,500	0.0%	0	0.0%	0
43570 Operating Supplies	1,313	3,358	2,900	2,900	4,900	4,900	69.0%	2,000	69.0%	2,000	0.0%	0
43590 Fire Investigation Supplies	0	0	250	100	250	250	150.0%	150	0.0%	0	0.0%	0
43640 Maint. Supplies-Vehic.	2,767	3,319	2,500	1,500	3,000	3,000	100.0%	1,500	20.0%	500	0.0%	0
43650 Maint. Supplies-Equip.	4,551	4,201	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
44501 Community Awareness	1,470	1,116	1,500	1,450	1,500	1,500	3.4%	50	0.0%	0	0.0%	0
43670 Fire Burn Bldg Supplies	0	128	1,000	150	3,100	1,000	1966.7%	2,950	210.0%	2,100	-210.0%	(2,100)
45900 Minor Equip.	2,994	2,961	5,000	2,750	5,000	5,000	81.8%	2,250	0.0%	0	0.0%	0
TOTAL CONTRACT/COMMOD.	455,774	340,403	431,050	372,360	428,640	426,730	15.1%	56,280	-0.6%	(2,410)	-0.4%	(1,910)
OTHER												
51000 Interfund Transf/Vehicle Fund	75,000	100,000	100,000	100,000	100,000	100,000	0.0%	0	0.0%	0	0.0%	0

FIRE DIVISION

01-70-730

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL F15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE
TOTAL OTHER	75,000	100,000	100,000	100,000	100,000	100,000	0.0%	0	0.0%	0	0.0%	0
CAPITAL OUTLAY												
49350 Computer Equipment		0	0	0	1,500	1,500	-----	1,500	---	1,500	0.0%	0
49360 Office Equipment	6,718											
49400 Equipment	18,251	67,553	24,000	24,000	19,600	26,200	-18.3%	(4,400)	-18.3%	(4,400)	25.2%	6,600
TOTAL CAPITAL OUTLAY	24,969	67,553	24,000	24,000	21,100	27,700	-12.1%	(2,900)	-12.1%	(2,900)	23.8%	6,600
DEPT TOTAL w/o AMBULANCE SRVC	390,540	424,022	444,549	393,965	453,270	447,950	15.1%	59,305	2.0%	8,721	-1.2%	(5,320)
DEPARTMENT TOTAL	725,065	671,078	733,149	653,965	728,160	731,030	11.3%	74,195	-0.7%	(4,989)	0.4%	2,870

PUBLIC SAFETY – Public Safety BuildingPublic Safety Building

This department is for the expenditures associated with the maintenance and improvement of the Public Safety Building at 45 E. Center Avenue. The Public Safety building is the office space for the Police and Fire department personnel, the jail cells for temporary prisoners, and the storage for the squad cars and fire fighting equipment. In addition to being used during training, the Community Room is utilized by several public groups for meetings.

Municipal Services – Goal 3: Maintain sound infrastructure, facilities and other capital assets.



PUBLIC SAFETY BUILDING

01-70-930

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	FY 15/16	BUDGET	BUDGET	EST ACTUAL TO	TO BUDGET	BUDGET TO BUDGET	TO BUDGET	BUDGET TO BUDGET	TO BUDGET
					FY 16/17	FY 17/18	FY 16 - FY 17		FY 16 - FY 17		FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	13,916	14,690	9,350	9,100	9,600	9,900	5.5%	500	2.7%	250	3.1%	300
40100 Overtime Salaries	1,815	1,701	0	0	0	0	----	0	---	0	----	0
40400 Medical Insurance	4,455	5,580	0	0	0	0	----	0	---	0	----	0
40410 Dental Insurance	0	0	0	0	0	0	----	0	---	0	----	0
40420 Life Insurance	26	26	0	0	0	0	----	0	---	0	----	0
40900 Other Employee Benefits	0	0	0	0	0	0	----	0	---	0	----	0
TOTAL PERSONNEL SERVICES	20,212	21,997	9,350	9,100	9,600	9,900	5.5%	500	2.7%	250	3.1%	300
CONTRACT SERV/COMMODITIES												
41000 Maintenance-Building	27,190	24,483	30,000	30,000	31,000	32,500	3.3%	1,000	3.3%	1,000	4.8%	1,500
41050 Maintenance-Ground	4,251	4,725	12,500	8,000	5,000	5,000	-37.5%	(3,000)	-60.0%	(7,500)	0.0%	0
41070 Maintenance-Other	0	140	1,300	1,300	0	0	-100.0%	(1,300)	-100.0%	(1,300)	----	0
41200 Maintenance-Equipment	6,345	4,675	6,000	6,000	6,000	6,000	0.0%	0	0.0%	0	0.0%	0
41300 Technology Support	1,145	1,206	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
41304 Other Professional Serv.	0	0	0	0	0	0	----	0	---	0	----	0
43230 Utilities	2,496	2,851	2,700	2,700	2,700	2,700	0.0%	0	0.0%	0	0.0%	0
43660 Maintenance Supplies-Bldg	7,912	8,140	8,200	8,200	8,200	8,200	0.0%	0	0.0%	0	0.0%	0
43680 Maintenance Supplies-Grnd	900	0	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
45900 Minor Equipment	1,085	0	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
TOTAL CONTRACT/COMM.OD.	51,324	46,220	63,200	58,700	55,400	56,900	-5.6%	(3,300)	-12.3%	(7,800)	2.7%	1,500
CAPITAL OUTLAY												
49100 Building Improve/Renovation	13,738	24,861	10,500	10,500	25,000	20,000	138.1%	14,500	138.1%	14,500	-20.0%	(5,000)
49150 Building Addition/Reconfig	202,964	0	0	0	0	0	----	0	---	0	----	0
49200 Other Improve/Furniture	0	120,273	0	0	0	0	----	0	---	0	----	0
49400 Equipment	2,500	5,816	2,500	7,500	2,500	2,500	-66.7%	(5,000)	0.0%	0	0.0%	0
TOTAL CAPITAL OUTLAY	219,202	150,950	13,000	18,000	27,500	22,500	52.8%	9,500	111.5%	14,500	-18.2%	(5,000)
DEPARTMENT TOTAL	290,738	219,167	85,550	85,800	92,500	89,300	7.8%	6,700	8.1%	6,950	-3.5%	(3,200)

GENERAL FUND

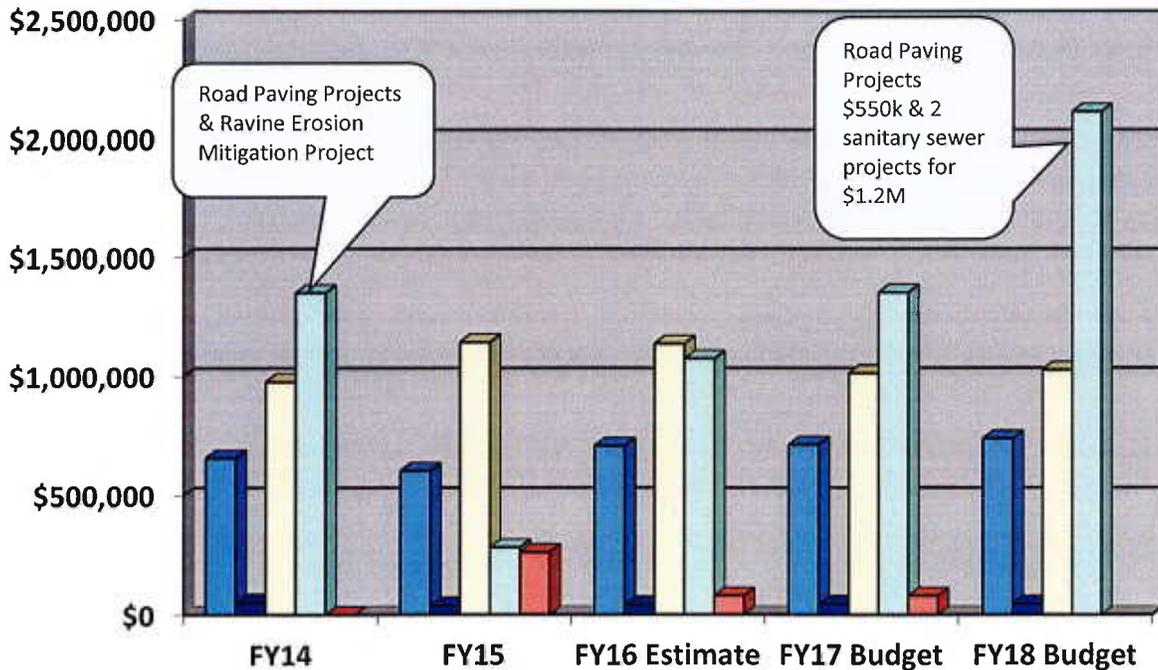
PUBLIC WORKS DEPARTMENT PERSONNEL

POSITION TITLE	FY 2013		FY 2014		FY2015		FY 2016	FY2017
	Number of Positions Authorized	Actual Number of Positions	Number of Positions Authorized	Actual Number of Positions	Number of Positions Authorized	Actual Number of Positions	Number of Planned Positions	Number of Positions Authorized
Director of Public Works	1	1	0	0	0	0	0	0
Public Works Superint	1	1	1	1	1	1	1	1
Maintenance I & II	5	5	5	5	5	5	5	5
Water Technician	1	1	1	1	1	1	1	1
Mechanic	1	1	1	1	1	1	1	1
Part-Time & Seasonal	1.8	1.8	2.3	2.3	2.5	2.5	2.5	2.5
FULL TIME EQUIVALENT	10.8	10.8	10.3	10.3	10.5	10.5	10.5	10.5

Note: 90% of the Water Technician's salary, 20% of Public Works Superintendent's salary, and 10% of the Fleet Mechanics salary is charged to the Water Fund. Authorized positions are those that are planned less those required to be intentionally vacant.

PUBLIC WORKS DEPARTMENT EXPENDITURES BY CATEGORY

■ Salaries/Benefits
 ■ Work Comp, Liability Insur
 □ Contracts/Commodities
□ Capital
 ■ Interfund Transfr



PUBLIC WORKS – Streets, Lighting, Sidewalks & Bridges

The Street & Bridge Division of the Public Works Department is accountable for the maintenance of 32 miles of street surfaces, road shoulders, curbs, alleys, sidewalks and bridges. Departmental activities include: keeping streets, parkways, and bridges free from litter, plowing snow from streets, sidewalks, and parking lots, patching streets, maintaining and installing traffic regulation signs and signals and pavement markings.

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

The Village staff maintains all 38 gas lamps in the Village and 129 electric lights in the Central Business District, the Belle Foret and Sanctuary subdivisions, and these streets: Campbell Court, Signe Court, Oak Ridge Court, and Wimbeldon Court. All remaining 263 electric lights in the Village are maintained by franchise arrangement with ComEd.

FY2017-18 Goals and Objectives

Objective: *Maintain safe vehicle operations through driver's education and training*

- A. Monthly safety training
- B. Internal driver testing

Performance Measure: Meet IRMA goal of zero accidents or injuries.
Reduce fuel consumption by halting of idling vehicles and minimize unplanned trips to and from The Public Works Facility.

Objective: *Maintain street and sidewalk surfaces to safe standards*

- A. Perform street sweeping operations on a regular basis
- B. Conduct street patching program in coordination with MFT Overlay Plan
- C. Replace or grind damaged sidewalk sections

Performance Measures: Remove 500 cubic yards of debris from Village streets
Patch all potholes 1" in depth or greater

Objective: *Provide adequate and safe street lighting and electrical service in the Village*

- A. Ensure ComEd maintains all leased street lights
- B. Maintain Village-owned electric and gas street lights
- C. Assist ComEd improving electrical reliability in Village
- D. Monitor ComEd construction projects and electrical upgrades
- E. Convert street lights in business park to LED

Performance Measures:

Notify ComEd of inoperable street lights within 24 hours
Reduce Department's use of electrical contractors repair cost by 10%
Clean and paint all Village gas lights

FY2015-2016 Accomplishments

- ❖ Laid 7 tons of asphalt
- ❖ Responded to 10 requests for service in this division
- ❖ Repaired problem lights through tracking system
- ❖ Converted 10 street lamps to LED

PUBLIC WORKS – Streets, Lighting, Sidewalks & Bridges

Performance Measurements	Work Statistics			Projected FY17-18
	FY13-14	FY14-15	FY15-16	
Streets swept-lane miles	612 miles	500 miles	475 miles	1000 miles
Debris removed (cubic yds)	455 cy	450 cy	400 cy	800cy
Streets patched	10 tons	7 tons	7 tons	15 tons
<i>Snow & Ice Control:</i>				
Tons of salt	700 tons	785	600	1100 tons
Lane miles of streets plowed/salted	10,562 miles	11,876 miles	10,000	10000 miles
Gas lights repaired	7	6	8	20
Electric lights repaired	32	40	38	40

STREETS, BRIDGES & LIGHTING^a

01-80-840

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	
				ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACT TO BUDGET FY 16 -- FY 17	BUDGET TO BUDGET FY 16 -- FY 17	BUDGET TO BUDGET FY 17 -- FY 18				
PERSONNEL SERVICES													
40000 Salaries	248,930	259,545	248,500	270,015	251,500	259,000	-6.9%	(18,515)	1.2%	3,000	3.0%	7,500	
40100 Overtime	31,367	25,702	25,000	25,000	25,000	25,000	0.0%	0	0.0%	0	0.0%	0	
40200 Seasonal Salaries	0	0	10,000	10,000	8,000	10,000	-20.0%	(2,000)	-20.0%	(2,000)	25.0%	2,000	
40400 Medical Insurance	59,234	68,727	72,175	73,045	77,560	81,400	6.2%	4,515	7.5%	5,385	5.0%	3,840	
40410 Dental Insurance	227	226	250	290	250	300	-13.8%	(40)	0.0%	0	20.0%	50	
40420 Life Insurance	996	999	475	530	480	500	-9.4%	(50)	1.1%	5	4.2%	20	
40600 Work Comp/Liab Deductible	1,544	0	2,500	0	2,500	2,500	----	2,500	0.0%	0	0.0%	0	
40610 Work Comp/Liability Premium	17,678	13,028	19,000	13,466	14,065	14,300	4.4%	599	-26.0%	(4,935)	1.7%	235	
40900 Other Employee Benefits	114	32	500	275	500	500	81.8%	225	0.0%	0	0.0%	0	
TOTAL PERSONNEL SERVICES	360,090	368,259	378,400	392,621	379,855	393,500	-3.3%	(12,766)	0.4%	1,455	3.6%	13,645	
CONTRACT SERV/COMMODITIES													
41100 Maintenance-Vehicle	7,207	1,661	5,600	2,800	8,500	5,000	203.6%	5,700	51.8%	2,900	-41.2%	(3,500)	
41200 Maintenance-Equipment	3,786	20,221	3,500	2,000	3,500	3,500	75.0%	1,500	0.0%	0	0.0%	0	
41304 Other Pro Svcs/Contract Labor	72,925	51,400	32,000	32,000	32,000	32,000	0.0%	0	0.0%	0	0.0%	0	
42400 Training/Education	0	0	0	0	0	0	----	0	----	0	----	0	
42420 Uniforms/Clothing	1,693	1,743	1,800	1,800	1,800	1,800	0.0%	0	0.0%	0	0.0%	0	
42440 Dues	65	165	300	300	300	300	0.0%	0	0.0%	0	0.0%	0	
42450 Recruitment	0	71	0	0	0	0	----	0	----	0	----	0	
43230 Utilities/Street Lights	52,452	55,398	47,500	48,250	49,200	50,200	2.0%	950	3.6%	1,700	2.0%	1,000	
43400 Printing	42	36	0	0	0	0	----	0	----	0	----	0	
43560 Gasoline & Oil	13,456	8,117	10,500	10,000	11,000	11,000	10.0%	1,000	4.8%	500	0.0%	0	
43580 Ice Control Materials	41,524	81,273	75,000	47,187	48,587	49,987	3.0%	1,400	-35.2%	(26,413)	2.9%	1,400	
43640 Maint. Supplies-Vehicles	5,435	4,990	6,000	4,500	5,000	5,500	11.1%	500	-16.7%	(1,000)	10.0%	500	
43650 Maint. Supplies-Equip.	4,545	4,618	4,500	4,500	4,500	4,500	0.0%	0	0.0%	0	0.0%	0	
43690 Maint. Supplies-Street & Lites	3,315	6,285	6,500	6,500	6,500	6,500	0.0%	0	0.0%	0	0.0%	0	
43691 Street Signs	1,559	5,536	14,000	14,000	5,000	5,000	-64.3%	(9,000)	-64.3%	(9,000)	0.0%	0	
45900 Minor Equipment	501	397	500	500	500	500	0.0%	0	0.0%	0	0.0%	0	
TOTAL CONTRACT/COMM.	208,505	241,911	207,700	174,337	176,387	175,787	1.2%	2,050	-15.1%	(31,313)	-0.3%	(600)	
OTHER													
51000 Interfund Transf/Vehicle Fund	0	40,000	40,000	40,000	40,000	40,000	0.0%	0	0.0%	0	0.0%	0	
TOTAL OTHER	0	40,000	40,000	40,000	40,000	40,000	0.0%	0	0.0%	0	0.0%	0	
CAPITAL													
49400 Equipment	5,119	1,331	0	0	0	0	----	0	----	0	----	0	

STREETS, BRIDGES & LIGHTING^a

01-80-840

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACT TO BUDGET FY 16 -- FY 17		BUDGET TO BUDGET FY 16 -- FY 17		BUDGET TO BUDGET FY 17 -- FY 18	
TOTAL CAPITAL EQUIPMENT	5,119	1,331	0	0	0	0	----	0	----	0	----	0
DEPARTMENT TOTAL	573,714	651,501	626,100	606,958	596,242	609,287	-1.8%	(10,716)	-4.8%	(29,858)	2.2%	13,045

^aStreet Lighting expenses were in a separate PW division prior to FY2014.
FY12 & FY13 expenses have been added here for comparison purposes.

PUBLIC WORKS – Sanitation Services

The Public Works Department is responsible for overseeing the collection of refuse, recycling and yard waste from all residential dwellings, except multi-family units larger than 3 units, on a weekly basis and the management of the Drop-off Center located at the Public Works Facility.

Groot Industries collects and hauls household garbage, yard waste and recycling from approximately 2,120 homes once-a-week. The cost of this service is included in the property tax levy.

FY2017-18 Goals and Objectives

Environment/Green Initiatives - Goal 3: Maintain and enhance recycling efforts.

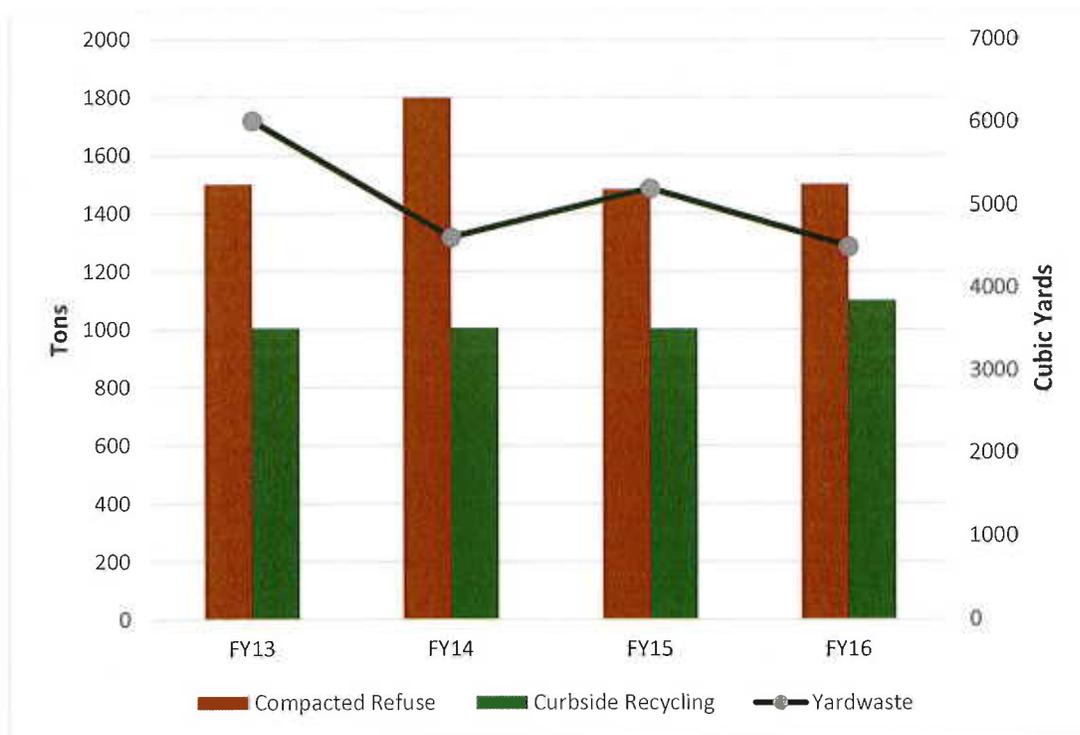
Goal: Reduce solid waste

- A. Perform weekly litter patrols
- B. Renew all applicable EPA/IEPA permits
- D. Monitor drop off center to ensure proper recycling

Performance Measure: Recycle 1,000 tons or greater of recyclable commodities

FY2015-16 Accomplishments

- ❖ Renewed all IEPA permits
- ❖ Added two recycling containers to the Village Green
- ❖ No violations from Lake County Health Dept. for closed landfill



GENERAL FUND

BIENNIAL BUDGET FY2017-FY2018

SANITATION

01-80-850

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACT TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 17 - FY 18	
PERSONNEL SERVICES												
40200 Seasonal	(1,103)	0	0	0	0	0	----	0	----	0	----	0
40300 Part Time	6,500	6,500	7,125	5,000	8,000	8,000	60.0%	3,000	12.3%	875	0.0%	0
40610 Work Comp/Liability Premium	5,117	2,213	0	2,856	2,940	3,000	2.9%	84	----	2,940	2.0%	60
40900 Other Employee Benefits	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL PERSONNEL SERVICES	10,514	8,713	7,125	7,856	10,940	11,000	39.3%	3,084	53.5%	3,815	0.5%	60
CONTRACT SERV/COMMODITIES												
41100 Maintenance-Vehicle	70	35	500	100	200	200	100.0%	100	-60.0%	(300)	0.0%	0
41200 Maintenance-Equipment	250	5	1,000	500	500	500	0.0%	0	-50.0%	(500)	0.0%	0
41305 Waste/Recycling Contract	529,786	537,901	548,200	547,469	555,673	564,069	1.5%	8,204	1.4%	7,473	1.5%	8,396
43560 Gasoline & Oil	172	217	250	200	200	200	0.0%	0	-20.0%	(50)	0.0%	0
43640 Maint. Supplies-Vehicles	116	0	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
43650 Maint. Supplies-Equip.	166	0	0	0	0	0	----	0	----	0	----	0
44650 Waste Disposal Services	928	561	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
44670 Yard Waste Disposal	38,785	31,756	40,000	69,463	29,500	29,500	-57.5%	(39,963)	-26.3%	(10,500)	0.0%	0
45900 Minor Equipment	2,614	2,712	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
TOTAL CONTRACT/COMMOD.	572,887	573,187	596,450	624,232	592,573	600,969	-5.1%	(31,659)	-0.7%	(3,877)	1.4%	8,396
CAPITAL OUTLAY												
49200 Other Improvements	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL CAPITAL	0	0	0	0	0	0	----	0	----	0	----	0
DEPARTMENT TOTAL	583,401	581,900	603,575	632,088	603,513	611,969	-4.5%	(28,575)	0.0%	(62)	1.4%	8,456

The Village’s Tree Management Program promotes the fostering of a healthy and natural environment in Lake Bluff. An urban forestry program for Lake Bluff is a crucial component of improving the streetscapes and the environment. The Forestry Division maintains over 6,000 public trees in the Village. The Village responded to 6 major wind storms this in FY2011-12 that resulted in the loss of 50 trees.

FY2015-16 Goals & Objectives

Environment/Green Initiative - Goal 2: Enhance the quality of public and private open spaces.

Objective: Continue to implement Village’s Urban Forest Management Plan

- A. Reapply for 19th for TREE CITY USA designation
- B. Continue care and maintenance of all public trees
- C. Monitor emerald ash borer infestation
- D. Provide forestry assistance to property owners

Performance Measure: Plant 20 trees per year
 Trim 200 trees per year to ensure health and safety of tree
 Remove all hazardous parkway trees as necessary
 Complete yearly grid work tree trimming

FY 2014-15 Accomplishments

- ❖ Received 18th year TREE CITY USA designation
- ❖ Removed 100 Ash trees due to emerald ash borer infestation
- ❖ Processed 260 tree removal permit applications

Performance Measurements	Work Statistics			Projected FY16
	FY13	FY14	FY15	
Trees removed - dead or hazardous	42	53	115	100
Tree permit applications reviewed	183	239	260	250
Trees trimmed by Public Works	369	100	100	100
Trees planted	23	25	32	40
Service requests processed	74	85	89	80

01-80-860

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 13/15	FY 14/15	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACTUAL TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	56,617	55,259	68,500	67,800	71,000	73,100	4.7%	3,200	3.6%	2,500	3.0%	2,100
40100 Overtime	7,119	5,883	6,200	5,600	6,500	6,700	16.1%	900	4.8%	300	0.0%	0
40200 Seasonal	0	0	8,000	8,000	8,000	8,200	0.0%	0	0.0%	0	0.0%	0
40400 Medical Insurance	12,861	13,735	17,965	19,855	19,265	20,200	-3.0%	(590)	7.2%	1,300	0.0%	0
40410 Dental Insurance	121	120	137	119	130	100	9.2%	11	-5.1%	(7)	0.0%	0
40420 Life Insurance	146	143	125	135	135	100	0.0%	0	8.0%	10	0.0%	0
40600 Work Comp/Liab Deductible	0	0	0	0	0	0	----	0	----	0	0.0%	0
40610 Work Comp/Liability Premium	9,560	7,485	9,800	8,961	9,395	9,600	4.8%	434	-4.1%	(405)	0.0%	0
40900 Other Employee Benefits	0	0	0	0	0	0	----	0	----	0	0.0%	0
TOTAL PERSONNEL SERVICES	86,424	82,625	110,727	110,470	114,425	118,000	3.6%	3,955	3.3%	3,698	3.1%	3,575
CONTRACT. SERVICES/COMMODITIES												
41100 Maintenance-Vehicle	2,427	1,118	2,500	2,500	5,500	2,500	120.0%	3,000	120.0%	3,000	-54.5%	(3,000)
41200 Maintenance-Equipment	0	536	500	500	500	500	0.0%	0	0.0%	0	0.0%	0
41301 Tree Removal/Trimming	11,700	20,757	30,000	30,000	30,000	20,000	0.0%	0	0.0%	0	-33.3%	(10,000)
41304 Other Contractual Services	707	600	3,000	500	500	500	0.0%	0	-83.3%	(2,500)	0.0%	0
42400 Training/Education	265	264	500	400	400	400	0.0%	0	-20.0%	(100)	0.0%	0
42420 Uniforms/Clothing	249	267	400	400	400	400	0.0%	0	0.0%	0	0.0%	0
42440 Dues	175	175	250	200	200	200	0.0%	0	-20.0%	(50)	0.0%	0
42460 Publications	2,200	0	0	0	0	0	----	0	----	0	----	0
43560 Gasoline & Oil	3,901	4,857	5,500	5,000	5,000	5,000	0.0%	0	-9.1%	(500)	0.0%	0
43570 Operating Supplies	0	32	0	0	0	0	----	0	----	0	----	0
43640 Maint. Supplies-Vehicles	460	188	600	800	600	600	-25.0%	(200)	0.0%	0	0.0%	0
43650 Maint. Supplies-Equip.	536	2,072	2,500	2,500	2,500	2,500	0.0%	0	0.0%	0	0.0%	0
43680 Maint. Supplies-Ground	0	0	0	0	0	0	----	0	----	0	----	0
44900 Tree Canopy/Sharing Program	456	0	4,500	4,150	5,500	5,500	32.5%	1,350	22.2%	1,000	0.0%	0
45900 Minor Equipment	1,229	768	1,100	1,100	800	800	-27.3%	(300)	-27.3%	(300)	0.0%	0
TOTAL CONTRACT/COMMOD.	24,305	31,634	51,350	48,050	51,900	38,900	8.0%	3,850	1.1%	550	-25.0%	(13,000)
OTHER												
51000 Interfund Transf/Vehicle Fund	0	15,000	15,000	15,000	15,000	15,000	0.0%	0	0.0%	0	0.0%	0
TOTAL OTHER	0	15,000	15,000	15,000	15,000	15,000	0.0%	0	0.0%	0	0.0%	0
CAPITAL OUTLAY												
49240 Trees	6,945	9,643	10,750	5,800	7,500	7,500	29.3%	1,700	-30.2%	(3,250)	0.0%	0
49400 Equipment	0	0	0	0	6,320	0	----	6,320	----	6,320	-100.0%	(6,320)

01-80-860

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 13/15	BUDGET FY 14/15	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE
TOTAL CAPITAL	6,945	9,643	10,750	5,800	13,820	7,500	138.3%	8,020	28.6%	3,070	-45.7%	(6,320)
DEPARTMENT TOTAL	117,674	138,902	187,827	179,320	195,145	179,400	8.8%	15,825	3.9%	7,318	-8.1%	(15,745)

PUBLIC WORKS – Parks & Parkways

The Parks and Parkways Division of the Public Works Department is responsible for the maintenance and improvement of the Village of Lake Bluff park areas, parkways, and public building grounds. Village staff is responsible for mowing the grass and trimming of weeds for 50 acres of parks and parkway.

FY 2017-18 Goals and Objectives

Environment/Green Initiatives - Goal 2: Enhance the quality of public and private open spaces.

Objective: *Maintain Village park areas, parkways and building grounds to the highest standard*

- A. Improve Village Green turf and surrounding parkways
- B. Repair parkway damage caused by snow removal operation
- C. Mow grass areas on a regular basis
- D. Contract high visibility areas for clean ups 4 times a year

Performance Measure:

- Cut parkways before grass height reaches 4 inches
- Reduce weed and dandelion infestations in high visibility areas
- Spray Village Green and Village Hall greenscape for dandelions and weeds

Objective: *Continue erosion control program for ravines*

- A. Rehabilitation of Lillian Dell ravine

FY 2015-16 Accomplishments

- ❖ Cleared brush along entire Bike Path system
- ❖ Replaced plantings around gazebo on Village Green
- ❖ Spent 1004 Man Hours cutting grass

Performance Measurements	Work Statistics			Projected FY17-18
	FY13-14	FY14-15	FY15-16	
Parkway grass cut	300 acres	300 acres	300 acres	600 acres
Grass Cutting Man Hours	1004 hrs	905 hrs	940 hrs	1800 hrs

01-80-870

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACTUAL TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE FY 16 - FY 17	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE FY 17 - FY 18
PERSONNEL SERVICES												
40000 Salaries	5,259	4,897	10,500	9,360	11,000	11,300	17.5%	1,640	4.8%	500	2.7%	300
40100 Overtime	4,231	1,193	2,000	2,000	2,000	2,000	0.0%	0	0.0%	0	0.0%	0
40200 Seasonal	28,562	20,854	18,500	18,500	18,500	19,100	0.0%	0	0.0%	0	3.2%	600
40400 Medical Insurance	1,485	1,860	3,960	3,840	4,280	4,500	11.5%	440	8.1%	320	5.1%	220
40410 Dental Insurance	0	0	0	0	0	0	----	0	----	0	----	0
40420 Life Insurance	9	9	0	0	0	0	----	0	----	0	----	0
40600 Work Comp/Liability Deduct	0	0	0	0	0	0	----	0	----	0	----	0
40610 Work Comp/Liability Premium	6,148	4,485	5,875	5,585	5,785	5,900	3.6%	200	-1.5%	(90)	2.0%	115
40900 Other Employee Benefits	26	0	0	0	0	0	----	0	----	0	----	0
TOTAL PERSONNEL SERVICES	45,720	33,298	40,835	39,285	41,565	42,800	5.8%	2,280	1.8%	730	3.0%	1,235
CONTRACT. SERVICES/COMMODITIES												
41050 Maintenance-Ground	6,695	8,337	15,000	13,000	14,000	14,000	7.7%	1,000	-6.7%	(1,000)	0.0%	0
41100 Maintenance-Vehicle	1,156	271	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
41200 Maintenance-Equipment	291	204	750	500	500	500	0.0%	0	-33.3%	(250)	0.0%	0
41304 Other Contractual Services	97	2,641	15,000	15,000	15,000	15,000	0.0%	0	0.0%	0	0.0%	0
42420 Uniforms/Clothing	200	0	500	0	0	0	----	0	-100.0%	(500)	----	0
43560 Gasoline & Oil	8,159	5,461	6,000	6,000	6,000	6,000	0.0%	0	0.0%	0	0.0%	0
43640 Maint. Supplies-Vehicles	1,760	862	2,000	1,500	1,500	1,500	0.0%	0	-25.0%	(500)	0.0%	0
43650 Maint. Supplies-Equip.	3,192	2,443	2,750	2,700	2,700	2,700	0.0%	0	-1.8%	(50)	0.0%	0
43680 Maint. Supplies-Ground	4,169	2,365	5,000	4,000	4,000	4,000	0.0%	0	-20.0%	(1,000)	0.0%	0
44870 CBD Beautification Program	6,787	9,881	6,750	6,750	6,750	6,750	0.0%	0	0.0%	0	0.0%	0
45900 Minor Equipment	945	675	1,800	1,800	1,000	1,000	-44.4%	(800)	-44.4%	(800)	0.0%	0
TOTAL CONTRACT/COMMOD.	33,451	33,140	56,550	52,250	52,450	52,450	0.4%	200	-7.3%	(4,100)	0.0%	0
OTHER												
51000 Interfund Transf/Vehicle Fund	0	25,000	25,000	25,000	25,000	25,000	0.0%	0	0.0%	0	0.0%	0
TOTAL OTHER	0	25,000	25,000	25,000	25,000	25,000	0.0%	0	0.0%	0	0.0%	0
CAPITAL OUTLAY												
49400 Equipment	0	2,900	0	0	0	0	----	0	----	0	----	0
TOTAL CAPITAL	0	2,900	0	0	0	0	----	0	----	0	----	0
DEPARTMENT TOTAL	79,171	94,338	122,385	116,535	119,015	120,250	2.1%	2,480	-2.8%	(3,370)	1.0%	1,235

PUBLIC WORKS – Storm & Sanitary Sewers

The Sewer Division of the Public Works Department provides for the inspection, cleaning, repair, and maintenance of the Village of Lake Bluff’s sanitary sewer collection system (148,600 linear feet) and the pumping stations which transport the sewage effluent to the North Shore Sanitary District treatment facilities (6 lift stations). The Sewer Division is also responsible for the inspection, cleaning, repair, and maintenance of the Village’s storm water collection system (126,000 linear feet) including manholes, catch basins, and the storm sewer utility system.

FY 2015-16 Goals & Objectives

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: *Provide reliable storm and sanitary sewer collections systems*

- A. Perform sewer cleaning and root cutting operations
- B. Continue rehabilitation of storm and sanitary catch basins and manholes
- C. Ensure sanitary sewer lift stations function properly

Performance Measure:

- Clean 20,000 linear feet of sanitary and storm sewer main lines
- Repair or rebuild 10 manholes and catch basins
- Service sanitary sewer lift stations weekly
- Continue repair of numerous storm sewer systems in North Terrace

FY2014-15 Accomplishments

- ❖ Jetted and cleaned 17,205 linear feet of storm and sanitary sewer lines.
- ❖ Continued low-flow and root cutting program
- ❖ Rebuilt (10) catch basins and manholes
- ❖ Continued weekly checks of lift stations
- ❖ Replaced W Blodgett lift station

Performance Measurements	Work Statistics			Projected FY15-16
	FY12-13	FY13-14	FY14-15	
Sanitary sewers jetted & cleaned (linear feet)	45,350	18,101	17,205	20,000
Manholes repaired or rebuilt	3	5	10	5
Storm sewers jetted & cleaned (linear feet)	4500	1065	1200	2000
Catch basins cleaned	50	216	150	150
Catch basins repaired or rebuilt	10	10	7	15

01-80-890

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACT TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE
PERSONNEL SERVICES												
40000 Salaries	97,607	70,647	111,500	110,300	115,000	118,500	4.3%	4,700	3.1%	3,500	3.0%	3,500
40100 Overtime	15,011	6,299	6,000	6,000	6,000	6,000	0.0%	0	0.0%	0	0.0%	0
40400 Medical Insurance	25,041	8,155	28,300	25,100	30,430	32,000	21.2%	5,330	7.5%	2,130	5.2%	1,570
40410 Dental Insurance	121	120	385	150	255	300	70.0%	105	-33.8%	(130)	17.6%	45
40420 Life Insurance	229	124	215	117	220	200	88.0%	103	2.3%	5	-9.1%	(20)
40600 Work Comp/Liability Deductibl	0	2,721	0	0	0	0	----	0	----	0	----	0
40610 Work Comp/Liability Premium	12,940	9,713	12,715	11,167	11,480	11,700	2.8%	313	-9.7%	(1,235)	1.9%	220
40900 Other Employee Benefits	0	0	500	0	500	500	----	500	0.0%	0	0.0%	0
TOTAL PERSONNEL SERVICES	150,949	97,779	159,615	152,834	163,885	169,200	7.2%	11,051	2.7%	4,270	3.2%	5,315
CONTRACT SERV/COMMODITIES												
41100 Maintenance-Vehicle	1,587	580	1,500	1,500	4,000	1,000	166.7%	2,500	166.7%	2,500	-75.0%	(3,000)
41200 Maintenance-Equipment	3,782	72	4,000	3,800	3,800	3,800	0.0%	0	-5.0%	(200)	0.0%	0
41304 Professional Srv/Engineering	0	121,110	0	82,000	3,000	18,000	-96.3%	(79,000)	----	3,000	500.0%	15,000
41305 Contractual Labor	27,275	21,552	5,000	5,000	5,000	5,000	0.0%	0	0.0%	0	0.0%	0
41306 Lift Station Labor/Repairs	2,496	8,633	10,000	10,000	9,000	8,000	-10.0%	(1,000)	-10.0%	(1,000)	-11.1%	(1,000)
42420 Clothing/Uniforms	742	875	1,500	1,000	1,000	1,000	0.0%	0	-33.3%	(500)	0.0%	0
43210 Telephone	3,492	3,613	3,400	3,400	3,500	3,500	2.9%	100	2.9%	100	0.0%	0
43230 Utilities	6,851	7,172	6,250	6,250	6,250	6,250	0.0%	0	0.0%	0	0.0%	0
43560 Gasoline & Oil	5,961	3,973	5,700	4,000	4,000	4,000	0.0%	0	-29.8%	(1,700)	0.0%	0
43640 Maint. Supplies-Vehicles	3,734	1,071	3,000	2,000	2,000	2,000	0.0%	0	-33.3%	(1,000)	0.0%	0
43650 Maint. Supplies-Equip.	1,301	862	1,500	1,500	1,500	1,500	0.0%	0	0.0%	0	0.0%	0
43670 Maint. Supplies-Utilities	1,453	2,083	3,000	3,000	3,000	3,000	0.0%	0	0.0%	0	0.0%	0
45900 Minor Equipment	182	367	400	300	300	300	0.0%	0	-25.0%	(100)	0.0%	0
TOTAL CONTRACT/COMMOD.	58,856	171,963	45,250	123,750	46,350	57,350	-62.5%	(77,400)	2.4%	1,100	23.7%	11,000
OTHER												
51000 Interfund Transf/Vehicle Fund	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL OTHER	0	0	0	0	0	0	----	0	----	0	----	0
CAPITAL OUTLAY												
49400 Equipment	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL CAPITAL	0	0	0	0	0	0	----	0	----	0	----	0
DEPARTMENT TOTAL	209,805	269,742	204,865	276,584	210,235	226,550	-24.0%	(66,349)	2.6%	5,370	-24.0%	(66,349)

PUBLIC WORKS – Buildings & Site Facilities

The Public Works Center is located at 640 Rockland Road and encompasses the parking garage buildings, the Public Works Facility that provide space for the Mechanic to repair vehicles, provides office space for the Public Works Superintendent, and provides a lunchroom and locker room for Public Work employees.

FY 2015-16 Goals & Objectives

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: Continue to improve Public Works facility to provide a safe and functional site for employees and visitors

- A. On-site drainage improvements
- B. Provide for better and safe traffic flow for those using the PW Drop-off Center

Performance Measure:

Improve functionality of Public Works parking garage and storage areas

Objective: Continued public satisfaction of drop off center

Performance Measure:

Implement textile recycling program
Recycle 100% of brush dropped of at center

FY 2014-15 Accomplishments

- ❖ Reduced fleet by 3 vehicles
- ❖ Sold by auction unused/underused equipment

Performance Measurements	Work Statistics			Projected FY15-16
	FY12-13	FY13-14	FY14-15	
Number of visits to drop-off facility/weekends	6133	6108	5980	6200



PUBLIC WORKS FACILITY

01-80-910

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACT FY 16 - FY 17		BUDGET TO FY 16 - FY 17		BUDGET TO FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	13,908	14,690	5,225	5,225	5,375	5,550	2.9%	150	2.9%	150	3.3%	175
40100 Overtime Salaries	1,815	1,701	0	0	0	0	----	0	----	0	----	0
40400 Medical Insurance	4,455	5,580	0	0	0	0	----	0	----	0	----	0
40410 Dental Insurance	0	0	0	0	0	0	----	0	----	0	----	0
40420 Life Insurance	26	26	0	0	0	0	----	0	----	0	----	0
40900 Other Employee Benefits	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL PERSONNEL SERVICES	20,204	21,997	5,225	5,225	5,375	5,550	2.9%	150	2.9%	150	3.3%	175
CONTRACT. SERVICES/COMMODITIES												
41000 Maintenance-Building	10,445	5,933	6,500	6,500	6,500	6,500	0.0%	0	0.0%	0	0.0%	0
41200 Maintenance-Equipment	4,091	3,236	5,000	27,000	5,000	5,000	-81.5%	(22,000)	0.0%	0	0.0%	0
41300 Computer Services	3,375	0	7,000	7,000	7,000	7,000	0.0%	0	0.0%	0	0.0%	0
41304 Other Professional Services	2,863	2,862	0	0	1,000	10,000	----	1,000	----	1,000	900.0%	9,000
41809 Contractual Services	0	0	0	0	0	0	----	0	----	0	----	0
42400 Training/Education		500	600	600	500	500	-16.7%	(100)	-16.7%	(100)	0.0%	0
42420 Uniforms/Clothing	968	1,064	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
42450 Recruitment	0	870	1,500	600	600	0	0.0%	0	-60.0%	(900)	-100.0%	(600)
43210 Telephone/Internet	10,342	11,685	10,000	12,200	12,200	12,200	0.0%	0	22.0%	2,200	0.0%	0
43220 Wastewater Treatment	0	0	0	0	0	0	----	0	----	0	----	0
43230 Utilities/Wastewater Treatmnt	479	715	525	525	525	525	0.0%	0	0.0%	0	0.0%	0
43300 Postage	117	89	175	100	100	100	0.0%	0	-42.9%	(75)	0.0%	0
43550 Office Supplies	207	952	800	500	500	500	0.0%	0	-37.5%	(300)	0.0%	0
43650 Maint-Supplies Equip	1,518	3,174	1,500	1,500	1,500	1,500	0.0%	0	0.0%	0	0.0%	0
43660 Maint-Supplies Build	4,331	4,386	4,200	4,200	4,200	4,200	0.0%	0	0.0%	0	0.0%	0
45900 Minor Equip.	1,903	1,707	1,000	1,000	1,000	1,000	0.0%	0	0.0%	0	0.0%	0
TOTAL CONTRACT/COMMOD.	40,639	37,173	39,800	62,725	41,625	50,025	54.3%	22,086	4.6%	1,825	20.2%	8,400
CAPITAL OUTLAY												
49100 Building Improvements	10,586	25,068	0	0	1,000	1,000	----	1,000	----	1,000	0.0%	0
49300 Site Improvements/Resurface	0		0	0	25,000	20,000	----	25,000	----	25,000	-20.0%	(5,000)
49350 Technology Hardware/Software	0	907	8,500	8,500	0	0	(1)	(8,500)	-100.0%	(8,500)	----	0
49400 Equipment	5,412	0	0	0	5,000	0	----	5,000	----	5,000	-100.0%	(5,000)
TOTAL CAPITAL OUTLAY	15,998	25,975	8,500	8,500	31,000	21,000	-46.9%	(7,498)	264.7%	22,500	-32.3%	(10,000)
	76,841	85,145	53,525	76,450	78,000	76,575	-0.5%	(391)	45.7%	24,475	-1.8%	(1,425)

PUBLIC WORKS – Commuter Station & Parking Lot

This division of Public Works was established for the purpose of accounting for the expenditures incurred to maintain the Union Pacific (formerly the Chicago & Northwestern) Train Station depot and parking lot which has a capacity of 190 spaces. Except for inter-track maintenance, the entire train station facility is maintained by the Village. Effective, May 1, 2012, the current daily rate for parking in the lot is \$3 and an annual permit cost is \$360 up from \$2 and \$300, respectively. Since November 1, 1995 the Village is required to remit 33% of the parking lot revenues to the Union Pacific Railroad pursuant to a lease agreement.



FY2015-16 Goals & Objectives

Municipal Services - Goal 3: Maintain sound infrastructure, facilities and other capital assets.

Objective: *Maintain the historic character and functionality of the building and grounds*

- A. Make all repairs necessary for safe operations
 - B. Promptly remove snow and ice from platform and walkways
 - C. Keep the station and grounds litter free
 - D. Improve lighting in parking lot
 - E. Maintain landscaping
 - F. New signage for parking lot
- Furnish and Install Additional Lighting along the east side of the Village's main Train Station Parking Lot and along the North Shore Bike Path in the vicinity of the path connection with West Center Avenue and Mawman Avenue

FY 2014-15 Accomplishments

- ❖ Sprayed for and removed weeds along West fence line of parking lot
- ❖ Re painted parking lines in lot.

Performance Measurements	Work Statistics			Projected FY2016
	FY2013	FY2014	FY2015	
Annual Parking Permits Issued	80	85	97	85
Semi-Annual Parking Permits Issued	13	10	9	10
Daily Parking Permits Issued	16126	17369	17443	17000
Overnight Parking Permits Issued	544	426	413	430
Estimated # of Cars Per Weekday*	149	157	168	155

***Calculation:** Annual permits + ½ semi-annual permits + (Daily Permits divided by 260 weekdays per year) = average number of cars per weekday.

01-80-920

CODE/LINE ITEM	ACTUAL	ACTUAL	BUDGET	ESTIMATED	REQUEST	REQUEST	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE	% CHANGE	\$ CHANGE
	FY 13/14	FY 14/15	FY 15/16	ACTUAL FY 15/16	BUDGET FY 16/17	BUDGET FY 17/18	EST ACT TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 16 - FY 17		BUDGET TO BUDGET FY 17 - FY 18	
PERSONNEL SERVICES												
40000 Salaries	30,183	26,101	34,250	34,250	35,000	36,100	2.2%	750	2.2%	750	3.1%	1,100
40100 Overtime Salaries	0	0	0	0	0	0	----	0	----	0	----	0
40400 Medical Insurance	3,675	2,962	5,550	5,550	5,850	6,100	0	300	5.4%	300	4.3%	250
40410 Dental Insurance	117	88	128	128	130	100	0	2	1.6%	2	-23.1%	(30)
40420 Life Insurance	222	51	170	155	160	200	0	5	-5.9%	(10)	25.0%	40
40900 Other Employee Benefits	0	0	0	0	0	0	----	0	----	0	----	0
TOTAL PERSONNEL SERVICES	34,197	29,202	40,098	40,083	41,140	42,500	0	1,057	2.6%	1,042	3.3%	1,360
CONTRACT SERV/COMMODITIES												
41000 Maintenance-Building	8,721	5,581	4,500	4,600	5,000	5,000	0	400	11.1%	500	0.0%	0
41050 Maintenance-Grounds	3,538	5,623	3,750	3,750	3,750	3,750	0	0	0.0%	0	0.0%	0
41300 Computer Services	780	780	780	780	780	780	0	0	0.0%	0	0.0%	0
41500 Bank Card Fees	3,295	0	5,000	4,500	4,500	4,500	0	0	-10.0%	(500)	0.0%	0
43210 Telephone	0	0	0	0	0	0	----	0	----	0	----	0
43230 Utilities	246	253	425	250	250	275	0	0	-41.2%	(175)	10.0%	25
43300 Postage	0	0	0	50	50	50	0	0	----	50	0.0%	0
43400 Printing	442	268	400	350	350	350	0	0	-12.5%	(50)	0.0%	0
43550 Office Supplies	228	304	475	250	300	350	0	50	-36.8%	(175)	16.7%	50
43660 Maint Supplies-Building	1,218	198	1,000	800	800	800	0	0	-20.0%	(200)	0.0%	0
43680 Maint Supplies-Grounds	0	0	500	500	500	500	0	0	0.0%	0	0.0%	0
44300 Railroad lease payments	16,922	38,567	29,000	33,000	33,000	33,000	0	0	13.8%	4,000	0.0%	0
TOTAL CONTRACT/COMMOD.	35,390	51,574	45,830	48,830	49,280	49,355	0	450	7.5%	3,450	0.2%	75
CAPITAL OUTLAY												
49200 Improvements-Other	654	0	3,000	19,850	1,000	0	(1)	(18,850)	-66.7%	(2,000)	-100.0%	(1,000)
49400 Equipment	0	0	0	5,000	0	0	(1)	(5,000)	----	0	----	0
TOTAL CAPITAL OUTLAY	654	0	3,000	24,850	1,000	0	(1)	(23,850)	-66.7%	(2,000)	-100.0%	(1,000)
DEPARTMENT TOTAL	70,241	80,776	88,928	113,763	91,420	91,855	(0)	(22,343)	2.8%	2,492	0.5%	435

PUBLIC WORKS – Infrastructure Improvement Projects

The Public Works Improvement Projects are included here to better identify the capital costs. A detailed listing of public works projects for the past three years and five years into the future is included in the multi-year projections section. Along with being located on Lake Michigan, the Village has ravines winding through the community that carry stormwater. This terrain creates environmental challenges that impact private and public property.

Along with directly financing the costs of projects, the Village also transfers funds to Capital Projects or the Motor Fuel Tax (MFT) Funds to supplement projects that may be financed by bond proceeds, grants, donations, or State taxes. In FY2014 the General Fund fully financed the street repaving and roadway improvements to accumulate resources in the MFT fund. In FY2015 the General Fund will supplement the MFT Fund \$182K to finance the necessary street repaving and roadway improvements.

PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

01-80-xxx

CODE/LINE ITEM	ACTUAL FY 13/14	ACTUAL FY 14/15	BUDGET FY 15/16	ESTIMATED ACTUAL FY 15/16	REQUEST BUDGET FY 16/17	REQUEST BUDGET FY 17/18	% CHANGE EST ACT TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 16 - FY 17	\$ CHANGE	% CHANGE BUDGET TO BUDGET FY 17 - FY 18	\$ CHANGE
TRANSFERS OUT (840)												
51005 Interfund Transf/MFT Fund	0	182,000	0	0	0	0	----	0	----	0	----	0
TOTAL TRANSFERS OUT	0	182,000	0	0	0	0	----	0	----	0	----	0
PUBLIC WORKS IMPROVEMENTS												
STREETS, BRIDGES, LIGHTS (840)												
49213 Sidewalk Replace/Village	32,449	39,027	35,000	27,095	35,000	35,000	29.2%	7,905	0.0%	0	0.0%	0
49214 Sidewalk Addition/Path Exten	11,635	31,498	132,000	35,653	143,650	0	302.9%	107,997	8.8%	11,650	-100.0%	(143,650)
49214 Sidewalk Addition/Moffett	0	0	30,000	30,000	0	0	-100.0%	(30,000)	-100.0%	(30,000)	----	0
49216 Street Rehab Improve-N/MFT	451,207	92,599	770,000	735,354	550,000	550,000	-25.2%	(185,354)	-28.6%	(220,000)	0.0%	0
49216 Street Crossing Safety Improv	0	2,292	0	0	0	0	----	0	----	0	----	0
Birch Ave Slope Stabilization	0	0	0	0	5,000	20,000	----	5,000	----	5,000	300.0%	15,000
49218 Lillian Dells Path Improve	0	10,296	0	0	0	0	----	0	----	0	----	0
49246 Glen Ave footbridge	0	0	15,000	18,700	5,000	25,000	-73.3%	(13,700)	-66.7%	(10,000)	400.0%	20,000
49250 Bike Path Improv/Lighting	0	0	30,000	0	30,000	0	----	30,000	0.0%	0	-100.0%	(30,000)
49251 W Scranton Ave ped brdge	0	0	280,000	1,000	0	0	-100.0%	(1,000)	-100.0%	(280,000)	----	0
49252 Rt 176 Underpass Handrails	0	0	0	0	0	25,000	----	0	----	0	----	25,000
06 Subtotal Streets	495,291	175,712	1,292,000	847,802	768,650	655,000	-9.3%	(79,152)	-40.5%	(523,350)	-14.8%	(113,650)
PARKWAYS, RAVINES (870)												
49100 Gateway Signage/Corridor Imp	0	0	100,000	50,000	50,000	0	0.0%	0	-50.0%	(50,000)	-100.0%	(50,000)
49200 Improvements/Grounds	0	0	0	0	32,000	0	----	32,000	----	32,000	-100.0%	(32,000)
49250 Ravine Park Erosion Pgrm	681,429	0	0	0	0	0	----	0	----	0	----	0
49251 Ravine Bed Clearing Pgrm	0	0	0	0	0	0	----	0	----	0	----	0
Subtotal Parkways, Ravines	681,429	0	100,000	50,000	82,000	0	64.0%	32,000	-18.0%	(18,000)	-100.0%	(82,000)
SANITARY & STORM SEWERS (890)												
49500 Storm Sewer Improvements	78,458	51,404	125,000	20,000	25,000	25,000	25.0%	5,000	-80.0%	(100,000)	0.0%	0
49530 Sanitary Sewer Improv	0	14,520	85,000	85,000	0	50,000	-100.0%	(85,000)	-100.0%	(85,000)	----	50,000
East Prospect Sanitary Improv	0	0	0	0	60,000	400,000	----	60,000	----	60,000	566.7%	340,000
Moffett/E Witchwood San	0	0	0	0	80,000	800,000	----	80,000	----	80,000	900.0%	720,000
Manhole Repairs	0	0	0	0	90,000	0	----	90,000	----	90,000	-100.0%	(90,000)
49550 Lift Station System Upgrades	63,196	0	75,000	30,000	197,500	150,000	558.3%	167,500	163.3%	122,500	-24.1%	(47,500)
Subtotal Sewers	141,654	65,924	285,000	135,000	452,500	1,425,000	235.2%	317,500	58.8%	167,500	214.9%	972,500
TOTAL PUBLIC WORKS IMPROVE	1,318,374	241,636	1,677,000	1,032,802	1,303,150	2,080,000	26.2%	270,348	-22.3%	(373,850)	59.6%	776,850
DEPARTMENT TOTAL	1,318,374	423,636	1,677,000	1,032,802	1,303,150	2,080,000	26.2%	270,348	-22.3%	(373,850)	59.6%	776,850